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FINANCIAL TIMES

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Friday November 20 1981

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LONGINES



NEWS SUMMARY

BUSINESS

Equities
up 8.2;
Yen at
new high

● **EQUITIES:** the FT 30-share index rose 8.2 to close at 511.7. Page 34

● **GILTS:** the Government Securities Index rose 0.55 to 64.62. Page 34

● **WALL STREET** was 4.75 down at 839.33 near the close. Page 32

● **DOLLAR** rose to DM 2.245 (DM 2.235). FFfr 5.655 (FFfr 5.635), and SwFr 1.795 (SwFr 1.785), but fell to Y230.25 (Y222.25). Its trade-weighted index fell to 106.5 (106.9). Page 31

● **YEN** reached its highest point against the dollar since June on speculation that Japan may allow the yen to appreciate to counter criticism of the country's trade surplus. Pages 31 and 4

● **STERLING** lost 15 points on the day to close at \$1.9115 in London, but gained on European currencies. DM 4.375 (FFfr 10.805 (FFfr 10.77) and SwFr 3.4325 (SwFr 3.42). It fell to Y421 (Y425). Its trade-weighted index rose to 90.6 (90.3). Page 31

● **GOLD** fell 24 to \$398.5 in London. In New York the Comex November close was \$399.6. Page 31

● **CONTINENTAL ILLINOIS**, the U.S. bank, lowered its prime lending rate to 16 per cent from 18.5 per cent.

● **ARBUTHNOT LATHAM**, the small merchant bank, has been forced to resign from the Accepting Houses Committee after the bank's takeover by Dow Scandia Banking Corporation, a foreign-controlled bank. Back Page

● **SOUTH AFRICA** expects a growth rate of 2.3 per cent next year compared with 4.5 per cent for 1981.

● **CHINA** is to use a form of share issue to meet part of the cost of a 600MW power station.

● **GENERAL MOTORS**, the world's biggest car maker, plans to borrow up to \$5.5bn on U.S. capital markets next year. Page 23

● **BSC** is likely to face fresh industrial trouble over refusal to fund a national pay deal next year and a plan to shed 10,000 more jobs by the end of March. Back Page

● **ICL** confirmed it will close one of its factories and wants to cut its UK staff of 18,000 by 1,500. Back Page

● **EL** is to announce more jobs cuts in its truck and bus divisions. Unions fear that up to 3,000 jobs will be lost and two plants closed. Back Page

● **ATLANTIC CONTAINER LINE**, the leading cargo shipping operator across the north Atlantic, is to order five new ships at a total cost of about £150m.

● **BOOTS'** pre-tax profits improved to £4.1m (£47.5m) for the six months to September 30. Page 21, Lex Back Page

● **POWELL DUFFRYN**, the shipping and engineering group's pre-tax profits fell to £4.63m (£8.79m) for the half-year to September 30. Page 21

● **PRICE CHANGES YESTERDAY** (unless otherwise indicated)

● **Ward (T.W.)** 144 + 17

● **Whitbread A** 148 + 6

● **Shell Trans** 378 + 16

● **Sovereign Oil** 385 + 20

● **FALLS**

● **City Offices** 210 - 22

● **Flight Refuelling** 123 - 4

● **Maritime House** 425 - 25

● **Porter Chadburn** 33 - 5

● **Powell Duffryn** 235 - 5

● **Ashton Mining** 75 - 5

● **Gid Mns Kalsorlie** 350 - 20

● **MM Hides** 182 - 5

● **Pancontinental** 146 - 8

Benn exiled to back
bench as right gains
in Shadow Cabinet

BY ELINOR GOODMAN, POLITICAL CORRESPONDENT

LABOUR MPs last night sent Mr Tony Benn into exile on the back benches. They failed to return him to the Shadow Cabinet, and elected instead a team with a slightly bigger in-built majority for the Centre-Right than last year.

This means the conflict between the Shadow Cabinet and the party outside Westminster is likely to continue, with the Parliamentary leadership well to the Right of most local parties.

Mr Tony Benn last night described Mr Michael Foot as a leader "imprisoned by his own Right-wing in the Shadow Cabinet".

Mr Benn, who finally drove Mr Foot to disown him last week because of his refusal to accept the conditions of Shadow Cabinet membership, saw his vote fall by a quarter. But it held up better than might have been expected in view of his split with Mr Foot. He came joint fifth, with 66 votes, among the runners-up, and must have picked up votes from outside the Left-wing Tribune Group.

The result certainly cannot be interpreted as the humiliating snub which some right-wingers were hoping Mr Benn would receive. It suggests that some left-wingers had already

followed Mr Foot's advice to vote for Mr Benn before the party leader finally withdrew his support on Friday.

The number of elected places increased this year from 12 to 15. The 245 Labour MPs

returned all the 10 members of the Shadow Cabinet standing for re-election except for Mr Benn. The five newcomers were all moderates except for Mr Eric Heffer, once Mr Benn's most valuable ally, but more recently a critic of him.

Despite the defection of 22 Labour MPs to the Social Demo-

crats since last year's election, all the moderates in the Shadow Cabinet increased their vote. This year Mr Peter Shore moved up into first place with 147 votes while Mr Roy Hattersley and Mr Gerald Kaufman were again in the top three.

Mr John Silkin also moved up the ranking together with Mr Neil Kinnock, a leading Tribuneite who incurred the wrath of the hard left when he refused to vote for Mr Benn in the deputy leadership contest. Significantly, Mr Brynmor John, who as the party defence spokesman had advocated multi-lateralism rather than the party conference policy of unilateralism, got a good voice.

The result means that the centre-right will have a majority in the Shadow Cabinet of 10 to five and Mr Foot as a Tribuneite is again in the minority. There is probably now a majority in the Shadow Cabinet in favour of withdrawal from the EEC.

Labour peer Lord Cudlipp yesterday resigned the Labour whip in the House of Lords and announced that he was joining the Social Democrats. He said he had "waited in vain for a return to sanity in the Labour Party", and could no longer defend its main policies.

Several delegations remain hopeful, however, that President Mitterrand may be ready next week to agree to set certain financial constraints on agricultural returns in return for strong commitments from others to develop new EEC policies on industrial development, energy and transport.

Officials also believe that the less the British and Germans push for difficult changes on the Common Agricultural Policy the more concessions they are likely to gain on limiting their budget payments.

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U.S. Steel bids
for Marathon
in \$6.6bn deal

BY PAUL BETTS AND IAN HARGREAVES IN NEW YORK

U.S. STEEL, the largest American steelmaker, agreed yesterday to take over Marathon Oil, the country's 17th largest oil company, in a deal worth \$6.6bn (\$2.47bn).

The offer is \$1.5bn higher than the contested bid from Mobil for Marathon three weeks ago.

Although U.S. Steel has been preparing for a big acquisition since mid-summer, yesterday's offer was more dramatic than Wall Street had expected.

If the deal goes through, the combined companies would rank

Marathon Oil Bray Field test encouraging, Page 6 U.S. Steel joins the club, Page 18 Lex, Back Page

ninth in Fortune magazine's list of the 500 biggest U.S. corporations with annual sales of more than \$200m—a similar size to the recently merged Du Pont-Congoco.

Together the two companies will have interests in steel, oil production, refining, chemicals, coal, shipping, railways and metal fabrication.

In an attempt to discourage Mobil or any other major oil company from entering the bidding, Marathon's investment banker, First Boston, has structured the deal to ensure that even if U.S. Steel is outbid, it will still have an option to buy Marathon's crown jewel, the company's interest in the prolific Yates oil field in Texas.

Marathon also owns major interests in the British North Sea's Brae field, where it an-

ounced a new discovery yesterday.

The deal involves a two-step offer. First, U.S. Steel will pay \$125 per share in cash, a total of \$3.75bn, for 51 per cent of Marathon's almost 60m shares. Mobil bid \$85 a share in cash for two-thirds of Marathon.

U.S. Steel's second stage will be to offer \$100 per share in 12 year 12 1/2 per cent senior notes for the remainder of the company, excluding a small minority of shares held by Marathon and by U.S. Steel.

As a protective measure, Marathon has granted U.S. Steel an option to buy up to 10m newly-issued Marathon shares for \$90 each in cash. In addition, Marathon has granted U.S. Steel an option to buy for \$2.5bn its interests in the Yates field.

"This option," the company said, "would be exercisable if control of Marathon passes to a third party."

Mr Harold Hoopman, Marathon's president, said last night that his board had accepted the U.S. steel offer because it was "fair" and would guarantee the oil company's managerial independence.

The company, he said, would also keep its corporate headquarters in the small town of Findlay, Ohio, which is about 200 miles from Pittsburgh where U.S. Steel is based.

The residents of Findlay were among the loudest opponents of the Mobil bid, which they feared would lead

Continued on Back Page

Banking figures give cold
comfort to Government

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

A WIDE and confusing difference in the growth of the measures of the money supply is shown in the latest banking figures, out yesterday.

The figures for October, still heavily distorted by the effects of the civil servants' strike, will give little comfort to the Government in its efforts to reduce monetary growth.

They show that sterling M3, the wider measure of money, including longer-term bank deposits, increased by 1.7 per cent in the month. But in the same time M1, the narrower measure, including currency and current account deposits, fell by 0.3 per cent.

Sterling M3 has grown at an annual rate of 19 per cent since

February compared with the Government's target range of an annual rate of 6 to 10 per cent until the Budget.

This partly reflects the fact that banks have been hiding

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EEC meeting leaves key
policy issues unresolved

BY JOHN WYLES IN BRUSSELS

EEC foreign ministers yesterday set the scene for a cliff-hanging summit in London next week when they failed to make any useful progress on the key issues of agricultural reform and limits on British and German payments to the EEC budget.

Telephone lines between community capitals are likely to be humming over the next few days as governments try to avoid a diplomatic debacle.

Most ministers emerged from yesterday's meeting—their third this week—without any agreement at the summit although few have shown much readiness to prepare the ground since Monday.

Much will depend on the draft conclusions for the summit which the British Government, in its capacity as president of the EEC Council of Ministers, will deliver to the other Nine early next week. These seem likely to entail much less specific reform commitments

than London had once hoped, but they could enable the summit to pave the way for further negotiation toward final agreement at the European Council in Brussels next March.

German officials disclosed here yesterday that Mrs Thatcher, who will host next Thursday and Friday's summit, told Chancellor Schmidt, during talks in Bonn on Wednesday, that she had low expectations of the meeting.

For the moment, however, Lord Carrington, the British Foreign Secretary and President of the Council of Ministers, is seeking as full an agreement as possible so that the Ten may meet their commitment of May last year to agree a package of reforms by the end of next month.

"The problems will become harder, not easier, the longer they are left," he said yesterday. Some governments had, if anything, hardened their positions on agriculture since the ministers last met on

Tuesday. Discussion on the budgetary problems had, however, contained some "hopeful elements."

The most inextensible tones are coming from Paris, which has made clear its conviction that any major change in the Common Agricultural Policy will be for the worse, but that if any are necessary they should be in the direction of maintaining farmers' incomes and stronger protection from imports.

Several delegations remain hopeful, however, that President Mitterrand may be ready next week to agree to set certain financial constraints on agricultural returns in return for strong commitments from others to develop new EEC policies on industrial development, energy and transport.

Officials also believe that the less the British and Germans push for difficult changes on the Common Agricultural Policy the more concessions they are likely to gain on limiting their budget payments.

Shell earnings rise by 8.4%

BY RAY DAFTER, ENERGY EDITOR

THE Royal Dutch/Shell Group yesterday reported an 8.4 per cent improvement in its earnings in the third quarter over the same period last year and a "significant turnaround" in the performance of its manufacturing, marketing and marine businesses.

Net income in the July-September quarter was £424m, against £391m last year. The company said the underlying trend was even more satisfactory.

When results were adjusted to take account of currency fluctuations and the first-in, first-out method of stock valuation, net income in the third quarter was 48 per cent above the corresponding three months of last year.

Shell reported that its earnings from oil and gas operations had increased as a result of rising prices. In the oil products market, sales volumes had been maintained at almost the same level in spite of an industry-wide decline in demand.

The improved financial performance of the refinery and marketing operations largely reflected the stabilisation of crude oil prices. Shell said it was no longer suffering such a competitive disadvantage against companies—essentially U.S. groups—which had access to cheaper crude.

"The recent price unification agreement by Opec had largely restored 'rationality' to oil pricing," said Shell. "This is an important factor for group companies and others in the indus-

try that have been trading at a competitive disadvantage."

Shell's third quarter earnings in the manufacturing, marketing and marine sectors—when measured on the basis of estimated current cost of supplies—amounted to £14m, compared with a loss of £86m in the second quarter. Improved trading conditions lifted these earnings, when measured on a current cost basis, slightly above the level in the third quarter last year.

The group's depressed chemicals operations still made a substantial loss, but Shell said that, compared with previous quarters, losses had been reduced because of improved sales and higher prices.

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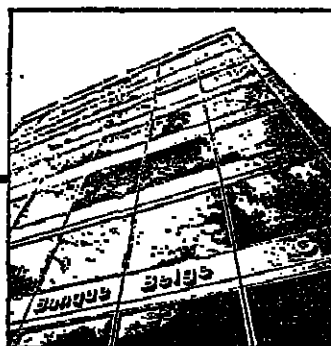
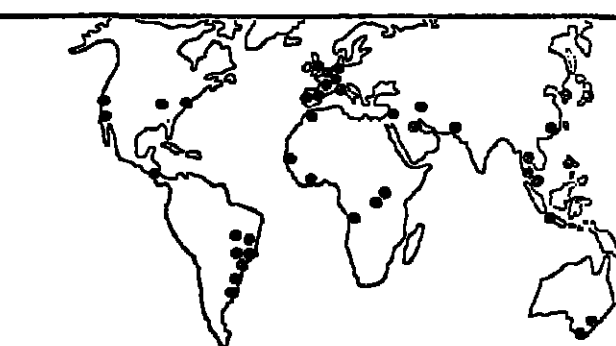
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EUROPEAN NEWS

East and West divide over Reagan arms proposal

BY REGINALD DALE, U.S. EDITOR IN WASHINGTON

PRESIDENT Ronald Reagan's nuclear disarmament proposal left East and West sharply divided yesterday, meeting hostility in the Soviet bloc and support in the U.S. and from other Nato countries.

It won widespread acclaim from both Republicans and Democrats in the U.S. Congress yesterday but the White House said President Reagan was disappointed by what he considered Soviet misunderstanding of his call for a ban on medium-range nuclear missiles in Europe.

Administration officials and arms control experts said, however, they would not rule out a serious counter-proposal from Moscow despite its initial negative reaction.

Mr Caspar Weinberger, the Defence Secretary, said he did not know if the Soviet Union would agree to bargain on the basis of Mr Reagan's proposal. But if they would take the trouble to analyse it, he said, they would see it could benefit them enormously as well as the U.S. by freeing part of their huge arms budget to help their troubled economy.

However, Mr Paul Warnke, chief arms negotiator under President Jimmy Carter, said Moscow had previously indicated willingness to reduce its SS-20 missiles, so the debate was over numbers and not over principles.

He said private comments by some administration officials predicting Soviet rejection of Mr Reagan's proposal were "practically an invitation to the Russians to reject it."

Congressional support for

Schmidt stance stronger for Brezhnev talks

BY JONATHAN CARR IN BONN

CHANCELLOR Helmut Schmidt of West Germany will go into his talks in Bonn next week with Mr Leonid Brezhnev, the Soviet president, in a stronger position than he has seemed likely.

Herr Schmidt is delighted with President Ronald Reagan's speech of Wednesday, which included many of the elements he has been pressing the Americans to accept as formal policy aims in their negotiation with Moscow.

He will now have a final exchange of views with Mr Reagan by telephone before Mr Brezhnev arrives in Bonn on Sunday night.

Although an undercurrent

of discontent remains in Herr Schmidt's Social Democrat Party (SPD) over the Nato "twin track" decision on nuclear missiles, it is increasingly unlikely that it will lead to an SPD revolt.

Herr Schmidt will make it plain to Mr Brezhnev in Bonn that if there is no progress in these negotiations by mid-1983, then West Germany is determined to carry out its obligations under the "twin track decision." That means that some Pershing-2 U.S. missile missiles will be deployed on West German territory from 1984.

Herr Schmidt will also warn Mr Brezhnev not to over-complicate the start of the

negotiations with the U.S. by trying to fire different weapons systems into the talks at the start.

The implied warning is that if the Russians do this, there may be very little progress by mid-1983 and deployment of U.S. missiles in Western Europe will become inevitable.

In other words, Herr Schmidt will be underlining the U.S. stand that the first object of the negotiations is to arrive at a deal involving U.S. and Soviet intermediate-range missiles—not U.S. nuclear bombers based in Europe or British and French nuclear forces.

This is contrary to the Soviet position, which is that Moscow's new missiles—above all the SS-20—are a response to an existing threat in the European theatre and that a rough balance of nuclear power already exists.

It is felt unlikely in Bonn that Mr Brezhnev will signal a change in that view so close to the start of the Geneva talks. But Herr Schmidt will be out to convince the Soviet leader that Bonn will stick to the "twin track" decision and second, that President Reagan is looking for successful negotiations—not playing for time while extending the U.S. nuclear arsenal.

Soviet newspaper, Trud, of the immense power of the Soviet missiles which the Reagan proposal would seek to ban and said that the Soviet rocket force had reached a "qualitatively new level of development."

Colonel-General A. D. Melekhin said: "These rockets are capable of quickly and successfully dispatching to target nuclear charges of colossal power, dealing unavoidable blows to the aggressor wherever he may be."

Commentaries in the Soviet Press yesterday stressed that the Reagan proposal ignores the British and French nuclear deterrents. As a result the U.S. would be left with a unilateral nuclear advantage if all theatre nuclear forces in Europe were eliminated.

They do not refer, however, to the Soviet Union's own forward-based missiles and bombers, which were also left out of the Reagan plan. These are believed to outnumber the Western systems in terms of warheads by 2.5 to 1.

Many Western analysts believe that although the Soviet Union is prepared to accept strategic parity with the U.S., it is determined to "preserve superiority on the European continent in nuclear weapons as in tanks and troop levels."

Mr Reagan's proposal will make it more difficult for the Soviet Union to appeal to the growing peace movement in Western Europe but it not thought likely to distract the Soviet leaders from their basic policy goals.

Genscher calls for greater co-operation on security policy

BY WALTER ELLIS IN STRASBOURG

THE EXTENT to which the European Community is now veering towards consideration of a common security policy was made clear yesterday by Herr Hans Dietrich Genscher, the West German Foreign Minister. He told the European Parliament that, as part of the Italian-West German initiative on European union, the Community should be prepared to adopt a united stance on arms control and disarmament, the need for equilibrium of forces between East and West and the establishment of a "European peace system."

He recognised that the security question required circumspection but said that the governments of West Germany and Italy "regard the inclusion of the political and economic aspects of European security in the emerging common foreign policy (of the Ten) as indispensable."

MEPs for the most part received Herr Genscher's address with cautious approval. But Irish and Danish members are concerned about a common security policy, as are the French Communists and, to a lesser extent, their Gaullist fellow countrymen.

The Italian-German plan also seeks a strengthening of political co-operation among the Ten, increased cultural and legal ties, a more central role

for MEPs and the for solidation of the three summits as the core of community decision-making. Each of these are potential problems: 1. security which carries prospect of radical change. What was required by Genscher said, was:

• A joint analysis of w and regional threats Community's security.

• The development of by the Ten, to counter threats and help in Community's economic and supplies of energy materials.

• Improvement in 1 joint capacity to react to world crises.

• The development of "trend-setting" over: leading to "agreed based on equilibrium and ultimately to a peace system, for w policy must deve political and economic

Both Herr Genscher and Mr De Michelis, who stressed that they were in agreement with the no aspects of security, Christian de la Malfem group leader in the P said that this was clear

stood.

President 'ill' reports denied

BY DAVID WHITE IN PARIS

CONCERN OVER the health of M. François Mitterrand, the French President, has gained currency as a result of Press reports about examinations carried out earlier this month at a Paris hospital.

The President's Press office said a routine report on Mitterrand's state of health would be made public next month. It confirmed that he was undergoing check-ups at the Val-de-Grâce hospital for this purpose.

M. Mitterrand, who was 65 in

October, promised when he took office in May to provide six-monthly health bulletins. The first one concluded that his "general state" was "absolutely satisfactory" and that "no acute or chronic anomaly" had been detected.

At a news conference in September, the President laughed off a question about reports that he was seriously ill. "I admit that I sometimes sneeze," he said, "and that the other day, after some ill-considered movements, in a perfectly praiseworthy activity of a sporting nature, I slightly twisted a vertebra."

M. Mitterrand is known to suffer from lumbago, but sug-

gestions of a much graver ailment have recurred over a number of years. The reports on his check-ups were published in the glossy weekly magazine Paris-Match and the popular afternoon paper France-Soir.

The reports said that M. Mitterrand had made two separate visits to the hospital on November 7 for sophisticated examinations under the supervision of a gastro-enterologist.

"Witnesses who recognised him say he was 'lemon yellow,' and walked with difficulty," it said. This does not correspond, however, to the impressions of people who have recently seen the President at work or at leisure.

Paris move to aid textile industry

BY TERRY DODSWORTH IN PARIS

FRANCE'S AILING textile sector is to receive special Government-backed aid to reduce its social security contributions in a first step towards reconstruction of the industry.

The decision is the first indication of the Government's thinking on methods of tackling the problems of declining traditional industries. Several sectors, including the wood-based industries and leather goods production, are to be looked at afresh to try to halt the decline.

While the authorities stressed that the social security subsidies were only a preliminary to a wider aid plan, the Government is under severe pressure to produce a global project before the

end of this year.

According to a calculation by a special Parliamentary Committee, textile jobs are being lost at the rate of about 30,000 a year. In addition, the Government has to agree on a reorganisation of the Agache Willot group's textile activities, Agache Willot's problems, after its financial collapse earlier this year, are among the factors that have slowed down the Government's original aim to act quickly in the textile area.

The Government wants to see progress on the new Multifibre Arrangement now being negotiated in Geneva before making its final decisions.

The interim measure on social security contributions, indicates the emphasis the authorities contributions will place in its reconstruction plans on fiscal aid. A number of ministerial declarations have made it clear that France does not want to sink into protectionist controls as a means of developing its manufacturing sector.

In return for these aids, the textile companies are being asked to give commitments on investment and jobs.

The Government is setting up a new promotional centre for the textile and clothing industries, to direct investment into innovation and research.

Solidarity alerts mem to dangers of provocation

BY CHRISTOPHER BOBINSKI IN WARSAW

LEADERS OF the Solidarity union movement in Poland have warned members about the dangers of being provoked into striking while "peace" talks with the Government proceed.

A statement issued after the first session of negotiations said: "We must not expect that our road to national accord is to everyone's liking. We could be drawn into strikes to prove that the union is not in control of the situation and to enable it to be accused of harming the economy."

Solidarity has set up a special group, headed by Mr Stanislaw Waldelewski, the union's deputy chairman, which is intended to

settle industrial problems. Parliament, means issued a statement. Solidarity that it strikes if its appeals peace continue to be

"Students at some 1 ties throughout the continuing their sit-out of greater auto-

talks are continuing paper-sellers protest a drop in earnings. Yesterday, the first of negotiations on an independent battle to control the Govern- omic policy got and tween the union and ment team.

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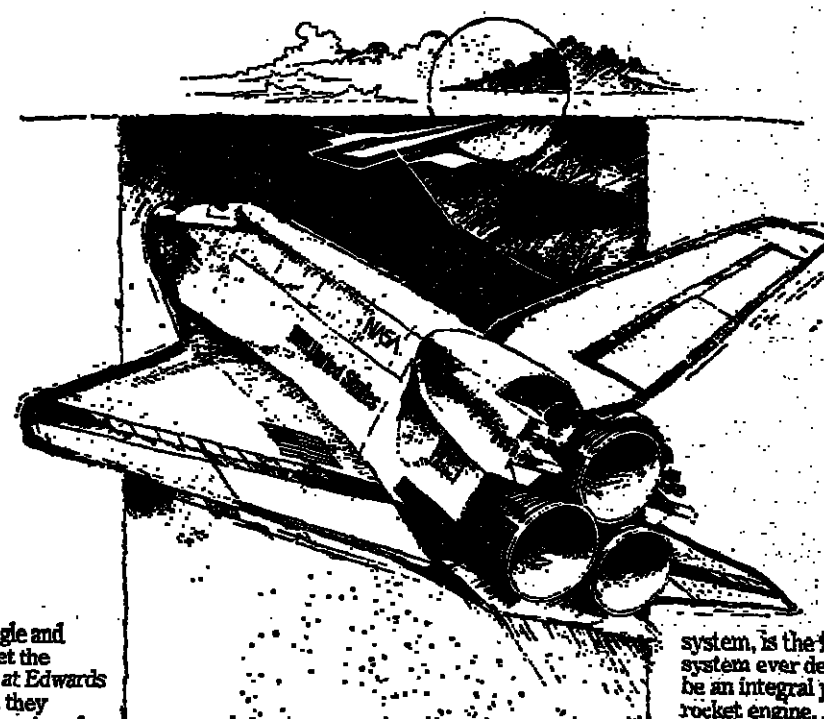
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EUROPEAN NEWS

Suarez to quit winning UCD party in Spain

By GERT GRAHAM IN MADRID

Spain's Prime Minister, Adolfo Suarez, yesterday announced that he would leave the ruling Union of the Democratic Centre (UCD) party to found a new party, the "Partido Popular", to lead the country in the 1982 elections. Suarez, who has been in office since 1977, is the first Spanish Prime Minister to leave the party he founded. He is also the first to do so while still in office. Suarez's decision to leave the UCD, which has been the dominant force in Spanish politics since the end of the Franco dictatorship, is seen as a major step towards the democratisation of the country. The UCD, founded by Suarez in 1977, has been the main opposition to the Socialist Workers' Party (PSOE) since the 1979 elections. Suarez's decision to leave the UCD is seen as a move to create a new political force, the "Partido Popular", which would be more centrist and more focused on economic and social issues. Suarez's decision to leave the UCD is also seen as a move to create a new political force, the "Partido Popular", which would be more centrist and more focused on economic and social issues.



Suarez... "no option but to leave"

Support him. Mr Suarez had made sure that the party apparatus was largely in his hands. Sr Leopoldo Calvo Sotelo, the present Prime Minister, has been trying to wrest control from him since early in the year. Sr Calvo Sotelo reportedly walked out of the UCD with his supporters if necessary. Attempts in September failed to neutralise Sr Suarez and why they have now succeeded has caused much speculation. Last weekend, Sr Augustin Rodriguez Sahagun, the man approved by Sr Suarez in February to be party secretary-general, was forced to resign.

Ecevit's prison sentence confirmed

By Metin Munir in Ankara

THE FOUR-MONTH prison sentence given to Mr Ecevit, the former Turkish Prime Minister, for denouncing the military administration has been confirmed. His lawyer yesterday said the martial law commander in Ankara had upheld the verdict passed on the social democratic politician by a military court more than two weeks ago.

There is no right of appeal and Mr Ecevit will go to prison when the Ankara prosecutor decides. This may not be for several months.

Mr Ecevit was sentenced under a decree issued by General Kenan Evren's National Security Council which forbids former politicians to make political statements. Last month, Mr Ecevit publicly condemned Gen. Evren's decision to dissolve all political parties and he denounced the regime. He said he did not condemn the military administration and distrusted its intentions about the sort of democracy it planned to introduce.

The decision to send Mr Ecevit to prison suggests that the regime is determined to pursue tough policies, in spite of protests from Turkey's Western allies and growing disaffection at home.

Herr Hans Dietrich Genscher, the West German Foreign Minister, who visited Ankara earlier this month, warned that such tough measures might make it difficult for Western governments to gain parliamentary approval for military and economic aid to Turkey. Similar warnings have come from other Western European governments and from the European Community, which is dragging its feet over a five-year \$650m aid package.

Mr Ecevit is one of Turkey's most senior politicians. He served in Parliament for nearly 24 years until it was dissolved following the military takeover 14 months ago. He was the main opposition leader for about six years and Prime Minister for three.

Reuter adds from Oslo: Norway has deferred a grant of Nkr 50m (\$4.5m) to Turkey until the political situation there has been clarified, a government spokesman said yesterday. The grant was intended as part of an OECD package to help Turkey overcome its economic troubles.

Dublin makes major pay policy change

By Brendan Keenan in Dublin

EXPLORATORY TALKS on achieving a centralised pay agreement in Ireland took place yesterday after a significant switch in government policy. The Government has abandoned its plans to keep public sector pay below 7 per cent and leave the private sector to free collective bargaining.

Instead, it has proposed another national agreement which would involve a two-month pay pause, followed by a two-phased deal totalling 12 per cent over 15 months. The proposal has been enough to bring the unions and employers back to the negotiating table, although without any prior commitment.

Ireland's national pay agreements have been criticised for being too expensive, leading to substantial wage drift above the agreed terms, as workers bargained for special productivity deals. The Cabinet has clearly been alarmed by the prospect of widespread industrial unrest in a free-for-all.

Political passions in France have become more inflamed, writes David Housego

Doubts over Mitterrand's policies grow

IT IS already becoming an established practice of the Mitterrand Administration that when public confidence in the Government seems to be slipping, the President appears on television to rally the nation.

M Francois Mitterrand's first televised press conference was in September, when Frenchmen returning from their summer holidays, bewildered at the lengthy catalogue of legislation the Government was preparing for them, heard the President explain his priorities and demand their support in the battle against unemployment.

M Mitterrand has let it be known that he will make another television appearance in the next few days. This comes at a time when industrialists have become increasingly hostile to the Government's plans and when there are doubts elsewhere that Socialist policies are working.

The Administration has had to swallow the bitter—but almost inevitable—pill of unemployment exceeding 2m. The young followers of former President Giscard d'Estaing have rubbed in the Government's humiliation by plastering Paris walls with posters recalling President Mitterrand's pre-election pledge that it would never reach that level.

It is an effective campaign because opinion polls, which show the President's popularity diminishing slightly, also show weakening confidence in the Administration's ability to tackle unemployment and inflation.

M Pierre Mauroy, the Prime Minister, has been making a series of one day trips to the provinces to encourage investment and employment, where he was met by queries from employers and unions about the coherence of a government policy. His own plan to create 100,000 new jobs over the next year by so-called "solidarity contracts," which would allow

companies to recoup part of the social security costs for each new person they employed, has fallen on deaf ears. No contracts have been signed.

The pro-Socialist Paris daily, Le Matin, commented recently: "A government is treading a narrow path when it falls—as has been the case (in France) over the last six months—neither to please the unions, nor sign an armistice with employers, nor mobilise public opinion behind its many projects."

The Administration's faltering has been pounced on by the right-wing and centre opposition parties, which have been brusquely attacking its economic record and drawing a bleak picture of the future.

The political battle is almost certain to intensify today when the nationalisation Bill goes before the Senate, which can be expected to reject it initially to demonstrate its distaste for the whole project.

Faced by delays to his parliamentary timetable in both the Senate and the National Assembly, M Mauroy announced on Wednesday that his promised "Christmas gift" of a shorter working week, longer holidays and the possibility of earlier retirement will be passed by decree.

Many Socialists and union leaders feel uncomfortable with this procedure because it echoes the dictatorial tactics of previous Governments. Predictably, it was immediately denounced by the opposition in the sharp tones which reflect the increasing polarisation of French politics.

M Mitterrand wants to revive confidence and urge the need for moderation. His most difficult task will be to convince employers' organisations who have lost faith in his government.

M Mauroy was heard with disbelieving laughter when he recently told a large gathering of industrialists in Paris that



M Mitterrand: had to swallow the bitter, but almost inevitable pill of 2m unemployed

the Government expected industry "to produce, to create jobs, to invest and to export."

The leaders of employers' organisations have become increasingly militant in their comments, reflecting the restlessness of their members. M Francois Ceyrac, the outgoing President of the Employers' Federation, said recently that "the situation in France was now graver than in 1936"—the period of the Popular Front Government.

He said employers were being accused of "being the main obstacle to the Government's plans. But it's not us who are at fault: it's the programme that is off the mark."

M Rene Bernasconi, the head of the small and medium sized business federation, which ostentatiously broke with tradition by not inviting a government minister to its recent conference, accused the Government of being out of touch with industry. "In the ministries nobody has spent more than a

couple of days in his life in a factory," he said. Industrialists were fed up with being branded as "profiteers and speculators," he added.

Behind this sabre-rattling lies industrialists' dislike of a whole range of government measures, such as nationalisation of bank credit, wealth tax, regulation of certain prices, increased taxes on expenses and the reform of labour law.

The final provocation for this fresh increase in indignation has been the recent increase in employers' contributions to social security charges to help finance the deficit in the social security budget. The increase runs counter to an earlier promise of M Mitterrand's.

The unions and the Communists have also been disenchanted by the increase in employers' social security charges. The Communist-dominated CGT union called it "an injustice" and the pro-Socialist CFDT union said that once more it "was the wage

earners who were being affected."

M Mauroy, has suffered the humiliation in his own home town of Lille of seeing the municipal workers' unions threaten to strike over a rearrangement of the working week, in the form being proposed by the mayor's office. Unease has been more widely reflected in the scattered strikes and industrial action, which have gathered momentum since the early autumn.

Some of the grumbling would subside if the recovery of the economy could be sustained beyond the early part of next year. A pick-up in activity is under way, but its durability will depend on whether new private sector investment materialises. Overall industrial investment is expected to fall by 4.5 per cent this year, with a steeper drop in the private sector.

The Socialists believe that the opposition is damaging the chances of a revival with its gloomy forecasts of accelerating inflation and a deteriorating balance of trade. To the Socialists, these attacks smack of "economic sabotage," springing from a spirit of "revenge."

But political passions on both sides have become more inflamed. M Jean Foyer, a former minister and a neo-Gaullist deputy, wrote recently that the Socialists had a tendency to "conduct themselves like totalitarian parties in Europe between the wars in Germany, Italy and elsewhere."

M Jacques Chirac, the Gaullist leader, has pleaded for more tolerance on the grounds that "the present political climate is dangerous for democracy and, if it continues, for public security as well."

It is an appeal that M Mitterrand can be expected to repeat. His policies can have no chance of working in an atmosphere of embittered violence.

Deal brings hope for end to Norway rig strike

By GJETER IN OSLO

An agreement, which ended the Norwegian oil rig strike, has been reached between the rig-owners' association and the four maritime unions. The agreement, which was signed yesterday, ends a strike that has been delaying oil drilling in both the North Sea and British waters. The deal, on a general basis, provides for a 1 per cent increase from 1 and a commitment to reconsider wages on mobile rigs. The situation remains, however, because many strikers have resigned from their old unions to join a new, more militant organisation for "shipping company oil employees."

This group has been welcomed as an affiliate by the equally militant production workers' union, which organises workers on the fixed installations in Norway's sector. The mobile rig workers' main aim is to achieve wage parity with the workers on the fixed installations.

Work has been resumed on one or two previously strike-bound rigs following a change of shifts with fresh crews replacing strikers.

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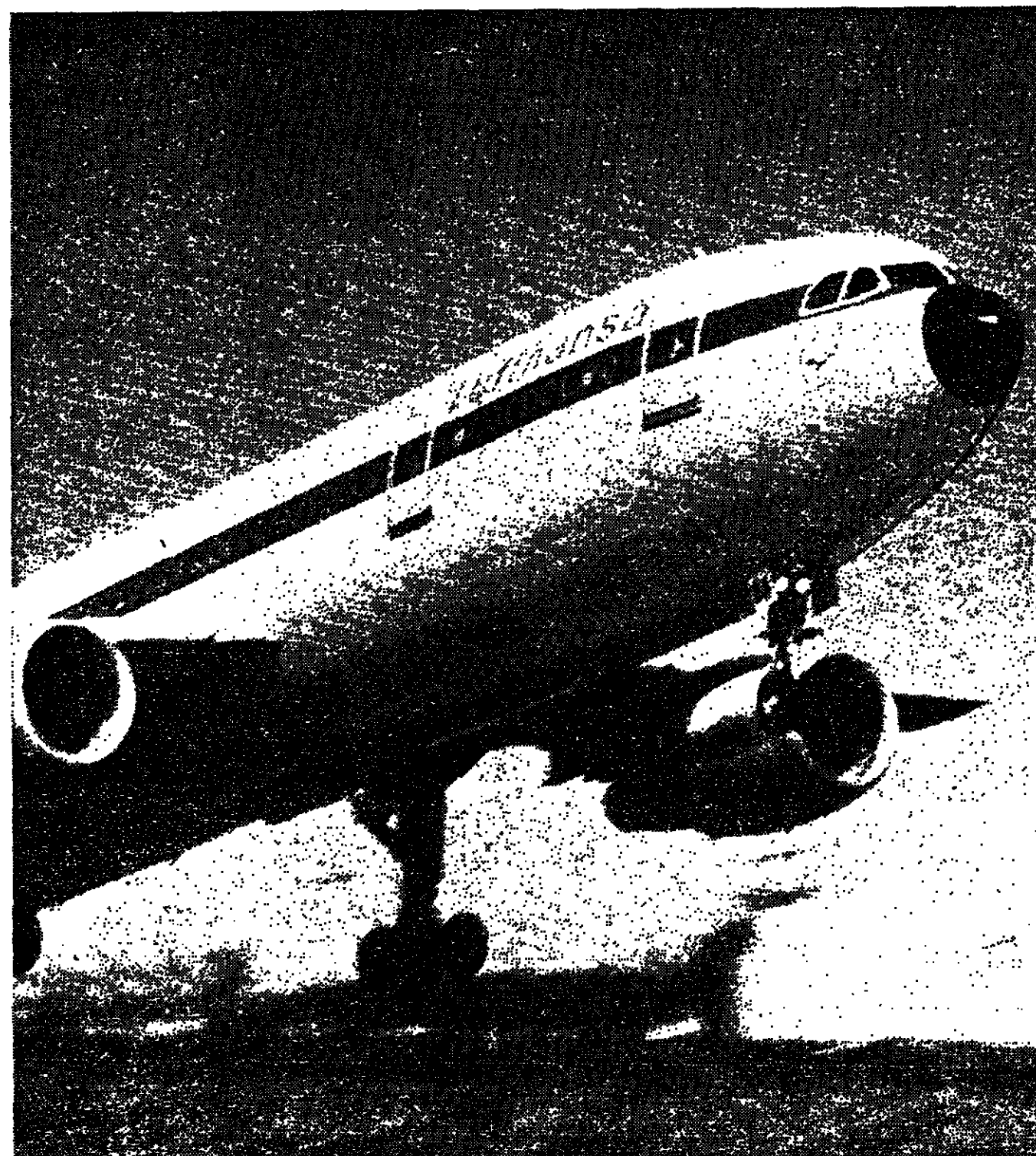
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OVERSEAS NEWS

Yen jumps back against the dollar

By Charles Smith, Far East Editor, in Tokyo

A SERIES of large orders by foreign central banks and other overseas buyers, against a background of basic economic strength, has produced a spectacular jump in the value of the Japanese yen against the dollar during the past few days.

The yen-dollar rate closed at ¥227.2 on the Tokyo foreign exchange market at the end of last week, but had reached ¥220.45 by yesterday evening, with roughly half of the gain taking place in a single day. In London yesterday the dollar closed at ¥220.2 after falling to ¥219.1 in early trading, its lowest level for five months.

Turnover on the Tokyo spot market has also set new records. On Thursday, when the yen moved up by more than three points against the dollar, a total of \$1,888bn (£988.6m) changed hands, nearly \$150m more than the previous record set in September.

Declining U.S. interest rates—which have made the yen a relatively more attractive currency in which to place moveable assets—are cited as the main reason for the yen's recent recovery.

Within this framework, however, a number of more technical causes have also helped to shift the rate. One factor cited by analysts is the rapid emergence of a surplus of forward dollar contracts placed by Japanese importers over exporters' forward sales contracts.

The surplus jumped from \$900m during the first two weeks of November, to \$550m in the first three days of this week. Thursday alone, import contracts exceeded export contracts by \$370m, indicating a continued acceleration of the trend.

The significance of the surplus in import contracts is that importers are no longer financing their imports with spot market dollars—as they were during the yen's period of weakness in the late spring and summer. Instead, major importers such as the oil refining industry, are holding off in anticipation of further declines in the dollar's value.

A shift from virtual equilibrium towards surplus in Japan's overall balance of payments (current account plus long and short term capital movements) is another factor which seems to be altering the balance of supply and demand in the Tokyo market.

The supply and demand factors which have been strengthening the yen have been reinforced during the last few days by major buying or selling orders from overseas. The Saudi Arabian Monetary Authority was reported to have bought ¥25bn worth of Japanese government bonds, including in two to three years' time on Wednesday. On the same day, bond purchases ranging between ¥40bn and ¥50bn (depending on the source of the report) appear to have been placed by one or more U.S. banks.

The Monetary Authority of Singapore, which moved abruptly out of the yen last May, was said by market observers yesterday to have placed an "unlimited order" for government bonds.

Meanwhile, Soviet foreign trade banks have been buying yen heavily in overseas markets such as London and Singapore. A final major order for spot yen (reportedly worth \$100m) came yesterday afternoon from a Hong Kong shipowner, who presumably has to honour yen-denominated purchase contracts for Japanese ships.

In spite of the fact that most indicators now seem to favour the yen strongly, most observers seem to expect the rate to fluctuate around the ¥220 to the dollar level for a few days. After that, further appreciation within the ¥215-220 range is seen as probable.

The yen's rapid upward progress does not yet appear to have affected thinking within the Japanese Government on interest rate policy or other issues. The Bank of Japan said yesterday that speculation on an early reduction of discount rate was "premature."

Israel may abandon plans for a home-built bomber

BY DAVID LENNON IN TEL AVIV

ISRAEL'S PLAN to produce a multi-purpose fighter bomber to go into service by the end of the decade may be abandoned because of the cost and the need to hold down the country's defence spending.

Mr Ariel Sharon, the Defence Minister, has ordered the management of the Israel Aircraft Industries (IAI), to cease all activities on the Lavie (Lion) warplane project and not to sign any contract connected with it.

Defence Ministry officials said yesterday that the pace of investment in the project was being reassessed, but that no decisions had been taken to cancel it.

Defence Ministry officials said last night that prolonging the development and production period was being considered so that the aircraft would go into service in the early 1990s and not by 1988, as projected.

The management of IAI suspects that this is the first step to shelving, and probably scrapping, the project. Most Western military observers believe that the project is too costly for a country of Israel's size.

Haddad relaxes ban

Major Saad Haddad, the commander of the Israeli-backed Christian militias, was reported to have allowed supplies and water to be delivered to the headquarters of the United Nations peace-keeping force at Naqoura, our Beirut correspondent reports. One of his patrols has established a position inside the UN zone. He emphasised that he will keep up restrictions, however.

Israel has an option until the end of this month on the Pratt and Whitney PW-1120 engine to power the Lavie, which was planned to replace the Israeli Air Force's U.S.-built Skyhawks and locally-built Kfir aircraft.

The IAI, which manufactures the Kfir, is one of the largest companies in Israel, with a staff of about 20,000. The management fears that ending the Lavie project could lead to the dismissal of thousands of engineers and other workers. After years of hesitation about whether to build an original jet or enter into co-

production of a U.S. aircraft, the Government gave the go-ahead early last year for an Israeli-designed aircraft.

Initial development costs were estimated at \$900m (£473m), not including tooling-up for local production of the Pratt and Whitney engine. The Israeli Government only appropriated \$700m of this. The company then consulted U.S. aerospace companies about co-production.

Discussions were held with Northrop, McDonnell Douglas and General Dynamics, which all showed interest in a project expected to guarantee sales of 450 planes to the Israeli Air Force. A final decision was expected to be taken within a matter of months.

But last month, Israel's state controller, in a report on the IAI, questioned the company's ability to meet projected deadlines for the Lavie and asked whether the country's foreign reserves might not be put to a better use. The controller pointed out that buying similar aircraft abroad would be cheaper. It is possible that the encouraged the Defence Minister to re-assess the project.

Syria holds key to future of Saudi peace proposals

BY ISHAN HIJAZI IN BEIRUT

INTENSIVE contacts between Syria and Saudi Arabia could determine whether the eight-point plan proposed by Crown Prince Fahd for a Middle East settlement will be brought before the Arab summit conference in Fez next week.

Prince Saud al Faisal, the Saudi Foreign Minister, has had two days of talks in Damascus with President Hafez Assad and Foreign Minister Abdel Halim Khaddam, following Mr Khaddam's visit to Riyadh last Sunday.

According to the Lebanese daily newspaper As Safr, Mr Khaddam had tried to persuade the Saudi Crown Prince not to present his proposals to Arab Heads of State and risk an inter-Arab split, but instead to try to sell it to the United States with the aim of eventually

presenting it to the United Nations.

The visit to Syria by the Saudi Foreign Minister apparently was intended to prevail on leaders there to give the Fahd plan a chance at the Arab conference.

The discussions have been inconclusive and are to be continued, it was reported. Whatever their outcome, they have had a positive effect. Syria has avoided outright rejection of the proposals and may have been influential in restraining its allies.

Officials from the Front's member-states ended an emergency meeting in Aden on Wednesday. In a statement strongly attacking what was described as American designs in the Middle East, they made no mention of the Saudi plan. The meeting had been called by Libya.

BLACK AFRICA CONFERENCE

Regret of an unexpected guest

BY MICHAEL HOLMAN

A SENIOR South African diplomat sat impassive yesterday as Malawi, the republic's sole diplomatic link with Black Africa, pledged support for the Southern African Development Co-ordination Conference (SADCC) which aims to reduce trade and transport links with Pretoria.

Dr Sandy Shaw, charge d'affaires at the South African embassy in the capital, Lilongwe, was an incongruous guest at the opening of the two-day conference, which is being attended by over 30 Governments and aid institutions, as well as Ministers from the nine member States—

Angola, Lesotho, Mozambique, Swaziland, Tanzania, Zambia, Botswana and Zimbabwe.

Dr Shaw said after the opening that the SADCC aim of "self sufficiency" was "a healthy development, but we regret that the region is being artificially divided, as we have a lot to offer each other." Most delegates were unaware of Dr Shaw's presence, along with diplomats from Israel and Taiwan, rarely seen at African diplomatic functions.

Dr Shaw heard the conference chairman, Mr Peter Mmusi, Botswana's Minister of Finance, accuse South Africa of

seeking "to drive a wedge of dependence through central Africa by sabotage and armed invasion, cutting our route to the Indian and Atlantic Oceans, thus reinforcing our dependence on South Africa, and undermining our economic growth."

On the eve of the conference the SADCC Council of Ministers condemned South Africa's "economic destabilisation" against member States, citing the sabotage of the Pungwe rail and road bridge between the Mozambique port of Beira and the Zimbabwe town of Umtali as the most recent example.

Ugandan debts rescheduled

PARIS—The Paris Club of Creditor Governments yesterday rescheduled Ugandan official debt payments and arrears of some \$13m due before June 1982. Mr E. Kamuntu, the Ugandan delegation leader, said.

Creditors at the meeting, which followed agreement last June on an International Monetary Fund standby credit to Uganda of SDR 112.5m were West Germany, the U.S., Britain, France, Italy and Japan.

Mr Kamuntu, financial affairs assistant to President Milton Obote, told reporters his country's total foreign debt, including commercial debt, currently stands at \$850m. Reuters

Violent disruption returns to Indian oilfield state

BY K. K. SHARMA IN NEW DELHI

Discontent in the troubled and important oil-producing state of Assam in the north-east threatens once again to damage the Indian economy. Violence erupted again yesterday when police fired on a mob and killed at least two people.

A students' call for a 36-hour general strike was partly successful yesterday when large numbers of banks, shops and some Government offices remained closed despite the Government's ban on strikes in "essential services."

Work on the oilfields and refineries in Assam was said to have been unaffected but there were some attempts at sabotage. The call for the strike signi-

fies the resumption of the students' agitation, which crippled Assam for nearly a year from late 1979. Nearly 3m tonnes of crude had to be imported, at a cost of over \$900m.

Since the suspension of the agitation about a year ago, student leaders and Indian Government officials have met eight times without finding solution to the "foreigners" issue.

The students want all "foreigners" (mainly illegal migrants from Bangladesh and settlers from the Indian states of West Bengal) expelled from Assam on the ground that they are taking jobs and threatening Assam's cultural identity.



Mr Wallace Rowling... launches attack

NZ election enlivened by secret reports

By Dai Hayward in Wellington

NEW ZEALAND'S dull election campaign suddenly livened up yesterday when the Prime Minister, Mr Robert Muldoon, admitted that secret Government reports cast doubts on several aspects of the Government's development policy. Mr Muldoon had earlier denied the existence of the reports.

The Government has put great emphasis on its development strategy, which involves several multi-million dollar energy-related projects.

It has made the strategy the focus of its election campaign, claiming the giant, but costly, projects will help solve the unemployment problem and make New Zealand largely independent for its energy needs.

Three of the projects—a new aluminium plant, a new steel works, and a synthetic petrol plant, to be built by Mobil—were due to start next year. The Labour Party has criticised the cost of the projects, saying they would create few jobs and provide little return on the capital invested. Labour has also claimed that the projects would impose an unbearable strain on the country's manpower and financial resources.

A few days ago, the leader of the Labour Party, Mr Wallace Rowling, claimed that secret departmental reports to the Cabinet echoed several of these criticisms. The reports, it was claimed, warned the Government against going ahead with all three projects simultaneously.

On Wednesday afternoon, a television channel learned some of the details from reports prepared by senior civil servants, which appear to bear out Mr Rowling's allegations.

In an interview, the Prime Minister conceded that the reports did exist, but said the questions asked and the doubts raised had been answered by later investigation.

Half an hour before the news item was to be broadcast on Wednesday night, it was stopped on the orders of the head of television news. Mr Rowling immediately made a public issue of this, demanding to know "who in TV is playing at God." He also demanded that the Prime Minister release the reports.

Mr Muldoon has refused to do this, claiming that Treasury reports are always prepared on the basis that the contents will not become public.

Mr Rowling said last night that Mr Muldoon's credibility had been shattered. It was something of a reversal of the usual roles for the two leaders, with Mr Rowling taking the aggressive position and Mr Muldoon on the defensive.

The television item, finally screened last night, quoted figures showing the return to New Zealand on capital investment would be only between 5 and 10 per cent. The reports raised doubts that have been expressed privately by businessmen for some weeks. But the Government pushed ahead.

The Government's strategy suffered a big blow a few weeks ago when the Swiss partner pulled out of the aluminium project.

Reagan increases pressure for spending cuts

BY DAVID SUCHAN IN WASHINGTON

PRESIDENT Ronald Reagan yesterday intensified the psychological pressure for Congress to make last-minute cuts in the stop-gap spending Bill which it must pass by midnight on Friday to prevent the U.S. Government running out of money.

Mr Reagan has threatened to veto any spending resolution which is substantially larger than his 1981-82 budget plan. Yesterday the White House confirmed that the version passed by the House of Representatives so far is \$8.5bn more than the Administration's target.

With an imminent veto hanging over Capitol Hill, Republican leaders in the Senate were yesterday trying to find a spending cut large enough to please Mr Reagan and small enough for a compromise with the Democratic-controlled House.

With deliberate publicity, Mr Reagan called a Cabinet meeting yesterday to make contingency plans for shutting down non-vital Government operations, if necessary, after today.

In the absence of a regular 1981-82 budget approved by Congress, the Government has been kept going since October 1, the start of the fiscal year, on a "continuing resolution." But this runs out today. One point at issue is how long a second continuing resolution should last.

No one actually believes that if Congress misses today's deadline or Mr Reagan carries out his veto threat, the Government will grind to a halt.

Most Congressmen do not want to make extra budget spending cuts, or indeed to raise any taxes, while the country's economy is headed for recession. The latest forecast by the Administration is that national output will shrink as much as 5 per cent at an annual rate in the last three months of this year.

But the previous assumption that this would continue a decline in the third quarter yesterday upset by the Commerce Department's revision of its Gross National Product estimate. This showed that real GNP grew during July-Septem-



President Reagan Veto threat

ber at a 0.6 per cent rate, instead of a 0.6 p drop as first reported. Department.

FBI finds no evidence of crime in Allen payment

BY REGINALD DALE, U.S. EDITOR IN WASHINGTON

THE JUSTICE Department has concluded there is no need to appoint a special prosecutor to investigate the \$1,000 payment received by Mr Richard Allen, President Ronald Reagan's National Security Adviser, from a Japanese magazine, Government officials said yesterday.

The conclusion was reached after the Federal Bureau of Investigation said it "could find no evidence that Mr Allen had committed a crime in receiving the money, intended as a 'thank you' fee for an interview with Mrs Nancy Reagan, the President's wife."

The final decision on whether to proceed further with the investigation now rests with Mr William French Smith, the Attorney-General.

But even if the investigation is closed, Mr Allen's troubles are unlikely to be over, particularly as his handling of the so far has attracted less than total acclaim.

The issue has been further complicated by a series of confusing and conflicting explanations from the White House of the facts of the case, and the status of the various investigations that have been conducted since the cash was found, apparently forgotten, in a safe in one of Mr Allen's former offices in mid-September.

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Constitution concession unlikely to satisfy Quebec

BY VICTOR MACKIE IN OTTAWA

THE COMPROMISE plan for reforming the Canadian constitution agreed between Mr Pierre Trudeau, the Prime Minister, and nine of the 10 Canadian provinces has been tabled for final debate in the House of Commons in Ottawa.

A last-minute sweetener has been thrown in for Quebec, the only province standing out against the plan. It allows the Quebec National Assembly to "opt" out of that part of the proposal guaranteeing the right to primary education in either

English or French to Canadians' children.

Quebec's own language law, passed in the interests of maintaining French as the language of the majority there, guarantees that right only to those born in the province, but not to immigrants.

The language concession is unlikely to mollify Mr Rene Levesque, Premier of Quebec, who has other fundamental objections to the deal accepted on November 5 by the other provincial leaders.

Argentina moves to calm currency speculation

BY JIMMY BURNS

A NUMBER of bureaux de change have been closed in Argentina as the government seeks to dampen speculation against the peso. The rush to sell pesos has cut nearly 30 per cent from the value of the currency against the U.S. dollar since the beginning of the month.

The Central Bank has stopped short of imposing full-scale exchange controls, but its inspectors have been visiting money changers and conducting lengthy administrative checks.

On Tuesday afternoon, when the bank's initiative is said to have got under way, the financial peso, used in tourism and business transactions, appears to have stabilised, closing at around 11,300 against the dollar.

The gap between the financial peso and the commercial peso, used for most international trade transactions, remains considerable. The commercial rate is currently quoted at 6,548 against the dollar.

Torture 'continues in Chile'

BY HUGH O'SHAUGHNESSY

THERE HAS been no improvement in the observance of human rights in Chile where the Government continues to murder dissidents and use torture as a matter of course, a United Nations report claimed yesterday.

The report was presented to the UN by Mr Abdoulaye Diye, Special Rapporteur for Chile of the UN Human Rights Commission. The international community

should continue to press for a full restoration of human rights in Chile, he said.

In London, the Foreign and Commonwealth Office said Britain would not abandon its efforts to clarify the case of Mr William Beausire.

Mr Beausire was arrested by the Argentine authorities at Ezeiza airport in Buenos Aires in 1974 and flown to Chile, where he is reported to have died under torture.

U.S. move may help companies

By David Lascelles in New York

FOREIGN COMPANIES as American ones may from the Reagan Administration's drive to cut red tape.

The Securities and Exchange Commission, which has a drive to simplify its requirements, is considering proposals that reduce paperwork for companies who sell securities in the U.S.

One would allow companies to include information from regular filings (annual reports) in registration documents for securities.

At the moment each registration document has to be fully prepared. Another allows corporations to information that is 135 days, the usual delay.

A third would change the present policy of foreign companies to their financial statements in dollars so that U.S. can understand them better.

Seaga accuses Cuba over training sch

KINGSTON — Mr Seaga, Prime Minister of Jamaica, has accused the Government of trying to train Jamaican students in revolutionary tactics and weapons they were supposed to be using in the construction of the new government.

The construction programme was set up by Mr Michael Manley, the Jamaican Premier, who close relations with Mr Seaga shut it down early last year, and told Parliament yesterday that the intelligence gathering arm of the J. police had "uncovered covert aspects of the programme."

He did not link the construction programme to specific instances after they return to Jamaica.

The claim was filed special arbitration at The Hague.

The action involves claims of less than \$100m.

WASHINGTON—The filed a claim against I at least \$180m (£100m) half of some 3,000 U.S. and companies who losses through the Iran-Iraq war, the State Department said.

The claim was filed special arbitration at The Hague.

The action involves claims of less than \$100m.

Legal row looms over some U.S. states' efforts to extend their tax reach, writes David Lascelles

Californian tax regulations cause corporate discord

A LEGAL, and possibly even a political battle is looming over attempts by some U.S. states to extend their company tax reach not just beyond their borders but into foreign countries as well.

California has caused the most offence, although several other states are also involved. The leading litigants are Thorn-EMI of the UK and Alcan—the large Canadian aluminium company—who are fighting to have California's taxing powers limited to business done in the state. The outcome is clearly of burning interest to dozens, possibly hundreds of foreign corporations who do business in the U.S.

At the heart of the matter is California's controversial method of "unitary taxation," which has already stirred the

wrath of U.S. corporations who have tried—unsuccessfully—to get it declared unconstitutional.

Under this method, California takes the world-wide operating income of multinationals and taxes a proportion of it based on that company's property, payroll and sales in California, irrespective of how much taxable income is actually generated there, or of whether a company has a Californian subsidiary.

In an extreme case, therefore, a company which trades at a loss in California might end up paying a large corporate tax bill there based on its profits in other parts of the world.

Not surprisingly, this has alarmed and angered foreign corporations, some of whom are now taking up the cudgels. EMI, the UK electronics and

entertainment company which was recently taken over by Thorn, has done business for a long time in California through its Los Angeles-based subsidiary, Capitol Industries, which owns the Capitol record label. This company is, naturally, subject to Californian tax. But California has also claimed the right to tax Thorn-EMI, even though the parent company does no direct business in the state.

The California Franchise Tax board, which administers the state's tax law, ruled that Thorn-EMI must pay tax on that part of its world-wide business which is "unitary" to Capitol, in other words music. Capitol has said it cannot disentangle Thorn-EMI's music business from its non-music business without violating the UK Official Secrets Act because of

the light this might shed on Thorn-EMI's sizeable defence-related business. The board rejected this argument, but EMI's lawyers are pleased because they say the board made a tactical mistake by suggesting it knew how to interpret a foreign law.

Thorn-EMI has filed a suit against the board seeking to get the unitary tax declared unconstitutional. Procedural questions to do with jurisdiction are now being fought out, so the issues themselves may not be addressed for some time.

A verdict may come sooner in the case involving Alcan, which California has tried to tax, even though—unlike Thorn-EMI—it has no subsidiary in the state. Alcan does, however, do business there through a U.S.

subsidiary, AlcanCorp based in Ohio.

Alcan has also sued California, charging it was trying to "inflate greatly" its tax assessment by attributing to AlcanCorp a portion of the parent company's worldwide income. Alcan claims that this violates the foreign commerce clause of the U.S. constitution, which gives the Federal Government exclusive authority over foreign trade.

California responded by asking the court to dismiss the case, setting off a kind of to-ing and fro-ing by lawyers, which could last until January.

Whatever the merits of each case, though, the legal rumpus has brought California a lot of unwelcome publicity. Businessmen say this could dissuade foreign companies from opening up subsidiaries there, or even

doing business within its borders at all.

When Midland Bank of the UK recently bought control of Crocker National Bank of San Francisco, it expressed concern about the unitary tax problem and vowed to fight any attempt by the franchise tax board to apply it to Crocker's earnings. Other states with similar laws include neighbouring Oregon, Alaska (for oil companies), Illinois and to a lesser extent—Nebraska and Colorado.

The affair is potentially embarrassing to the Reagan Administration, which is worried about the impact all this could have on U.S. foreign trade relations. Ellis have been advanced in both Congress and the Californian state legislature to curb the use of unitary taxation methods.

However, Washington may end up playing a wait-and-see game. Given that big legal questions are at stake, it may prefer to allow the judicial mechanism to run its course, and leave the Supreme Court to decide the matter. A point that must weigh heavily in the White House's thinking is that states have lost a lot of revenue through the cuts in federal subsidies made by President Reagan



and are therefore keen to recover some of the revenue source. But states like California stand to lose heavily against them. Other companies which are similarly taxed are also severely strained.

Japanese Minister runs of world trade war

Mr Toshio Japanese Cabinet said yesterday that fast-growing current surplus was pushing towards a trade war. The growing official over Japan's foreign reserves, Mr Komoto, general of the Economic Agency (EPA), overseas discontent is high that we are almost at a trade war. "Spots" told business at discount in the Western Europe "has being a protectionist which might deal a blow to the world."

Japan's current surplus is likely to swing into a \$13bn (\$6.8bn) surplus financial year end-March unless the at took swift measures to curb the moto was speaking before the arrival of aid Regan, U.S. Secretary for a two-in which he is discussing the trade issue with Mr Zenko Suzuki, Minister and other



Mr Zenko Suzuki (above) who is due to hold talks on trade with Mr Donald Regan (below)



an's visit starts three the U.S. submitter proposals for opening Japanese market to more goods, a day after delicate proposals for 29 support tariffs on 29 h as computers and a special Japanese council failed to agree measures to resolve the roign trade disputes. e industrial leaders need the U.S. and Europe in seeking

pe dims for a speedy inclusion to MFA talks

ASPECT of a speedy to the Geneva talks of the Multifibre ment (MFA) world tex-ading pact receded with the confirmation European Commission that a full negotiating has still not been between EEC govern- limits of the EEC established by the ity's Trade Ministers this week are to be to participants in the negotiation when they e in Geneva this

European Commission n will explain that it is now empowered t the broad principles EEC wishes to be to the 1982-86 MFA cted term of a renewed it still lacks the key or global ceilings on exporting countries' at are an essential ie pact.

are scheduled to be the EEC Council of when the Trade meet again in on December 8, only before the expiry of t date that the MFA rs are understood to ag themselves for a of the new pact.

ent between EEC uts on the level of iling that should be n the 28 developing concerned in the MFA ed to be at least as the discussions that

eventually yielded the present broad mandate. The ceilings will help to determine the growth rates that the low-cost textiles exporters are to be offered by the EEC, and appears certain to lead to further wrangling between those member states that wish to impose a protectionist MFA, notably France, Britain and Italy, and those more liberal ones that are lined up behind West Germany.

Rapid settlement of the overall ceilings question is made harder still by the fact that the EEC ministers must also tackle the matter of the textiles pacts it has with the Mediterranean countries that have preferential trade agreements with the EEC.

Most of those pacts expire at the end of this year, and the shape of the renewed agreements will have a direct bearing on the offers the Community will make to the MFA partners.

Belj Khilanda in Geneva adds: Failure to conclude a renewed MFA before the end of this year could increase tension among importing and exporting countries and result in a "polarisation of attitudes at a higher political tone."

Giving that warning, Mr Peter Murphy, the chief U.S. negotiator on textiles, said yesterday that exporters had so far made "a very significant effort to keep the tone as moderate as possible."

A new MFA could be concluded in coming weeks if countries were "willing to take difficult decisions."

out 1,500 expected at C congress in Manila

ANK GRAY

1,500 business officials in Manila on Sun-the week-long world congress of the tional Chamber of Com-

some of this year's con- is "Growth and Entre-ship Opportunities allenges in a Changing

bjective of the congress, held every three years, us the attention of the tional business com-on the growth poten-vestment opportuni- (thin the five-nation egion of the Philippines, a, Malaysia, Singapore and

will be emphasised at a an on regional economic on by Prof John Wong, nomic professor at re's National Univers- is paper points out that ctive growth rates of economies averaged 6 or cent a year in the nd are expected to be gher in the first half decade.

he conference also will n a number of other revolving around the f private enterprise and market economy, the one of the Paris-based

subjects to be dis- in the convention's ssions include: shift-urs of world trade and

competition: the impact of government expansion on busi-ness; and spreading the bene-fits of growth.

Some meetings will hear dis-cussions on the liberalisation of insurance services, the impact of airline deregulation and the need to increase co-operation between various chambers of commerce.

This last point is a delicate one, for the ICC congress is taking place against a backdrop of some strife among two local business associations.

The official host organisation is the Philippines International Business Council, but its rival, the Philippines Chamber of Commerce and Industry also considers itself the umbrella organisation for business in the Philippines.

The Philippines Chamber is not boycotting the conference as was feared.

Opening addresses to the delegates will be given by President Ferdinand Marcos, and Mrs Imelda Marcos, his wife.

Other speakers include Sir Arthur Lewis of Jamaica, a Nobel laureate in economics; Mr Reubin Askew, the former U.S. special trade representative; Sir Peter Macadam of the UK, chairman of BAT Industries; Mr Knut Ragnrup of Norway, former president of Scandinavian Airlines System, and Mr B. Borisov of the Soviet Union, president of the Soviet Chamber of Commerce.

Romania faces EEC dumping action

By Giles Merritt in Brussels

EEC anti-dumping proceed-ings have been launched against Romania by the European Commission following complaints that Romanian industry has been selling steel piping inside the Community at prices considerably below the cost of steel.

Romania is alleged to have been setting the prices of small diameter steel piping so low that it has operated a dumping margin of 30 per cent, and by doing so has captured a major share of the West German market for soldered pipelines used as gas conduits.

West Germany has been the chief victim of the low cost Romanian exports, according to the complaint lodged with the Brussels authorities by the liaison committee of the EEC steel tube-making industry.

For the first five months of this year Romania seized 10.3 per cent of the market thanks to prices that were allegedly 20-26 per cent lower than those of German suppliers.

Paul Cheeseright, World Trade Editor, looks at Britain's increasingly aggressive policies

UK steps up aid for capital projects abroad

THE UK Government is becoming increasingly aggressive in its use of aid to help British companies win capital project contracts abroad. But its policy internationally is to work for the phasing out of mixed credits—the blend of commercial credits with aid to reduce the net cost to the borrower.

The use of aid is additional to the subsidies already paid on financing the difference between the market cost of export credits and the interest rate charged to borrowers. Such subsidies are estimated to have been nearly £500m in the year to last March.

Gross expenditure on aid this financial year will top £1bn, according to Mr Neil Marten, the Minister for Overseas Development. Of this figure, over 70 per cent will be spent directly in developing countries, and much of that is tied to the purchase of British goods and services.

But within the Overseas Development Authority budget there is an Aid Trade Provision, which, in its first year of operation (1978-79), was allocated 5 per cent of the aid budget. Since then the proportion has

The Aid Trade Provision is designed to provide a topping-up source of funds when British companies are in competition with foreign groups offering aid as part of their financial package.

risen to 8 per cent.

The Aid Trade Provision is designed to provide a topping-up source of funds when British companies are in competition with foreign groups offering aid as part of their financial package.

But since the beginning of this year, the Government has widened the scope of aid use in the commercial interest. In the first place it set aside

£2m for 1981-82 and £4m for 1982-83 to fund soft credit terms, again to match the position of competitors. Finance would be available to bring down the interest charged to borrowers of commercial credits. The amount of business affected could total £300m.

Secondly, the Government broke new ground when it agreed to set up for Malaysia a line of credit for £77m, made up of £20m aid and £57m of commercial credits. None of the aid money has so far been drawn.

In both these cases, the steps have been taken to achieve a greater flexibility in the mobilisation of support for British companies bidding for contracts.

But the greater flexibility also springs from the conscious attempt to unify the official support services available to industry. The most notable example of this was the establishment last year of the Projects and Economic Planning Division within the Department of Trade.

This Division, which brought together sections from the Departments of Trade and

MAJOR RECIPIENTS OF FUNDS FROM THE AID TRADE PROVISION

Country	Projects	£m
Belize	1	70
Egypt	3	14.5
Jordan	1	10
Kenya	1	1
Malaysia	2	9
Pakistan	1	9.5
Philippines	3	6.5
Tanzania	4	4
Vietnam	2	7

Industry and the British Overseas Trade Board, acts as a single point of contact for companies seeking support.

This sort of policy, which is not exclusive to the UK, has aroused sharp criticism within the Consensus, especially from the U.S., on the grounds that the continued use of subsidies is a distortion of trade.

The Government's attitude is basically that it will stop using mixed credits when competitors do.

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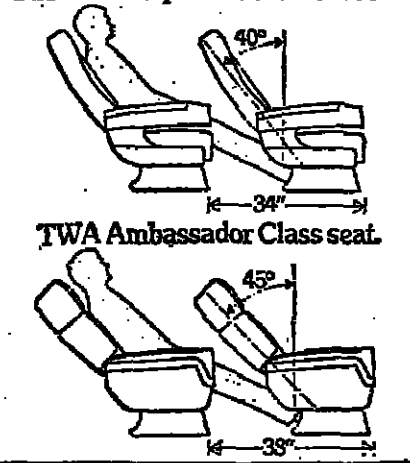
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Los Angeles	11.00	14.05	747	Dallas, Mon. Tues.

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UK NEWS

Private phones will need British Telecom plug

BY GUY DE JONQUIERES

ALL extension telephones sold on the newly-competitive telecommunications equipment market will be fitted with a new type of plug and socket connection, designed by British Telecom, the organisation said yesterday.

The connection system will be standard for officially approved receivers sold both by British Telecom and by competing outlets. The organisation plans to extend it progressively to all 28m telephones already attached to its network.

British Telecom, which will carry out the rewiring, said that it would convert each subscriber's main telephone to the new connection free of charge. But it would charge a £25 fee and a 15p quarterly rental for rewiring the next socket and £10 for each one after that. For new customers the charge for an extension would be £25.

The Telecommunications Act, which came into force at the beginning of last month,

authorised British Telecom to retain a monopoly over the first telephone in every installation after the market is liberalised.

But it will compete with private retailers to sell extension receivers. It said that private suppliers would have equal access to the new plugs, which are being made for British Telecom by five manufacturers.

The organisation said that the connection system would allow users more mobility. It was technically superior to other plug and socket systems in use in both the U.S. and the rest of the EEC, though it was not technically compatible with the American connection.

British Telecom is planning to sell its telephones through a chain of retail outlets which it is opening across the country. Four of the outlets, known as Phoneshops, have already been opened, and two more are planned to open before Christmas. Within 18 months there should be 70-100 Phoneshops.

Building creditors may receive £7m

BY MICHAEL CASSELL

THE 3,500 creditors of Northern Developments (Holdings), the Blackburn-based house-building group which went into receivership in 1975, are expected to be paid in full under a scheme of arrangement now being finalised. Between £7m and £8m could be paid back.

A statement last night from Mr Rupert Nicholson and Mr Jim Butler, joint receivers of Northern Developments (Holdings), said that arrangements were now nearly complete for a submission to creditors under Section 206 of the Companies Act 1948. If approved by creditors and shareholders, the scheme will need to be approved by the courts.

The receivers said the scheme was designed to provide for payment in full to all creditors, although some had agreed to restrict and defer claims for interest on the sums outstanding. It is expected that the details of the scheme will be posted to creditors and shareholders within the next four weeks, although repayments are likely to take up to four years to complete.

Peat, Marwick was called into the housebuilding group after a collective decision by 18 bankers to the company, although it was Williams and Glyn's Bank—as debenture holders to

the parent company—which appointed Mr Nicholson and Mr Butler.

The decision was strongly criticised by Mr Derek Barnes, Northern Developments (Holdings) chairman, who claimed that the banks were unjustified in calling in receivers. Williams and Glyn's and Mr Barnes later became involved in counter-litigation, which was only resolved a few weeks ago. Yesterday's statement said that Mr Barnes, who is the majority shareholder of Northern Developments (Holdings), is fully supporting the proposed scheme and will vote in its favour.

Peat, Marwick told shareholders in 1976 that they would be unwise at that stage to place any material value on their holdings but the receivers have since continued to operate the company in order to realise the full potential of its assets. The intervening increase in land prices is thought to have been a major factor in making possible the prospect of repayments to creditors.

About 18 months ago Peat, Marwick disposed of all houses in the construction pipeline and, since then, no building activity has taken place. The company has not recorded any profits and is no longer trading.

Cost of house rebuilding increases by 3.8%

BY ERIC SHORT

HOUSE REBUILDING costs have risen by 3.8 per cent over the past 12 months to the end of September, according to the latest value of the House Rebuilding Cost Index, published by the British Insurance Association.

This stood at 149.3 at the end of September against 143.8 on September 30 1980, and 143.8 on June 30 1981.

The index is calculated for the R.I.A. by the Building Cost Information Service of the Royal Institution of Chartered Surveyors. It was started in July 1978 at a base value of 100, and is calculated quarterly at

the end of March, June, September and December.

The index is based on the overall average cost of rebuilding a house, including the cost of demolishing and clearing away the existing structure. The average is taken over 156 separate rebuilding costs, according to type and size of property, its age and its location. The BCIS has calculated the cost per sq ft and these costs are updated once a year.

A Guide to Building Insurance for the Home Owner, free from Leaflets (H), British Insurance Association, Alderman House, Queen Street, London, EC4N 1TU.

Construction orders up

BY ANDREW TAYLOR

CONSTRUCTION ORDERS rose by 5 per cent in the first nine months of 1981 and by 11 per cent in the third quarter, compared with a very depressed period a year ago.

But industry chiefs last night disputed claims earlier this week by the Prime Minister that the rise in new orders was a further sign that the worst of the recession was over and that

economic recovery might be under way.

The Federation of Civil Engineering Contractors said it had expressed its concerns about the reliability of the Government's new order figures and the way in which these were gathered.

"Certainly our members are expecting a very lean fourth quarter and can see no sign yet of any recovery."

Commodities fetch £88,000

ENGLISH WORKS of art were in demand in the London salerooms yesterday. At Christie's a pair of George III marquetry commodes sold for £88,000 to the London dealer Asprey. In 1891 they made 1,500 guineas at auction.

Ten George I walnut dining

SALEROOM

BY ANTONY THORNCROFT

chairs realised £66,000 and a pair of George III hawthorn and marquetry commodes went for £35,000. A pair of Queen Anne gilt gesso mirrors were bought by R. A. Lee for £32,500 and a Charles II oak bookcase for £50,600.

The prices confirmed the strong demand for top quality English furniture apparent

in London and New York this year.

Sotheby's achieved a remarkable record auction price of £9,200 for a spoon in an English silver sale.

The silver Edward IV slip spoon, made about 1485, was bought by Shrubsole, the London dealer. A set of four George III table candlesticks by John Carter sold for £8,800 and a George II silver gilt cup and cover.

Also at Sotheby's a rare print by Stubbs of a hunting scene, unearthed in Wales, sold for £9,500. Turner's watercolour The Pass of Stelvio was bought for £32,000.

In New York on Wednesday there were 13 auction records in a sale of contemporary art which totalled £1.32m.

Economic growth 'may falter again next year'

By David Marsh

The Government's hopes of a sustained recovery from recession received a setback yesterday from official figures indicating that economic growth will falter again in mid-1982.

The longer leading index of cyclical indicators, which looks ahead to turning points in the economy in about 12 months fell sharply in October and has now been declining continuously since May, according to the Central Statistical Office (CSO).

Other cyclical indicators confirm ministerial claims that the low point of the recession was clearly passed several months ago. But a further indication of only a weak recovery came yesterday from separate statistics showing that industry continued to run down stocks, although at a sharply reduced rate, during the July-September quarter.

INDUSTRY STOCKS CHANGES (£m)		
1975 prices, seasonally adjusted	Total	Manufacturing
1978	+ 641	+ 325
1979	+ 742	+ 21
1980	+ 1,681	+ 1,252
1981 q1	+ 407	+ 372
q2	+ 553	+ 578
q3	+ 171	+ 160

ing the July-September quarter.

Capital investment by industry also remained at a low level during the quarter. The volume of spending by manufacturing companies fell 3 per cent compared with the second quarter, although it rose 3 per cent in the distributive and services sector.

Total investment during the first nine months of 1981 fell 4.5 per cent compared with the same period last year. This was made up of an 18.5 per cent fall for manufacturing, but a 4.5 per cent rise in other sectors.

The cyclical indicators are viewed by Whitehall as only a rough pointer to future trends. But the CSO states that, unless further data change the pattern, the decline in the longer leading index suggests "some hesitation in economic growth in mid-1982."

The October fall was caused principally by increases in interest rates and lower share prices last month, as well as a drop in business optimism registered by the CBI quarterly survey.

In line with other recent evidence that the economy has been picking up since the worst months of the downturn in the spring, the CSO's index of coincident indicators, which is broadly in line with the economic cycle, rose again in October. This index has risen steadily since the trough of the cycle in April and May. Last month's rise was due mainly to increases in industry's capacity utilisation and raw material stocks, as well as a slight rise in manufacturing output and retail sales.

A slackening of de-stocking in the third quarter was reflected in figures from the Department of Industry. These showed that industry ran down stocks by a provisional total of £17m, seasonally adjusted and at constant 1975 prices, during July-September.

This was less than one-third of the £55m stocks run down during the second quarter, but still represented the seventh successive quarter of de-stocking. The fall in stocks during the first nine months of 1981 came to £1.1bn against £1.9bn during the whole of 1980.

De-stocking by manufacturing industry, at £160m—spread across materials and fuel, work in progress and finished goods—accounted for most of the fall.

Figures for capital investment, also provisional, showing that the manufacturing sector—which now accounts for less than one third of all industry investment—spent £72m during the third quarter, down from £76m during the previous three months. The figures are also adjusted seasonally and at 1975 prices.

U.S. to join nuclear design team

BY RAY DAFTER, ENERGY EDITOR

A JOINT UK-US design team has been set up to work on plans for Britain's first pressurised water reactor (PWR) nuclear-power station, Sizewell B in Suffolk.

The Central Electricity Generating Board said yesterday the same team would also be responsible for construction of the power station, assuming that the necessary planning consents and safety clearances were obtained.

The team, set up to smooth the development of the project, will include staff from the CEGB, National Nuclear Corporation—the British nuclear

reactor design and construction company—and specialists from two U.S. corporations, Bechtel and Westinghouse. Architect engineers from Bechtel will be involved in the station layout while Westinghouse will provide advice and experience on PWR technology.

During the detailed design stage the team will report to the NNC, although in the proposed construction phase it will operate on behalf of the CEGB.

The appointment of the team—a joint move by the CEGB and the NNC—is seen as a move to speed the planning process and to avoid the frustra-

tions of split responsibilities between companies which have dogged UK nuclear development in the past.

Dr Walter Marshall, chairman of the UK Atomic Energy Authority, is believed to have been the driving force behind the establishment of the team. In July Dr Marshall was appointed by the Government to lead a national task force to accelerate the design phase of the PWR. The appointment was made after the NNC abandoned its first PWR design as being too expensive.

A public inquiry into the

Sizewell B project is due to be held next autumn. The planning team is hoped to prepare designs, safety criteria and the statement of the project's need by the end of April.

As part of the planning process, the NCC has appointed Mr Ted Pugh, a leading nuclear executive, as director responsible for the PWR project. Mr Pugh, aged 50, is currently director of projects in the CEGB's generation, development and construction division at Barnwood, Gloucester. For many years he has had a close association with the NNC in nuclear design and construction.

Marathon Oil Brae field test 'encouraging'

BY SUE CAMERON

THE U.S.-based Marathon Oil has drilled another test well on the North Sea Brae field and industry experts last night described the results as "encouraging."

The well—block 16/7A-18—flowed at the rate of 3,898 barrels a day of 37.7 degree oil through a 40/64 inch choke. It also produced gas at the rate of 3.8m cubic feet a day. This was at depths of between 7,543 feet and 7,618 feet—only about half the depth at which oil has been found in other parts of the Brae field.

Marathon said that, during tests at depths of between 5,830 and 5,702 ft and between 5,582 and 5,530 ft, flow rates of 205m barrels a day of 31.7 degree

gravity oil plus 20m cubic ft of natural gas a day were recorded through a 1.5-in choke.

The company said three other zones in the 6,700-ft well were tested but produced only water.

The Brae field, which lies 155 miles east of Aberdeen, has estimated recoverable reserves of 365m barrels of oil and 155m cubic ft of gas, as well as 35m barrels of natural gas liquids. Marathon is the operator on the Brae A sector of the field where it is hoped that oil production will begin in 1983.

The first 600,000 barrel shipment of crude from the North Sea's Brae field was loaded yesterday at the newly com-

pleted £100m Nigg terminal in Scotland.

Production from the Brae field, which lies only 12 miles off Scotland, began in September and is eventually expected to build to a peak of some 60,000 barrels a day when the second B platform comes on stream.

But the pipeline from Brae to the Nigg terminal has the capacity to take 100,000 barrels a day and any crude discovered in the Moray Firth will probably be sent to Nigg.

The consortium of companies with interests in the Brae field was awarded a second block—12/21—in the inner Moray Firth earlier this year during the seventh round of UK

licensing.

The consortium, led by the state owned British National Oil Corporation which is the operator on Brae, includes the U.S.-based Kerr-McGee which has also found oil in the Moray Firth. The fund has not yet been assessed.

Work on the new terminal at Nigg began in 1978. It was built by Wimpey and is owned by the Brae partnership. The partnership is made up of ENOC with a 28 per cent stake, BP Petroleum Development with 15 per cent, Deminor Oil and Gas with 22 per cent, Hunt Overseas Oil with 10 per cent and Kerr-McGee Oil with 25 per cent.

North Sea research pledges may be sought

BY RAY DAFTER, ENERGY EDITOR

OIL COMPANIES seeking new North Sea exploration licences may have to give the Government an undertaking that they will involve UK companies in research and development projects.

The scheme is being discussed at the Energy Department. It could be incorporated in conditions laid down for the next round of offshore concessions. The Government may well offer its eighth round of licences next year.

Officials, particularly those in the Department's Offshore Supplies Office, are keen to encourage the research and development capability of UK companies, especially those involved in providing services and

equipment to the offshore oil and gas industry.

Under the present licensing system, drilling concessions are awarded by the Government on a discretionary basis. When reviewing applications, Energy Department officials take into consideration factors including the oil companies' technical and financial standing as well as their willingness to give British industry a "full and fair" opportunity to compete for orders.

These conditions may be expanded for future licensing rounds to take account of the oil companies' willingness to become involved in research and development.

The Offshore Supplies Office, established to encourage the

development of a UK oil supply industry, is keen to see oil producers and their equipment suppliers working more closely on research and development projects which could lead to the exploitation of small fields and reservoirs in deep water.

Other research projects might include the development of underwater technology, the miniaturisation of platform production equipment and improvements in recovery techniques.

Energy Department officials said yesterday that the scheme under consideration was not an implied criticism of the oil industry. It recognised that most of the major oil companies had extensive research and development programmes; this

had been demonstrated in the novel techniques now being employed in various fields.

But officials wanted to see UK supply and service companies operating at the forefront of technology. In this way, they would improve their export potential.

Partly as a result of efforts by the Offshore Supplies Office and the conditions laid down in the licensing terms, UK manufacturers and service companies have gained a 70 per cent share of the orders placed by operators on the UK continental shelf. UK oil and gas producers are now investing about £2.5bn annually on equipment and services.

Cautious welcome given to lorry weight ruling

BY JOHN GRIFFITHS

UK TRUCK and trailer manufacturers yesterday gave a cautious welcome to the impending publication of a White Paper which will raise the maximum gross vehicle weight of lorries from 32.5 to 40 tonnes.

The response, however, was based more on the fact that the uncertainty over possible higher weight limits is being removed rather than any expectations of it leading to an early uplift in the heavily depressed truck and trailer market.

Few in the industry believe the new legislation will reach the statute book before the year-end. The move is seen as a result of the fierce reaction expected from MPs of both parties who strongly oppose any increase in weights.

UK truck makers have almost without exception been building and selling tractor units rated to at least a 48 tonne limit, in the expectation or higher weights.

The UK industry believes the changes offer little, if any, scope for commercial vehicle importers to make increased headway in the UK market.

Trailer makers who have seen the market in Britain plunge from about 19,000 units in 1979 to about 6,000 this year, also did not expect any upsurge in orders from any new legislation.

A spokesman for Crane Fruehauf, which makes about 40 per cent of the trailers sold in Britain, said that although operators who have been postponing decisions on trailer replacement were now likely to start ordering, it was likely that at best some three-axle units would replace orders which in any case would have been placed for the lighter, two-axle versions. It still expected an unchanged market next year of about 6,000 units, with no real upturn until 1983.

BL claims study paper on group is misleading

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

BL LAST night accused the Centre for Policy Studies of producing a study paper about the motor group which contained a "number of glaring errors."

BL pointed out that the paper purported to expose some popular misconceptions surrounding BL. "Unfortunately," it does nothing of the kind. Instead it creates a number of new and quite false conceptions of its own," BL maintained.

In ordinary circumstances a study containing many obvious errors would simply be ignored. However, the centre was founded by Mrs Margaret Thatcher and Sir Keith Joseph when they were members of the Opposition and is therefore assumed to have some influence on current Government thinking.

The paper argued that BL should be returned to the private sector as quickly as possible "in order to bring about

the necessary managerial and other disciplinary sanctions."

To achieve this and to reveal which parts of the group are viable, the centre suggested that BL should be divided into a number of independent companies under separate management.

Any part of BL which was not immediately saleable should be encouraged to seek investment capital from the market without the benefit of Treasury guarantees on this investment.

And if BL failed to meet the interest payments it should be forced to sell off assets in the normal commercial manner.

The BL assets realised should be used, first, to pay a dividend to the Government and, second, a proportion might be ploughed back to finance profitable investment in the BL group.

BL stated that the inaccuracies had been pointed out quickly to the Department of Industry.

BCal wants bigger share of London-Paris route

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

BRITISH CALEDONIAN, with 35 return services a week between Gatwick and Paris, is seeking increased capacity on the route—the most profitable on its scheduled European network.

This year, the airline expects to carry nearly 250,000 passengers on the run. Traffic is growing—22 per cent up this

year—and many flights are full.

Under the Anglo-French bilateral air agreement, British Airways and British Caledonian have 50 per cent of the total market—37.5 per cent of BA and 12.5 per cent to BCal. Air France has the other 50 per cent. BCal is now operating at its permitted capacity.

BCal is anxious not only to

increase the number of flights, but also to put bigger aircraft into service. It is restricted to using 100-seat BAC 1-11 jets but would like to use 20-seat A-310 Airbus, three of which are due to join the BCal fleet in 1984.

If the Civil Aviation Authority agrees that capacity restrictions on the route should be lifted, the Department of

Trade will have to negotiate with the French for an increased British share of the total traffic.

This is likely to be strongly resisted by the French.

Alternatively, BCal can press for an increased share within the British 50 per cent—but this is likely to be fiercely resisted by BA.

Banks' hidden reserves remain shrouded in mystery

William Hall reports on a special privilege

JUST UNDER a fortnight ago Henry Ansbacher, a small merchant bank in the City, sent its interim statement to shareholders.

Normally, it does not contain much information but at least it does give some figures. This year there were no figures. The only indication shareholders got about how their company was doing was a brief statement that profits were "somewhat below" those of last year.

In addition, Sir Samuel Goldman, the chairman, told shareholders that Henry Ansbacher had been recognised by the Trade Secretary as a banking company under Schedule 8 of the Companies Act 1948.

"The group will therefore in future be reporting results on the same basis as other companies in a similar position." Although Sir Samuel did not spell it out, that means that Henry Ansbacher will be re-

porting considerably less information.

The bank is one of four institutions which have just been given permission by the Department of Trade to keep hidden reserves and not disclose their true profits. The others are Robert Fleming, Gerald, Quin, Cope and Paine and Gwyther.

None is seeking publicity for its move and although permission was granted in the summer, it did not become public knowledge until a list of Schedule 8 banks was published in a recent edition of British Business, the Department of Trade's weekly magazine.

This is believed to be the first time since 1970 that the authorities have given permission for banks to keep hidden reserves. At that time the big clearing banks gave up their privileges under Schedule 8 and

decided to disclose fully their profits. Since then the privilege has been confined largely to City merchant banks.

Quite why the authorities have decided to allow four institutions to avail themselves of the privilege at a time when conventional wisdom is encouraging more, rather than less, disclosure is a mystery.

Predictably, the reaction of accountants and banking analysts is that the move is a retrograde step. Mr Robin Munro-Davies, managing director of IBCA Banking Analysis, which monitors the performance of the world's top banks, says the move "goes right against the spirit of what is happening to banks around the world."

The timing of the decision is also surprising since the whole subject of whether banks should

be allowed not to disclose their true profits is under scrutiny by a House of Lords sub-committee which contains several banking peers.

Lord O'Brien, a former Governor of the Bank of England, Lord Seebom, a former chairman of Barclays Bank International, Lord Cobbold, a former deputy governor of the Bank of England, Lord Camoy, chief executive of Barclays Merchant Bank, and Lord Benson an adviser to the Bank are among those debating the subject.

Obviously, they are discussing an EEC draft directive on bank accounts, and the question of whether banks should be allowed to keep hidden reserves and not disclose their true profits is one of the key issues.

The directive is unlikely to be effective in the UK until 1987, at the earliest. Never-

less, the Lord sub-committee is one of the few occasions where the matter will be debated publicly and, given the calibre of the committee members, its conclusions will play an important part in formulating UK policy in later official discussions.

The sub-committee has taken considerable evidence from interested parties in the UK and abroad and is preparing a substantial report which is expected to be published next year.

Its conclusions could have a far-reaching impact on official policy toward the disclosure of information by banks.

Many banks on the Continent do not disclose their true profits and maintain hidden reserves. They argue that if depositors know what is happening to a bank's true profits, they might panic and this could lead to a run on the bank and its eventual collapse.

Nationwide abandons differential system

By Michael Cassell

THE NATIONWIDE Building Society, the country's largest, is to follow a major move to abandon its system of differential mortgage rates.

The society said last night that December all new mortgages would be at the recommended rate of 11 per cent, with 1 per cent added for considerations rates in existing borrowers under differential scheme was abolished.

The Nationwide join Halifax and the Woolwich "top five" societies have decided to stay on larger loans.

Oscar the £1m jobs system

BROOK STREET, the recruitment bureau, has spent more than £1m on developer computerised job-matching system. All its Central branches are linked to a computerised system, details of vacancies stored. The computer prepares shortlists of candidates matched employers' job descriptions.

Anti-smoking kit for doctors

BRITAIN'S 25,000 doctors have been sent a special anti-smoking kit as part of a £250,000 campaign, issued by the Health Education Authority. The kit includes a poster, stickers, and a sample survey sheet on average each general practitioner could persuade patients a year to stop smoking.

This latest campaign is the Government's less willing to support than on tobacco advertising.

Lump sum investment life business reaches record level

C. SHORT

AMOUNTS of lump sum investment on individual life insurance policies received by life insurers in the third quarter of this year. This was higher than the received in the second and a double that in the third quarter of 1980.

Life associations—Life Association, Associated Life Offices and the Life Offices Association—said that life companies fully participating in the savings boom.

regular premiums on individual life at £190m on an annual basis were only 21 per cent of the record level of £900m in the second quarter of 1980.

They were over 20 per cent higher than the third quarter of last year. Total premiums received in nine months reached 17 per cent higher than

er, self-employed pensioners fell dramatically in the third quarter from the levels of the previous year with annual premiums at £28m and remittances 60 per cent of £27m. Self-employed is very seasonal though. Total self-employed sales hat both annual and remittances for all indi-

vidual business fell during the third quarter—annual premiums by 8 per cent to £225m and single premiums by 7 per cent to £347m. Nevertheless, self-employed pensions sales in the third quarter were 30 per cent higher on both annual premiums and lump sum payments compared with the third quarter of 1980.

Linked-life business continues to grow very strongly in both life and pensions fields. Sales of linked-life bonds in the third quarter were nearly 5 per cent higher at £47.5m and at £412.7m total sales of linked bonds in the first nine months are already well above the £300m of sales for the whole of 1980 and have exceeded the previous annual sales record of £340m achieved in 1973. Total annual premiums on linked-life saving plans at £133.3m for the nine months is only £7m below the record sales in 1980 of £140m for the whole of the year.

Ordinary life business, setting conventional savings plans and protection contracts, continues to grow steadily, due in part to sales of guaranteed income bonds. But industrial life business, where agents collect premiums from the homes of policyholders, remains dull. Annual premiums declined 5 per cent on the quarter to £52.3m and have grown by just over 1 per cent to £161m on the nine months.

Prior confident as Ulster strike approaches

BY PETER RIDDELL, POLITICAL EDITOR

MR JAMES PRIOR, the Northern Ireland Secretary, is confident that the Government will be able to contain the impact of the threatened strikes and protests in the Province on Monday by Loyalists and supporters of the Rev Ian Paisley.

Mr Prior gave a report to the Cabinet in London yesterday and there was a discussion of the current crisis. Ministers are confident that morale in the RUC and the security forces is high and hope to ride out Monday's disturbances.

There are no plans to revise the timetable or the substance of talks with the Dublin Gov-

ernment on the establishment of the Anglo-Irish Council.

Our Belfast Correspondent writes: Official Unionist leader Mr James Molyneux spoke yesterday of his meeting with Mr Prior and said he was dissatisfied over the Government's unchanged position on the Anglo-Irish talks. Official Unionist MP for Armagh, Mr Harold McCusker, said the talks with Mr Prior were a "complete waste of time."

Mr Jack Harman, Chief Constable of the Royal Ulster Constabulary, last night warned that the Provisional IRA were intent on murdering leading citizens as part of their plan to create "total disorder" in an

attempt to "provoke the Protestant community into extreme action and set up a chain of events favourable to the Provisional IRA's aims."

Yesterday afternoon a 45-year-old part-time UDR man became the latest IRA victim when he was shot dead in Strabane.

Meanwhile, in the House of Commons, Mrs Margaret Thatcher said she hoped all law-abiding citizens in Northern Ireland would support the security forces.

Last night 500 power workers from Ballylumford power station in Larne voted to strike on Monday. They received a visit from Mr Ian Paisley on Wednesday night. This could leave

much of the province without electricity.

Meanwhile in Belfast the UDA's eight-man inner council met to decide its stance.

The Ulster Loyalist Central Co-ordinating Committee, an umbrella group of Loyalist paramilitary organisations, was also meeting last night.

The security forces were making contingency plans as soldiers of the army's Special Air Service began border duty yesterday. Members of the SAS are believed to have been placed on standby to support members of the regiment understood to be already in Northern Ireland.

Dr John Girvan, Moderator of the Presbyterian Church, yesterday accused Mr Prior of repeating "empty words." Speaking at the funeral of an RUC reservist shot dead by the IRA on Tuesday, he said: "We are now saying enough is enough."

"Surely by now the Secretary of State has got the message that empty words which have been all too common from people in his position will no longer suffice to allay the fears of good people whose lives are in jeopardy," said Dr Girvan.

Two other gunshot victims—one a part-time UDR man and the other a Roman Catholic victim of a sectarian attack—were also buried in Ulster yesterday.

York Trailer cannot register trade mark

By Raymond Hughes, Law Courts Correspondent

A LEGAL principle that no trader can monopolise a geographical name has prevented York Trailer Holdings registering its long-used trade mark.

The House of Lords yesterday upheld the refusal of the Registrar of Trade Marks to allow the company to register its mark, which includes the word "YORK" in capital letters, unless it disclaimed exclusive rights to the use of the word. This the company had refused to do.

Lord Wilberforce said York Trailer's parent was a Canadian company based in York, Ontario. Neither had any connection with the English city of York.

York Trailer wanted to register the mark in connection with its business of making freight trailers and containers. It had used the mark on a substantial scale for a long time.

Lord Wilberforce concluded that the Registrar had been right not to allow York Trailer to monopolise the name of an important city.

The decision means that the company will still be able to use the mark, but will not have the protection of the Trade Marks Act.

Camden council considers budget cuts of up to 15%

BY ROBIN PAINLEY

THE LABOUR-CONTROLLED London Borough of Camden is considering cuts to its budget of up to 15 per cent as a contingency against the Government's proposals to clamp down on rates next year.

But Mr Roy Shaw, leader of Camden council, yesterday denied emphatically reports that chief officers are drawing up last-ditch emergency plans which would involve cuts of 60 per cent or a reduction of 2,600 staff.

Several reports said Mr Frank Dickson, chief executive, had asked all the chief officers to

draw up contingency plans for the draconian shedding of staff in case the Government's legislative plans left the council no alternative within the law.

Mr Shaw said it was inconceivable that such a plan could be asked for without his knowledge and equally inconceivable that Mr Dickson would do any such thing without first consulting him, as full-time leader of the council.

Camden is in danger from any move by the Government to limit councils' powers to raise rates. Camden spends £102m compared with the £58m

the Government thinks it should provide a standard level of services. So far the Government has had no sanction against Camden because it is so rich in rateable resources that it receives no grant from the Government to support it.

Camden raises more than three-quarters of its rate income from non-domestic ratepayers. But the Government's intention to limit both the rate levy and the extent to which it can fall on non-domestic ratepayers poses problems for Camden.

Mr Shaw said about 5 per cent could be cut off the

current expenditure budget without any effect on services if efficiency could be improved. The implied loss of 2 to 3 per cent in staff could be achieved by natural wastage.

A 10 per cent cut would need some service cuts but no redundancy. A 15 per cent cut would require drastic surgery and could be contemplated only if it was the sole way to obtain a waiver from the Government against yet more penal action.

This may be academic because of the extent by which Camden exceeds the Government's assessment of how much

it needs to spend. For example, even if the Government allowed a threshold of 40 per cent above the assessment before any cut-off point, Camden would still need to cut £22m from the budget.

This is a cut of about 22 per cent, which becomes a real cut of about 30 per cent when interest charges and similar items are included.

Mr Shaw is adamant that this could not be achieved. One possibility would be for the council to resign, leaving the Government to try to make the changes.

Notes issue leads to lack of harmony

AGENCY general meeting of the Performing Right Society has been called for 16 to try to resolve a row over the issue of the identity of the members who have in society elections.

Not members of the which raises about £40m in copyright fees from the performance of live music have been trying to force the society to identify about 500 12,000 membership who votes.

argue that the system of voting which gives the most successful writers and publishers allows the society to reveal the identity of its members.

meeting is being held the effect of an amendment of the Companies Act, many thought would be society to reveal the identity of its members.

adjournment debate in March, Mr Eyre, Under Secretary, said that the "deficiency" in the Companies Bill would have exempted the society from the disclosure requirements of the Act.

Mr Eyre said Mr Leslie, Labour MP for the provision to disclose will require disclosure of voting rights.

Now Michael Freeguard, chief of PRS, says he does not support the Companies Act, which will force disclosure of the society's membership.

el's advice is that the society has approached the government and has been told that the "PRS amendment" in fact specifically in the society and had the purpose of having the rules for companies which had shares and which had not.

ow has been fought with the society and had the purpose of having the rules for companies which had shares and which had not.

They are: 1. Additional 10 votes go to who have earned a total of 100 from their works in the 20 years or in the previous two years. The figures for the 20 years are £50,000 and £100,000 respectively.

revor Lytleton, a command solicitor who is a member of the society, has been a campaign within the society and in the courts to disclosure of the 20 votes to try to end a self-serving oligarchy.

PRs points out that only 20 cases a year come to court. Some Indian restaurant owners in the London area are in for a shock however. Mr Brahma Kaicker, secretary of the Indian Performing Right Society, was in London last week. He was taken for meals at particular erring restaurants to listen to the music to see whether any of the 400 composers he represents are entitled to fees.

Raymond Snoddy looks at the row which is splitting the Performing Right Society.



nationalise PRS and "protect composers and lyricists from the depredations of the publishing industry."

Mr Huckfield also wants clubs and small shops to be exempt from PRS licence fees. He did not however win a place in last week's ballot for Private members' bills.

Mr Freeguard believes the society has run into disputes because it tries to represent the interests of a majority of members who have published only a few songs, as well as the minority of professional composers and publishers.

"We have been attacked by one of our members for what he says is a lack of democracy. His views, it is quite clear, are not shared by the majority of its members."

"The society is marginal to maybe 80 per cent of the members," he added.

If there was to be one man, one vote the whole method of distribution of revenues would be at risk. Mr Freeguard argues, with the possibility that the less successful could vote themselves a larger slice of the earnings of the top composers and publishers.

"Those with 20 votes have 36 per cent of the votes whereas their work earned and received 61 per cent of the society's distributions to its members the previous year."

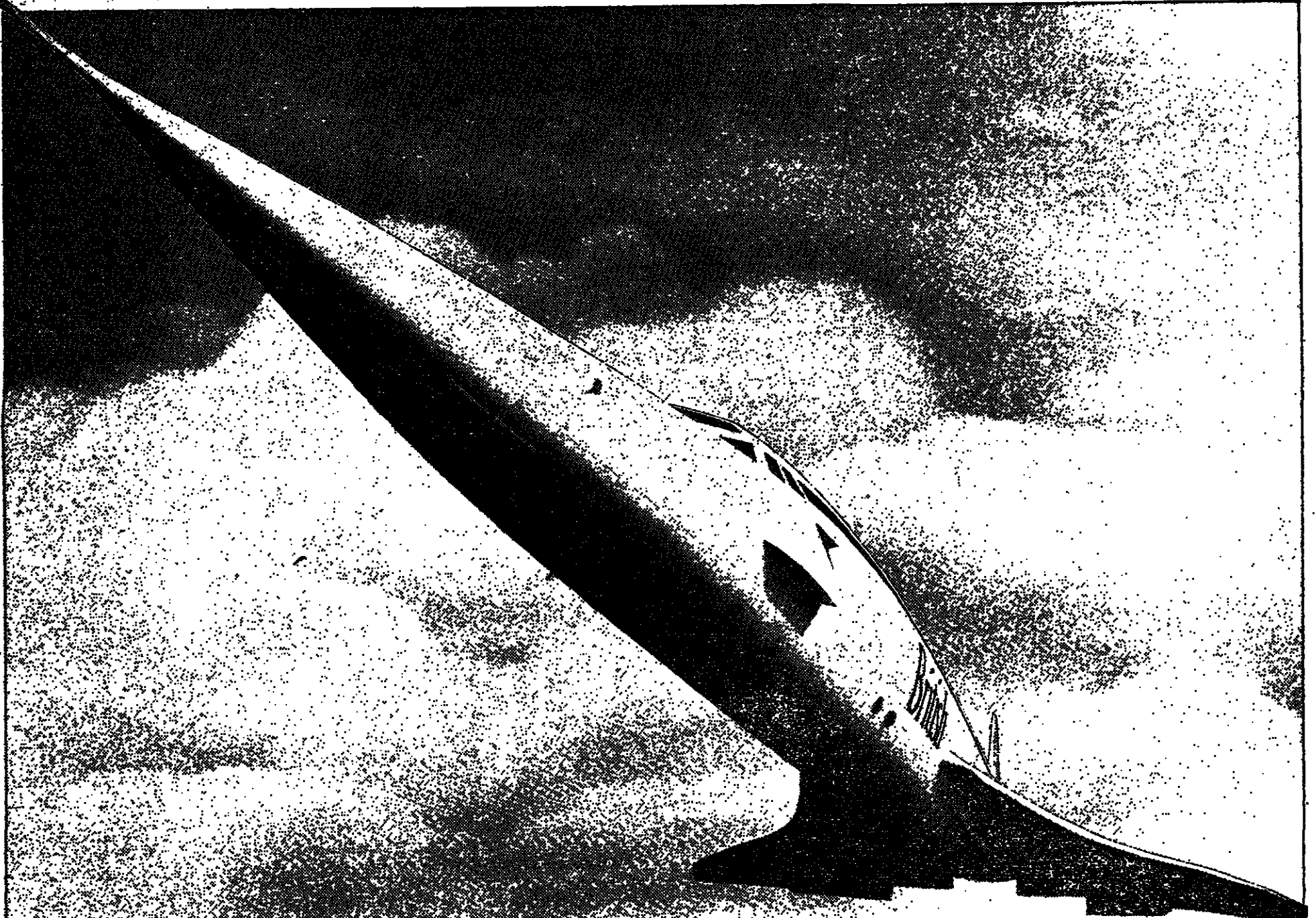
Mr Freeguard hopes that the society can soon get back to concentrating on its main business—trying to make sure that wherever a member's music is played in public members get their fees.

"The most difficult thing we have to do is to secure reliable information about what has been performed—even with such impeccable organisations as the BBC," Mr Freeguard said.

The BBC pays 2 per cent of licence fee income to PRS—more than £10m for 1980. Next month the Performing Right Tribunal, which adjudicates disputed cases, will hear the PRS claim for 1.5 per cent of net advertising revenues of the ITV companies. Mr Freeguard believes the companies have paid between 0.5 per cent and 1 per cent in the past.

The drive to increase income from the small premises playing music to their customers will also continue, despite adverse publicity.

More staff and investigators—usually retired policemen—will continue to be hired as long as the percentage increase in administration costs is matched by a similar percentage of revenue increase.



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UK NEWS — PARLIAMENT and POLITICS LABOUR

Howe says recession is receding

BY JOHN HUNT, PARLIAMENTARY CORRESPONDENT

SIR GEOFFREY HOWE, Chancellor of the Exchequer, argued yesterday that in the light of the slightly improved figures for manufacturing output "the worst of the recession is probably behind us."

His choice of words was similar to the assessment he gave the House last July, when he said figures showing better export prospects were "consistent with the fact that we are now at the end of the recession."

His remarks yesterday came in answer to questions in the Commons when a large number of Conservative back-benchers were critical of Government policy and once again called for mild deflation to help business.

Later, Mrs Thatcher gave an optimistic view of the trend of inflation despite the fact that the latest figures showed prices rising at 11.7 per cent a year. There were jeers of disbelief from the Opposition when Mrs Thatcher told the House that the general inflation was on a falling course.

The latest published figures were higher because of the change in the pound-dollar exchange rate.

"There may be further increases immediately, but then I believe it will resume its downward course," she maintained.

During Treasury Questions Sir Geoffrey and other ministers repeatedly emphasised that continued recovery depended upon moderate wage settlements.

The Chancellor based his remarks about the recession on figures for the third quarter. These showed that manufacturing output generally rose by 1.3 per cent while in chemicals it was up 6 per cent and in engineering 2 per cent.

These figures showed that the movement was now in the right direction he said. The movement could be encouraged and accelerated by moderation in pay settlements and by ensuring that local authorities did not impose rates which were too high for the survival of manufacturing industry.

Mr Tim Egar (Con, Enfield N.) told him bluntly that industrialists were looking for extra demand.

The Chancellor replied that present prospects showed that output was moving in the right

direction whereas in many EEC countries it was still moving in the wrong direction.

The improvement was happening in Britain not because of anything the Government was doing to demand, but because industry was recovering its competitiveness.

Another Tory backbencher Mr Cyril Townsend (Con, Bexley Heath) complained that many lean, efficient and well-managed companies had been pushed over the cliff by the economic situation.

"Isn't there a clear common-sense case for steering Government funds towards carefully selected capital projects in labour-intensive industries?" he asked.

The Chancellor assured him that within the overall limit of available money the Government was prepared to find funds for investment rather than current consumption.

He pointed out that it was planned to increase real investment in nationalised industries next year by 15 per cent, the highest figure since 1973.

Sir Geoffrey was questioned by Mr Michael Latham (Con, Melton) about the level of

interest rates. Mr Latham recalled that in recent days the Bank of England had intervened to keep rates up and he wondered how this helped.

The Chancellor explained: "Although rates have come down a little from their peak we must proceed cautiously if we are not to let up in the fight against inflation."

Mr Leon Brittan, Chief Secretary to the Treasury, was asked by Mr Teddy Taylor (Con, Southend E) whether it was still the Government's intention to aim at a substantial reduction in the public sector borrowing requirement by 1983.

Mr Brittan said the policy was to secure a reduction in PSBR as a proportion of money gross domestic product over a period of years.

Mr Peter Shore, shadow Chancellor, claimed this was an important change of Government policy which showed that the medium-term strategy had been abandoned so far as the PSBR was concerned.

This was firmly denied by Mr Brittan, who said the borrowing requirement for 1981-82 was on target.

CPSA to delay election results

By Philip Bassett

PUBLICATION OF crucial election results for two key senior posts in Britain's largest Civil Service union is to be postponed for two weeks to allow for a thorough examination of virtually every ballot return following allegations of voting irregularities.

Despite the fact that officials of the Civil and Public Services' Association could find virtually no complaints from branches about the conduct of the elections following allegations of irregularities by Mrs Kate Losinska, the union's moderate president, and other leading right-wingers, the decision was taken to delay the announcement of the results of voting for the union's general secretary and general treasurer posts.

Voting closes today and the result was expected on Monday or Tuesday. In other unions, such as the miners or engineering workers, a delay between the close of the ballot and the declaration of the result is normal but hitherto the CPSA have usually been counted quickly—sometimes with subsequent difficulties, as in the case of voting two years ago which led to the removal of the union's entire governing national executive for three months.

CPSA leaders have heeded the advice of Mr Stuart Crowhurst, the union's chartered accountant and returning officer, that a thorough examination of voting returns will take about two weeks. Counting will begin on Monday, and declaration is expected on December 7.

The union is keen to preclude any charges of irregularities, and also wants to be absolutely sure of the count. If as now seems likely, the vote for the general secretary is light.

However, the delay has aroused suspicion, particularly among the left in the union that it has been done to foil right-wing consideration of re-running the whole ballot again because of the now expected defeat of the right's favoured candidate for the general secretary's job.

Mr John Raymond, an assistant general secretary, said the delay was the right thing to do.

Left-wingers feared the right might use the absence of Mr Ken Thomas, CPSA general secretary, first on holiday next week and then at the public service's international conference in Singapore the week after to push through a rerun.

While key areas such as the Post Office seem to be voting heavily for Mr Graham, many in the union now expect the result of the voting could be extremely tight after a series of large left-wing votes for Mr John Macrae, a CPSA assistant secretary who is a supporter of the Labour Party's Militant Tendency.

BL teabreak strike review

BY ARTHUR SMITH, MIDLANDS CORRESPONDENT

MOVES ARE expected today to escalate the strike over tea breaks that has halted all car output at BL's Longbridge plant, Birmingham.

All 350 Longbridge shop stewards have been called to a meeting at which they will review support for 2,200 assembly workers who walked out last week in protest at company proposals to reduce the time allowed for tea breaks and rest periods.

Some leading stewards believe the two week stoppage has now extracted the maximum concessions possible from the management. The fear is that stocks of models produced at Longbridge, including the successful Metro, could be sufficient for the company to sit out the dispute for a few more weeks and force the strikers back to work.

However, any move to widen the dispute and involve other workers could prove counter-productive. There is likely to be resentment among the 5,000 Longbridge workers made idle by the strike. In addition to the immediate loss of pay, a £20 a week productivity bonus is at risk as Christmas approaches.

Most of the strikers attended a mass meeting at the factory yesterday at which they voted to continue the strike. But they will meet again at a Birmingham public hall on Sunday to review the position.

The walkout was prompted by management proposals to fund the one-hour cut in the working week by a reduction in relaxation allowance. The unions acknowledge the move has to be financed through higher productivity but insist tea breaks and rest time should not be interfered with.

The company in two days of negotiations this week made one concession, saying the proposed cut in relaxation allowance from 51 minutes a day to 40

could be phased in over weeks rather than imposed one week.

Whether that concession is sufficient to win the strikers' who have already won a £20 a week bonus is doubtful.

Leaders of Ford's manual workers warned that the company might be faced with an all-out strike if it failed to improve substantially on its offer of a cent on basic rates.

Negotiations, which began on Monday, have been over the company's insistence that any additional pay on top of the 4.5 per cent have to be financed by cuts in working time.

The unions are adamant that they will not accept any scheme that involves a penalty on plants that meet requirements set by management.

NUS may escalate P & O action

BY IVO DAWNEY, LABOUR STAFF

THE NATIONAL Union of Seamen is to discuss an indefinite stoppage of all P&O shipping in Britain and Europe in support of 160 crew occupying two Liverpool-Belfast ferries following the closure of the service last week.

A full meeting of the union's executive council and ferry port chairmen has been called for Monday when officials will debate a motion demanding an escalation of industrial action. Among the measures to be considered is a national one-day stoppage by all NUS members on November 30.

However the union failed to endorse a call for an immediate stoppage by all P&O crews, demanded at an emergency

meeting between strike leaders and ferry port chairmen in Liverpool on Monday. The strike leaders had threatened industrial action at all British ferry and coastal ports today if the union failed to instruct P&O crews to stop work.

Widespread support for such action is considered unlikely without the official backing of the NUS executive council.

Mr Jim Slater, NUS general secretary, said yesterday that the threatened strike action was intended to persuade P & O to keep the Liverpool Belfast service open until a new operator could take over.

The Government, too, must accept much of the responsibility for any action taken to keep open

this vital link between the North and Northern Ireland.

Mr Slater added that the union wished to discuss the future of the service, its job prospects for NUS members with any operator that came forward.

In the meantime, the union would go on indefinitely.

P & O last night, in notices of dismissal, were issued to seamen seven ships in dispute on Monday. The company's yesterday that it had applied for an Arbitration Service to settle the dispute. But it prepared to discuss the service.

Blastfurnacemen's union set to merge with ISTC

BY CHRISTIAN TYLER, LABOUR EDITOR

THE PROSPECT of a merger between the National Union of Blastfurnacemen and the Iron and Steel Trades Confederation now looks closer than at any time in the 40 years such an alliance has been mooted.

Officially, the NUB, which represents highly-paid production men at the first stage of steel-making, has still to talk to two other suitors, the Amalgamated Union of Engineering Workers and the General and Municipal Workers' Union.

But, after five rounds of discussion with the ISTC, it looks increasingly likely that the NUB's annual conference and membership will be asked to approve a merger sometime next year.

A proud and industrially powerful union in its heyday, the 100-year-old NUB is now working members, compared with about 20,000 15 years ago.

The recent wave of job-cuts in the British Steel Corporation has reduced the union to a shadow of its former self, although it is still potentially powerful and could struggle on alone with severe financial

pruning.

Another pointer to the merger is that its general secretary for 10 years, the politically moderate but tough Welshman, Mr Hector Smith, has decided to retire early at 62 some time next year.

A close relationship between the NUB and the ISTC, which, with under 100,000 members, has also suffered from the loss of jobs, developed during the 13-year national steel strike nearly two years ago.

Relations between these two and the rest of the unions in the industry became very bad. The craft and general unions—including the AUEW and the GMBW—now form a common committee: this could be another reason for the NUB preferring the industrially more logical merger with the ISTC.

If the deal does go through, it will be a feather in the cap of Mr Bill Sims, general secretary of the ISTC.

At one stage, the NUB had talks with the National Union of Mineworkers, but nothing came of them.

Journalists discuss new NS demand on disputes

By John Lloyd, Labour Correspondent

REPRESENTATIVES of all journalists will meet to decide on what to do following an irrevocable wage rise, be conditional on agreed disputes procedure.

The proposed plan was unveiled at talks yesterday between the National Society of Journalists and the National Union of Journalists.

It would either side a veto on issues to the disputes procedure and would bring in an independent chairman to arbitrate disputes rather than a committee, as at present.

The NS said that a withdrawal of £4 and £6 w would not be accepted.

The NS also wants to the journalists about ing productivity in the through discussions on the currency.

Ms Linda Rogers, the provincial newspaper said yesterday the believed this was syno with job cuts. The N said that the proposals "necessarily" involve

The revamped dispute procedure will go before provincial newspapers' in council today without a mediation. The NS said that it had asked for a new form of procedure, but had not n one.

Ms Rogers said the uni satisfied with the press rates procedure, though was concerned that the em were restricting its reference.

Welcome for Reagan 'zero option'

By Ivor Owen

BOTH THE Prime Minister and Mr Michael Foot, the Opposition leader, yesterday urged the Soviet Union to give a positive response to President Reagan's initiative on nuclear disarmament.

Mrs Thatcher underlined the importance of the U.S. decision to back the so-called "zero option" in the theatre nuclear force negotiations starting at the end of this month. She emphasised that the objective was a reduction, not just a limitation, in nuclear arms, and a cut in conventional forces as well.

She warned that the negotiations are likely to be "very long and difficult," and stressed that they could lead to a balance of forces between East and West much below the present level.

The PM said she sincerely hoped the negotiations would be "fruitful" for all of us and all our people.

She indicated the Government's concern over the growing burden imposed by defence expenditure by adding: "If that response does not come then I think it is very serious for the amount of money which we all have to spend in future on armaments."

To cheers from his supporters Mr Foot said the welcome from Labour MPs for President Reagan's initiative was all the greater because they had been advocating the "zero option" for many months.

He claimed that if the negotiations were successful, it would mean that the concept of limited nuclear war, which had been supported by some members of the U.S. Administration and some others, would be outlawed altogether.

The PM refused to be drawn into this area, telling Mr Foot that she would have preferred him to give an unqualified welcome to President Reagan's initiative.

Mr Foot retorted that Opposition leaders had a much stronger right than the PM to welcome an approach which they had been advocating in Washington, Moscow and Europe.

"The last person to support the 'zero option' was the PM herself," he said.

Mrs Thatcher countered that Mr Foot, by supporting the campaign for unilateral nuclear disarmament, had been asking for the surrender of Britain's security.

"I believe in multilateral disarmament and I am anxious to see it," she declared amid Government cheers.

Tapsell calls for rise in capital investment

By Peter Riddell, Political Editor

A SHARP increase in capital investment over several years is required if there is to be "anything approaching reasonable levels of employment," Mr Peter Tapsell, Conservative MP for Horncastle and a long-standing critic of the Government's economic strategy, said last night in a speech in London.

In a detailed analysis of capital investment of public sector borrowing, Mr Tapsell argued that it would be "infinitely easier to bring inflation under control in an expanding economy where productivity is rising. The key to expansion is capital investment."

Mr Tapsell, who is a partner in stockbrokers James Capel, criticised the Government's definition of public sector borrowing.

He stressed the need for a distinction between the Government's current account (which should balance over the course of an economic cycle) and its capital account which should not be balanced.

Consequently, he maintained that capital investment should be allowed to rise without concern for the consequences for public borrowing over the longer term.

Ministers face problems over alternatives to rate referendums

BY PETER RIDDELL, POLITICAL EDITOR

DEPARTMENT of Environment ministers and Tory Party managers are having difficulty finding an alternative to referendums which will both limit local authority rate increases and be acceptable to Tory back benches.

Mr Michael Heseltine, the Environment Secretary, has had several meetings with the main critics on the back benches following the 20 abstentions in last week's debate in the Commons.

Direct restrictions on local authority rates, approved by parliament, as in Scotland, though there are reservations that this might involve the House of Commons in central decision-making.

Fresh elections for councils seeking rate increases above a limit specified by Whitehall. Party managers do not believe this will make much headway

because of their worries about possible electoral gains by the SDP-Liberal alliance.

Elections of a third of each council each year, the system that existed before the local government reorganisation of the early 1970s. This is regarded as a gentler means of control than the others.

Mr Heseltine is believed to be more sympathetic to the options involving greater local accountability, such as elections.

Party managers are primarily concerned with reducing back bench objections, so a concession seems certain that the main "provision on rate increases will be temporary.

A further option being discussed by a number of senior back benches is that a referendum should be advisory rather than mandatory, with fallback provisions allowing for central

limits if necessary. This may not be acceptable to the hard core objectors to referendums.

Party managers concede that the Bill is not very likely to retain the referendum proposals. A decision will have to be taken within the next week or so if the measure is to be in place for the next rate-fixing round.

Ministers are determined to press on with legislation. In a speech last night to the Institute of Directors, Mr Heseltine said he was considering alternatives to referendums.

"But the objective of such legislation needed to control high spending is beyond question."

It is unclear whether any alternative proposals will merely require amendment of the existing Bill, or will involve a new Bill, which would be highly embarrassing to the Government.

Moderates shelve battle plans

By Elinor Goodman, Political Correspondent

LABOUR'S MODERATES yesterday shelved proposals for confronting the far left in the light of Wednesday's call by party leader Mr Michael Foot for a six-month "self-denying ordinance" on infighting.

The Labour Solidarity campaign, set up to counter the activities of the extreme left, had been planning to launch a new set of demands next week, but its executive agreed after Wednesday's meeting of the Parliamentary Labour Party that it would be bad tactics for the group to be seen to be ignoring Mr Foot's call for peace.

Given Solidarity's commitment to fighting the far left, it is highly unlikely that it will drop its demands altogether.

But in the short term it is likely to try to build on the increasing desire for unity of MPs on the "soft left" by seeing if there is any way its proposals could be modified to win wider support on the left.

Solidarity already encompasses a fairly wide spread of MPs on the right and centre of the party, and it has taken several weeks of discussions to agree a firm set of proposals.

Earlier this week, however, the steering committee approved a six-page document setting out six main objectives for the group over the coming year.

These include reviewing the rules governing the re-election of MPs and the election of the party leader; pressing the principle of "one-member, one-vote" for party elections; getting more moderates on to the party's national executive committee; and, at the very least, a "through-going inquiry into the various anti-democratic and destabilising groups that are damaging the party."

On Monday, the unions will meet the corporation at its Knightsbridge headquarters and will tell BS executives that they are mad as hell, and might not take it any more. Why?

The immediate cause is a little shipyard in the little industrial town of Dundee, on the banks of the Tay. Robb Caledon was on BS's closure list for years. When it was finally closed in September, around 120 of its workers refused to leave it, and also refused alternative work (60 miles away, in Leith).

BS then made them redundant. Robb Caledon's decision to fight closure and redundancies won the support—hesitantly at first—of the Confederation of Shipbuilding and Engineering Unions, which organises the unions' side of national bargaining.

The issue was not so much the

Rolls-Royce unofficial strikers to go back

BY OUR LABOUR CORRESPONDENT

AN UNOFFICIAL strike by 1,500 craft workers at Rolls-Royce's aero engines components plant at Hillingdon, Glasgow, ended yesterday after four weeks.

A mass meeting of the workers, members of the Amalgamated Union of Engineering Workers, voted by around six to four to return to work from next Monday.

The company said the workers—including some 2,500 manual workers laid off as a result of the strike—had lost around £2m in wages and the company had lost more than

that figure in diverted or lost production.

The plant convenor, Mr George McCormack, said after the meeting that the vote went against further action because "the money was getting tighter and tighter."

Mr Callum Mackay, the AUEW district secretary, said the craft workers had shown they were prepared to take action, and that management should not regard it as a victory.

The dispute concerned a claim by the craft workers for payment of extra money for working revised timings. The com-

pany said it had recognised the new timings in a wage settlement signed in January.

Mr Don McLean, Rolls' Scottish director, said that one result of the strike was that the company had lost more jobs, and that the future of the factory had been damaged. The skilled workers had been "misled into thinking they had been unfairly treated."

Rolls plans to bring forward proposals for redundancies at the Hillingdon plant in the near future. The company said yesterday it hoped these would be effected by voluntary means.

Ms Rogers said the uni satisfied with the press rates procedure, though was concerned that the em were restricting its reference.

Shipbuilding unions finally lose their patience

BY JOHN LLOYD, LABOUR CORRESPONDENT

AFTER MORE than three years of relative calm and considerable co-operation unions in the shipbuilding industry say relations between themselves and British Shipbuilding have sunk to their lowest ebb yet, and that the future of national agreements may be in jeopardy.

On Monday, the unions will meet the corporation at its Knightsbridge headquarters and will tell BS executives that they are mad as hell, and might not take it any more. Why?

The immediate cause is a little shipyard in the little industrial town of Dundee, on the banks of the Tay. Robb Caledon was on BS's closure list for years. When it was finally closed in September, around 120 of its workers refused to leave it, and also refused alternative work (60 miles away, in Leith).

BS then made them redundant. Robb Caledon's decision to fight closure and redundancies won the support—hesitantly at first—of the Confederation of Shipbuilding and Engineering Unions, which organises the unions' side of national bargaining.

The issue was not so much the

yard, as the compulsory redundancies. Ever since the Blackpool Agreement struck between the two sides in 1979, no compulsory redundancies had been declared (or at least had ever been publicised).

Though the agreement allows for compulsory layoffs as a last resort, it had never been tested. The unions, anxious to remain some control over the relatively rapid rundown of the industry's workforce—20,000 gone since nationalisation in 1977—regard the matter as one of principle.

It had seemed (and may indeed still be) that the difficulty could be resolved by a neighbouring company, Kestrel Marine, which needed room to expand and wanted to buy Robb Caledon and take over at least some of its workforce.

The Scottish Development Agency appeared prepared to guarantee at least part of the deal, but the Dundee Port Authority has so far effectively vetoed it by denying Kestrel the use of a jetty lying between the two yards. The problem—and the principle—remains.

BS believes it has done all it can on Caledon. Negotiations were protracted: its executives looked at 300 possible contracts for the yard, but could attract none.

It offered the workers jobs elsewhere, and though the alternative was a long way away, it offered free transport and a travelling allowance. It had, it says, no alternative to closure when the yard was costing £250,000 a month to keep open.

But there is more to it than that, say the unions. A new order has been instituted in BS since the arrival nearly 18 months ago of the chairman, Mr Robert Atkinson. The style is harsher, consultation a formality. The corporation appears to expect the CSBU to act as a sergeant major, sorting out problems among the workers as an arm of BS.

Breaking off national bargaining, however, would be a drastic step for the unions to take. The officials have co-operated because they know that the industry is struggling for its life: they will not

willingly damage it.

To return to yard bargaining, as they threatened, would be to back on often fiercely unions the duty to do for their individual members—ships—which could be chaotic as it was before it seventies, with as many disputes and loss of prod as then.

Yet there are tempt to, to throw in the towel. Craft workers—ally the dockworkers—they might fare better in for-ail. Semi-skilled: w might seize a chance to do thing about resented d tials, which have been by national agreements.

And cynically, it won move from the national o the duty to negotiate on will be a very low offe the Corporation in the wages talks.

The present, mooted protest does not imate hit anyone's pocket. It brown—if the unions are serious and the adamant-bit British builders.

IN 50,000 TOMORROW

THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

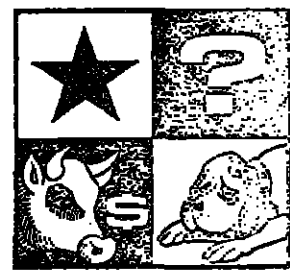
Why Boston recanted its doctrine of market leadership

BY CHRISTOPHER LORENZ

If you try to visit Alan J. Zakon. It's a two-to-one chance that you'll lose your way in the maze of dead-ends and one-way streets that comprise the business and financial district of the city of Boston, Massachusetts. Once you have struggled through, you will probably then discover that Dr Zakon's office is situated in not even marked on your map.

For an organisation whose most obvious achievement is its production of simplified strategic "route maps" to help the harons of big business plot their strategy, the headquarters of the Boston Consulting Group is remarkably hard to find. But then many of its detractors have maintained for years that, after lots of expensive analysis, its famous curves and matrices tell you where you are and give you some idea of where you should go next, but fail to help you get there.

In the past few years, in almost direct inverse proportion to an unprecedented boom in BCG's business, has come growing criticism that its maps are so oversimplified that a company can drive itself into a dangerous dead-end by following their directions.



Zakon naturally rejects such an allegation, but in a suitably qualified way to indicate that BCG has indeed reacted to it—as well as to the radical changes in the business environment since the early 1970s—by applying its once universal dogma more selectively, and by refining the concepts.

The most evident change occurred several months ago, when BCG announced it had "added to its bag of tools," as Dr Zakon puts it, a new matrix which gets away from the old overwhelming preoccupation with growth and market share, and instead categorises businesses and industries according to two criteria: size of competitive advantage and the number of ways this can be achieved (the concept is described in the illustration).

Unlike the old matrix, the new one can be applied to specialised, even single-product companies, as well as those with a broad portfolio. But even for a diversified group it represents an advance, by taking more account of the very varied competitive environments in which different businesses operate.

Several of BCG's own competitors moved in this direction some time ago, initially McKinsey and more recently Professor Michael Porter of the Harvard Business School, whose best-seller "Competitive Strategy" was published last year and can now be spotted in top executives' offices all across the U.S. But BCG claims its new approach is simpler, more precise and therefore more valuable than those of its competitors.

The brochure which BCG has just published to describe its latest work makes no bones about the old growth/share matrix. It "made a major contribution to strategic thought," but "today it is misused and over-exposed. It can be a helpful tool, but it can also be misleading or, worse, a straitjacket." In what BCG calls "stalemate" and "fragmentation" industries—two of the quadrants of the new matrix—the group concedes that high market share or relatively low costs "may not be exceptionally valuable and in specialised businesses, which form one of the other quadrants, it admits that "focus and superior brand image may be more rewarding than mere size."

All this does not mean that BCG has caved in to all the criticism of the growth/share matrix. Many of its clients are still in the "volume" box of its new grid, where the group would argue that most of the old precepts still apply. Nor has it changed its "bag of tools" overnight: Dr Zakon claims it has been "wrestling" against over-concentration on market share for a decade.

So why the growing barrage of criticism of BCG's concept? Has it been based on inadequate public understanding of how the group has actually applied its portfolio matrix with clients in private in contrast with some of the publicity material, or are Zakon and his colleagues being wise after the event? The article below assesses both sides of the argument.

Competitive Strategy. Techniques for Analysing Industries and Competitors. By Michael E. Porter. Free Press, a division of Macmillan Publishing. Price \$15.95.

The Boston Consulting Group. Annual Perspective 1981. Available from offices in Boston, San Francisco, Chicago, London, Munich, Paris, Tokyo.



In terms of BCG's new matrix, McDonald's has achieved a remarkable success with its move from "fragmentation" through "specialisation" and into "volume."

HOW BCG EXPLAINS ITS NEW MATRIX

The strategy requirements of any business are ruled by the competitive environment and the potential for change in that environment. Two factors in particular give one a sense of the nature of that environment. The first is the size of the advantage that can be created over other competitors. The second is the number of unique ways in which that advantage can be created. The combination of the two gives a sense of the long-term value of a business and dictates the strategy requirements.

There is a fundamental difference between businesses in which the size of the potential advantage that can be created by a competitor over all other competitors is large, and those in which it is small. There is also a basic difference between

BCG's new grid as providing "a reasonably precise definition of what will be attractive and what not." For its part, McKinsey can claim that its type of matrix has been made more precise since its initial introduction by the addition of quantification techniques—though again this has many attendant dangers.

The easiest reply to allegations that BCG's market share dogma was misleading would be the classic argument that "it all depends on how you define the market, and whether you segment it in the right way." In other words, a company with a low share of a wide market may be transformed into the leader at the stroke of a pen if you split the market into small segments.

Paramount

To some extent, this is obviously true. But BCG commandingly confronts the criticism head-on. Its new brochure effectively admits that all the changes in the international business environment since the early 1970s have narrowed the value of the growth/share matrix down to particular industries, businesses and competitive situations. And Anthony Hagood adds several specific reasons for the fall in the proportion of companies where relative market share is of paramount importance. They include:

- The slowdown in growth since 1973 has put a brake on the previous trend in process industries towards increasing scale. Together with the increase in transport costs, this has given more scope to regional and other small-scale competitors.
- The growth of private label consumer products has encouraged the development of the higher-priced segments of branded goods. This has resulted in greater specialisation of manufacture, again giving added advantage to specialised producers.

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- The Directors recommend an Ordinary Dividend of 6.25% (5.25% last year).
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The penalties of over-simplification

THE MOST obvious criticism which has been directed at the Boston Consulting Group is one from which virtually every management consultant has suffered since the word consultant was first invented: "You're strong on advice, but weak on implementation." In other words, "You walk away just when the going gets tough."

All too frequently, this attack is justified. To some extent, the BCG growth share matrix must be exempted from blame, since it is by definition largely a diagnostic tool, and far less prescriptive than the work offered by many other consultants. "The portfolio is of no direct value to implementation, and no one ever said it was," says one senior BCG consultant.

On the other hand, the group vehemently denies that this implies it is not prepared to remain with its clients to help develop and implement solutions once the matrix diagnosis has been done. Anthony Hagood, one of chief executives on BCG's management committee, says two of his own clients are companies with which he has been working for seven years.

Zakon himself estimates that

70 per cent of the group's total business is with clients with whom it has worked "pretty steadily" for over 10 years. A consulting assignment is not successful unless the client is successful, he declares with admirable worthiness.

More significant than this general sniping have been the second category of complaints about BCG's attitude to "dog" businesses—those with low market share, in low growth markets, and with near-negative or negative cash flows.

The often-repeated statement by BCG's founder and chairman, Bruce Henderson, that "dogs are essentially worthless" seemed fine in the days when growth was plenty and the fashion was for diversification-through-acquisition. But even before world growth began to slow in the wake of the 1973 oil crisis and amid the ensuing bout of economic recessions, companies were beginning to realise that the way BCG suggested dogs should be treated was often misleading or impractical.

Not only did many dogs continue to prosper—albeit modestly—but it frequently proved difficult to get rid of the dogs. There was also increasing recognition of the obvious: that, in an era of low growth, "stars"

and "cash cows" will be hard to find, and that a high proportion of many companies' portfolios—in some unfortunate cases the whole lot—will by definition be "dogs."

One of the most stinging public attacks on the "eliminate dogs" approach was delivered by Richard Hamersmith and Stephen Silk, respectively Harvard academic and General Foods manager. Writing in the Harvard Business Review for September/October 1979, they demonstrated that it is often possible to compete successfully and earn high returns in a wide range of stagnant industries.

Canine

Pointing to economic trends, they forecast "a tremendous need" for more managers who can lead such businesses effectively. This theme has since been echoed in a flood of other articles.

It is against this background that BCG has now coined the phrase "cash dog," as distinct from the worthless canine variety. The term had received little public exposure until our publication of the article by Michael Gould, a Boston vice-president, in this series on November 12. It has inevitably

provoked wry chuckles from many sceptics, but it certainly shows that BCG's thinking has moved with the times.

Dr Zakon readily concedes to the attack that the portfolio matrix did rest partly on the commodity-like assumption that anything in the dog quadrant was bad, just as anything in the star or cash cow boxes was good. But he maintains that "this was not the way our consulting work was actually being done."

Hagood responds in similar fashion to the third major criticism of BCG: that it encouraged a mistaken belief among companies that market share was usually of overwhelming importance to their competitive position. It is not for some years, he claims, that the group's consultants have used the concept of market share in straightforward fashion as a proxy for a company's competitive position.

This may be true, but it was not until after 1976 that BCG's official literature replaced the term "market share" as the horizontal axis of its matrix with the current "competitive position."

Nor did the group's literature

PIA's Sri Lanka



The not-so-far East

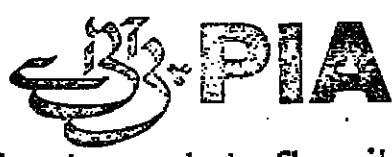
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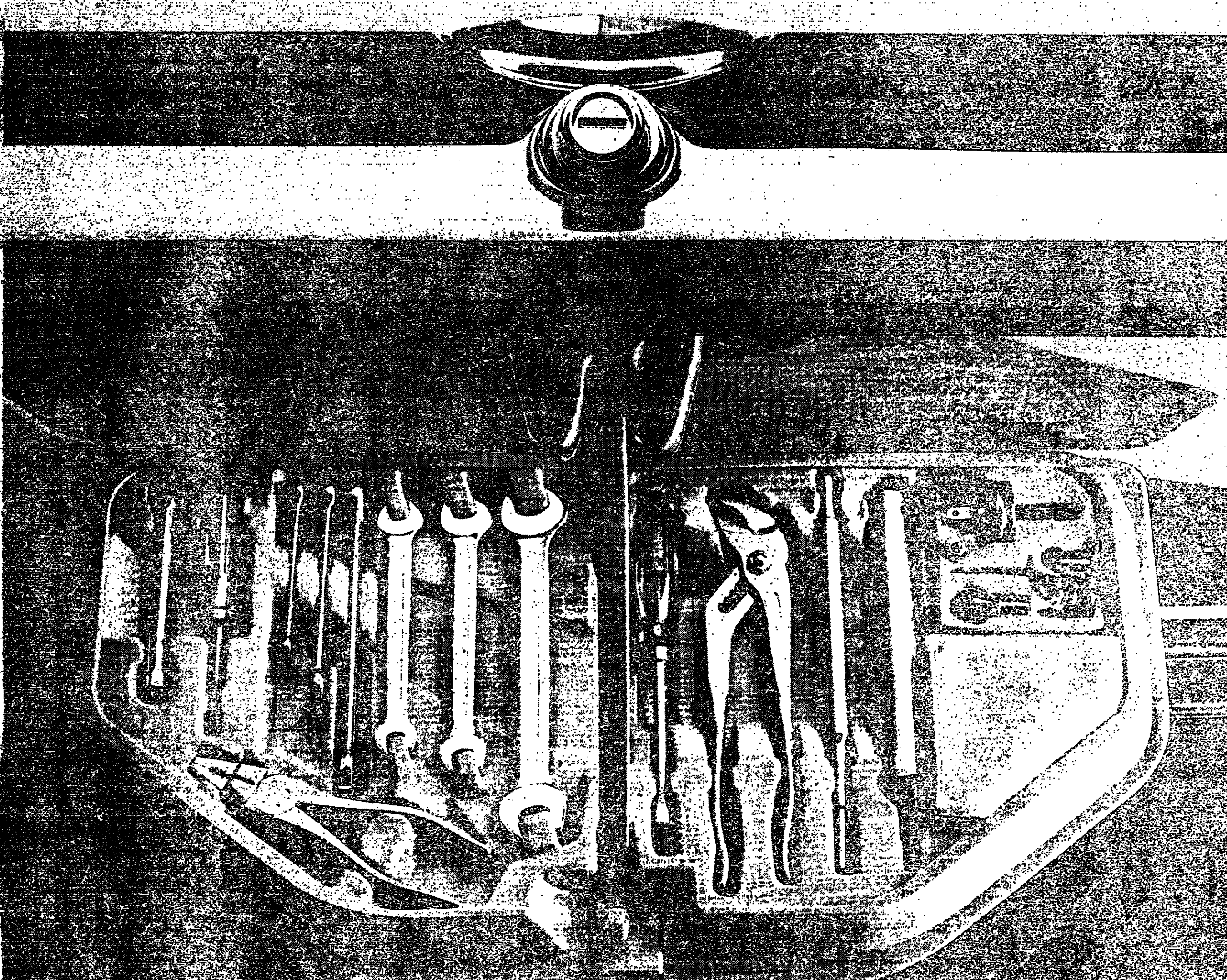
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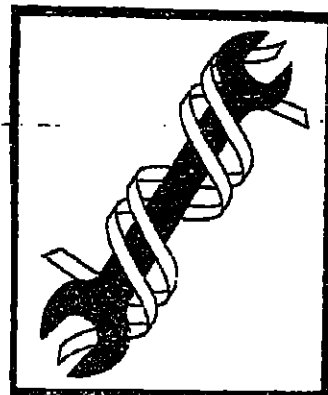
THE GNO
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TECHNOLOGY

EDITED BY ALAN CANE

Hoechst braves home fury to invest abroad

BY DAVID FISHLOCK, SCIENCE EDITOR



HOECHST makes no bones about it: the group is deliberately investing overseas in its efforts to keep abreast of developments at the frontiers of biotechnology.

It has committed \$30m (this year's prices) to a 100-man 10-year research effort at Harvard University, and is planning an expansion of its research in Japan.

West German scientists are furious that Hoechst—one of Germany's biggest industrial patrons of science—will not sponsor biotechnology research in their universities or Max Planck institutes.

But Professor Hansgeorg Gareis, who persuaded the Hoechst board to approve the U.S. investment, says, bluntly, that Germany is not at the forefront of this branch of science. He estimates that about 80 per cent of the biochemists left Germany in the 1930s.

"The intellectual density in Boston is much higher than anywhere in Europe, and especially in Germany," Prof. Gareis says. He is head of Hoechst's pharmaceuticals division, the world's biggest manufacturer of drugs.

Although drugs account for only 17 per cent of the group's turnover, they absorb nearly 40 per cent of its research investment. At \$110m last year, pharmaceutical research amounted to nearly 12 per cent of the group's world sales of drugs.

The story of the investment in Harvard began with the

arrival in Frankfurt of Professor Howard Goodman, the eminent Californian molecular biologist, with, as he claimed, "a beautiful idea."

This was simply that Hoechst should sponsor a new research centre at Harvard, with Prof. Goodman at the helm, and Hoechst "genetic engineers" working alongside the academic researchers.

Gareis was gripped with the idea but, with Goodman, first explored the possibility of sponsoring such a research centre at several U.S. universities.

When, finally convinced that Boston should be first choice, he was faced with the problems of selling the idea to his own board and to the Harvard dons. The dons demanded certain conditions before they would accept Hoechst's largesse. It had to be a long-term commitment, and Harvard had to remain free to pursue research

of its own choosing, and to publish results when and where the dons wished. The company would not direct the research programme of the new laboratory.

Hoechst's directors then had to be persuaded that this was the best way of expanding corporate research in genetic engineering. The company, although firmly rooted in the tradition of research, and well represented at board level by scientists, is nevertheless a very conservative one, with no experience of venture capital.

Prof. Gareis admits that in Boston Hoechst has made a commitment "with quite a bit of risk in it." Moreover, he personally is being held responsible for the venture. The cost—including an additional \$10m-12m towards a new building—comes from the research budget of his division. But he sees it as a model of how industry-university rela-

and it has sponsored itself in the new Department of Molecular Biology, to be directed by Goodman.

But it will have to negotiate with the U.S. Government for rights to any discoveries made with funds from the Massachusetts General Hospital's main research sponsor, the U.S. National Institute for Health (about \$30m per year). The company will also vet senior appointments.

Gareis sees it as a "window on the new frontier," the success of which depends on trust on both sides. He will have four of his own PhDs working in the new centre, and will also be expanding his research in genetic engineering, in a new biochemistry building nearing completion in Frankfurt.

In addition, the company is to expand its genetic engineering research in Japan—nation, Gareis says, is heavily engaged without disclosing too

much about its progress. He remains convinced that such a relationship, backed by a formal contract (which has been made public), would be impossible with the hidebound and highly bureaucratic German university system.

The contract took only eight weeks to negotiate. The public criticism, however, has had the effect of making Hoechst management very familiar with the new venture, as it has frequently been called upon to explain it.

But the Boston investment rests upon four years of research by Hoechst in Frankfurt and Marburg on such targets as insulin, interferon and foot-and-mouth vaccine.

The company first synthesised insulin in the mid-60s but thinks genetic engineering may afford a cheaper route. Prof. Gareis puts Eli Lilly 6-12 months ahead of Hoechst in developing genetically engi-

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Prof. Hansgeorg Gareis. Honours can be forged. Hoechst will have exclusive rights to the results of research

Phillips and BP develop new skills to claim oil from deep sea fields

BY RAY DAFTER, ENERGY EDITOR

OIL companies are being forced to show increasing technical ingenuity as they venture deeper into the oceans to exploit new fields. Two examples have just come to light in the North Sea—in the Phillips Petroleum Group's Maureen Field and in British Petroleum's Magnus Field.

Phillips is faced with the problem of positioning a 100,000 tonnes concrete and steel platform above a series of wells already drilled. The

positioning will require an accuracy of six inches in 314 feet of water.

The operation will have to be carried out in a way that avoids any structural contact between the platform and the steel template surrounding the wells on the seabed.

The positioning of the platform is scheduled for a 72-hour "fine weather window" in the summer of 1983. It will be the first time that the oil industry has attempted to set a heavy, gravity structure above a pre-drilled template.

Phillips aims to accomplish the operation with a minimum of costly support vessels. Because of the high precision required, the positioning will be attempted in two stages: the initial approach will be made using a conventional mooring system; and the final operation will utilise a special guidance system.

On arrival at the site, the towed platform will be moored by four lines to previously installed anchor piles. The towing tugs will centre the structure over the positioning site. Seawater ballasting of the platform's storage tanks—in effect the structure's legs—will then follow.

When the platform is just above the template Phillips will call on a specially-developed guidance system for the final ballasting to the sea bottom. The last positioning operation will be accomplished by means of docking pipes on the platform which have been designed to mate with guide piles installed on the seabed adjacent to the template.

Phillips says that the key to the whole operation will

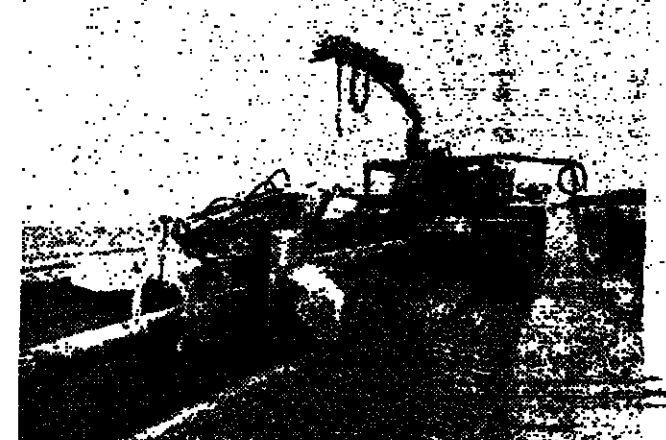
be the instrumentation system. The company will need to know about precise weather and sea conditions, the behaviour of the platform, and the position of the structure in relation to the template and guide piles.

Four instrumentation systems will be used: an acoustic positioning measurement unit, underwater television cameras, a mooring winch data measurement system, and a process to measure the docking pipe

platform over the template said Phillips.

The problem confronting British Petroleum engineers is how to lay and bury 15 miles of small diameter pipelines in the Magnus Field. The field is the largest in the North Sea. It is also being developed by some of the deepest ever attempted—more than 600 ft deep.

The answer, BP found, is underwater tracking, capable of plunging a track and burying the pipeline



BP's pipelaying vehicle for use on the sea bed

displacement. Inevitably, a computer will be used to process all of the information.

Computer programmes have already been used to check the feasibility of the unique operation. "These studies, backed up by theoretical calculations and experimental tests, have demonstrated both the feasibility and safety of the installation of the Maureen

It trundles across the sea in recent weeks the vehicle has been undergoing test runs in Falmouth Harbour.

The unnamed vehicle (Seaslug?) has cost BP at £1.5m to develop. But sum takes on petty proportions when set against the £1.3bn cost for exploring the Magnus Field as a whole. The field is due to be commissioned in 1983.

Terminals, smart and intelligent

SEVERAL NEW visual display unit products have been announced in the last few days.

In the U.S., Lear Siegler, specialists at the low end of the market, has come up with a microprocessor-based VDU priced in the U.S. at \$895. The company describes the unit, designated ADM 21, as "a smart terminal at dumb terminal prices."

All the electronics are on one board and the unit has a non-glare 12 inch tube available in green or white. It can perform full character and line insertion, deletion, erase editing and block mode; it has a printer port.

Visual attributes available include reduced intensity, reverse video, blinking, underlining and blanking. The terminal, via firmware, can be tailored by the company to specific functional requirements or to emulate other makes of terminal. More on 04367 80666.

Hewlett Packard is launching the HP1000 Model 5 graphics microsystem which is described as making high performance graphics available on a low cost microcomputer.

For industrial use in conjunction with the HP1000 automation system, it can control instruments or machines in real time and provide graphical operating data. More on 061 928 6422.

Designed and built in the UK by Gresham Lion is the Lym 5500, a display unit which in standard form has a display memory of 16,000 characters presented as eight pages of 24 lines x 80 characters, four pages of 24 lines x 132 characters or any combination of these on a per page basis. Optionally, up to 32 pages can be stored.

Characters are formed on a 12 x 7 dot matrix and can be displayed in single or double width and optionally in eight levels of greyscale.

They include several other options including a 16 x 16 dot matrix, three alternative character sets and protected character fields. More on 01-894 5511.



The new HP 1000 Model 5 Graphics Microsystem: it is designed to monitor and display real time process production data in graphic form

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Friday November 20 1981

Switzerland

BANKING, FINANCE
AND INVESTMENT

The return of inflation — albeit at a rate which countries like Britain would find very tolerable — has thrown the Swiss authorities into mild shock. Their problem is to contain the enemy without inflicting damage on an economy which is already showing signs of sluggishness.

Switzerland in 1981 has been hit by a disease it has returned, with a showing virtually no at all during the late-1970s. Consumer prices are now at a rate of about 7.5 per cent — an inflation rate which seems excessive by standards but one large enough to be with considerable concern in Zurich and Bern. The consequences of this new — and of the rather cure imposed by the authorities — have per- all aspects of Swiss economic life. This is a new economic term they have to be felt well into even though many Swiss believe inflation should be to abate.

Understanding the nature of the problem now facing the economy — and the policy as confronting those who manage it — is to view the present in the context of events over the past years.

Seeds of the current were in fact sown in the appreciation of the Swiss franc which reached such a pitch in the very future of Switzerland. The Swiss National Bank, as forced to abandon all its policy to control the money supply and to intervene in the exchange markets, the result was an explosion of money supply which in its objective of stabilising the exchange market. The weighted value of the

Swiss franc fell from an index value of 170 at the end of 1978 (1974=100) to 165 at the end of 1979 and to 160 at the end of 1980.

The very loose monetary policy also gave a considerable boost to the Swiss economy as credit demand surged, particularly for construction spending, because of the low interest rates then prevailing.

Looking back it is clear that the weakness of the franc in 1979 and 1980 contributed to price rises being felt today. The cost of imported goods has risen substantially — particularly of oil, where the price increase in dollar terms could no longer be offset by a strong domestic currency. Domestically, house prices and rents also show marked increases because of the shortages that developed in the housing market.

As in the mid-1970s the Swiss authorities have chosen to fight this new inflation by monetary means. Fiscal efforts to control price rises have never proved very helpful in Switzerland because of the inherent inflexibility of Federal government spending which is heavily tied to pre-determined subsidy and transfer payments.

Since the end of 1979 hardly any growth at all has been permitted in the central bank money stock, the money supply measure used as a policy yardstick by the Swiss National Bank. Liquidity in the banking system has diminished sharply as funds released through exchange market intervention in 1978 were slowly reabsorbed by the central bank.

This tightness has collided in a spectacular way with expansion in the economy, producing a sharp rise in interest rates, particularly at the short

end of the money market. Euro-franc deposit rates, which actually turned negative at the time of the currency's dramatic appreciation in 1978, were already trading between nine and 10 per cent in the middle of this year.

But in September the authorities received a nasty shock. The August consumer price index published that month showed a year-on-year rise to 7.4 per cent compared with only 6.6 per cent in July.

To demonstrate its concern the National Bank raised its

partly a consequence of the recent decline in U.S. interest rates which has weakened the dollar world-wide but it is also a reflection of the very high interest rates prevailing within Switzerland, which have been higher than those in neighbouring countries.

The D-mark has declined progressively against the Swiss currency to the point where it has now slipped below its "crisis level" of 80 Swiss centimes, for the first time since 1978. Not surprisingly, Swiss exporters are beginning to com-

In contrast imports rose only about SwFr 1bn during the same period, to SwFr 44.8bn, whereas in the first nine months of 1980 they had risen by nearly SwFr 9bn. This, commercial bankers say, provides clear evidence that a slowdown in economic activity had already occurred even before the September increase in interest rates.

At the moment there is thus a growing fear among economists that the economy could weaken to the point where unemployment begins to

rise. In the mid-1970s the recession never had a significant effect on unemployment because many of the workers who were laid off were foreigners who simply returned home.

This time round no such convenient solution is available. Commercial bankers say they would not be surprised if the unemployment rate rose to 1 per cent of the workforce next year, a level which, as with inflation, seems absurdly low by British standards but which would be politically unacceptable in a country that is accustomed to over-employment.

Much depends of course on the economic direction in other

countries. The Swiss predicament would be much worse if a major recession developed in the U.S. and spread to Europe as well, and at the moment there is no means of telling what will happen in that respect.

But it does seem clear that the chances of a marked slowdown in economic activity from now on have become greater in Switzerland than they appeared two or three months ago. That this should have happened at a time when inflation is still high and the franc rising on exchange markets is particularly

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Switzerland's banks. Attention which has centred on Swiss Volkbank's SwFr140m losses in the silver market should not mask the fact that its general business was suffering as well. Indeed in a normal business climate the bank might never have needed to disclose its losses on silver at all.

Like other banks it has seen a pronounced shift in its balance sheet as customers switched from low-yielding current account and savings deposits to more lucrative time deposits. This has produced a severe squeeze on interest margins, particularly on mortgage lending which makes up about one third of Volkbank's balance sheet and is a high proportion of total assets even at some of the internationally orientated "Big Three".

Indeed some bankers say that savings deposit rates, and therefore mortgage rates as well, will have to be increased even after other rates have begun to move definitively lower.

This would be another inflationary blow but by next spring, the bankers hope, a weaker economy and a stronger franc will have combined to offset the effect of this on overall price levels.

Inflation poses a dilemma

By Peter Montagnon

lending rates sharply. The discount and lombard rates were raised by one point to 6 per cent and 7.5 per cent respectively. As a consequence Euro-franc rates rose to over 11 per cent and stock and bond prices fell heavily.

Two months later bankers along Zurich's prosperous Bahnhofstrasse are inclined to suggest that the central bank's reaction was overdue. The economy was already showing signs of cooling off, they say. Now there seems to be a prospect of a fairly marked contraction of economic activity.

The Swiss currency has risen strongly in the exchange markets. Admittedly this is

plain that their order books are suffering.

For the economy this has been a further blow. As the slowdown of domestic industries gathered pace this year, growth of the economy as a whole has become increasingly dependent on the export sector and on tourism, both of which rely heavily on the maintenance of a competitive exchange rate.

Exports in the first nine months of this year, for example, were up more than SwFr 3bn at SwFr 38.5bn, a trend which could be abruptly reversed if the Swiss currency is allowed to appreciate more rapidly.

rise. In the mid-1970s the recession never had a significant effect on unemployment because many of the workers who were laid off were foreigners who simply returned home.

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Much depends of course on the economic direction in other

unfortunate.

The authorities now have to strike a delicate balance between fighting inflation and supporting the economy, between a restrictive policy that would strengthen the exchange rate and an expansionary one that would weaken it. So far their response to this problem has been couched in nuances which suggest that they hope both to have their cake and eat it.

At a recent press conference Dr Fritz Leutwiler, President of the Swiss National Bank, proclaimed: "We don't want to grind the economy into the ground, to produce a recession like that of 1975. So we have to confine ourselves to a gradual

reduction in the present high level of inflation."

It has not escaped the attention of some of Switzerland's shrewder bankers that this is a somewhat different tone from pronouncements earlier in the year when the fight against inflation took priority over everything else.

In practical terms the National Bank has also recently reduced successively the rate it charges banks for one-week dollar swaps. This, it stresses, should not be seen as a U-turn on monetary policy, but it has helped to take some of the strain off short-term interest rates and is intended to limit the upward movement of the franc on exchange markets.

The general consensus in Switzerland is that inflation is now more or less at its peak. It will remain high for the first half of next year and is expected to decline quite markedly thereafter. Obviously a slowdown in the economy of whatever dimension should help to reduce price pressures, not least because it will lead to lower wage increases.

The stronger franc should also help in this respect as it will lead to lower prices for imported goods. As inflation declines there is a good chance that short-term interest rates will go down significantly, though the speed with which this happens depends heavily on the interest trend in the U.S.

A decline in short-term interest rates to levels below those applicable on long-term finance is probably the single most hoped for financial development in the banking community.

High short-term rates this year have seriously impaired the profitability of most of

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SWISS BANKING II

Leaders sound warnings on profitability

AT FIRST glance Switzerland's banking system would seem to be in good shape. This year the aggregate balance sheet total of 71 leading banks recently passed the SwFr 400bn (\$222bn) mark for the first time, having risen by some 13 per cent in the 12 months ending last August. The capital market, stock exchange turnover and foreign borrowings are all heading for record volumes in 1981. At the same time there has been a noticeable rise in Swiss banks' net foreign assets, including fiduciary accounts, these went up to SwFr 63.7bn (\$35.6bn) by mid-year.

In the past few weeks, however, the banks have been making it clear that all is not well. Two of the "Big Five"—Crédit Suisse and Swiss Volksbank—have already indicated that their profits will be down this year, and the Bernese-based Volksbank foresees a substantial cut in its dividend. Union Bank of Switzerland (UBS) expects its earnings to rise again in 1981, but questions whether income will then continue to improve faster than costs. At its recent annual conference in Lugano the Swiss Bankers' Association was told by its chairman M. Alfred Sarasin: "Today more than ever, we need internal unity and self-confidence."

Important as the international role of the Swiss banks is—well over a third of all balance sheet assets are abroad—it is the domestic environment which has been the major cause of concern. Switzerland itself has been contributing noticeably less to the earnings of the banking system as a whole.

The most serious problem stems from the unprecedented jump in short-term interest rates. Three to 12-month time deposits are paying between 7 and 9 per cent, even after having been lowered twice from an all-time high early in October. This return is above the current inflation rate of 7.3 per cent and well above that on other domestic investments. At the same time interest on the usually very popular savings accounts has lagged sadly behind. Savings and deposit books are paying only 3 to 4 per cent—or about the same interest as in early 1977, when inflation was below 1 per cent annually and time deposits were offering 11 per cent. Not unnaturally, there has been an exodus out of this traditional form of investment.

The trouble is that Switzerland has for many years led the world as the most savings-minded country. It is also the country with the highest level of mortgage indebtedness; this rose by 11 per cent last year to SwFr 164.1bn (\$91.7bn), of which 85 per cent is provided by the banks. The loss of clients' savings accounts has coincided with a run on cheap mortgages.

The dearest first mortgage to-day costs 7 per cent. Since new clients' funds tend to be in the form of expensive short-term deposits, the banks are losing money fast on the important loan sector. The cantonal banks, as the major sources for mortgages, are particularly concerned at this development. It is also hurting the big banks, for all their international income. UBS management chairman Dr Nikolaus Senn stated this month that "in the present re-financing situation practically

every new domestic loan means at least a temporary loss."

It may be some time before things get back to normal. The mortgage rate is an extremely important economic indicator in Switzerland and its level is subject to considerable political pressure. Still, it does seem certain that mortgages and savings-book interest will rise in

The Banks

JOHN WICKS

the New Year and short-term interest rates fall.

Another worry on the home front concerns the state of the economy. Although Switzerland is, and will probably remain, in much better economic shape than most other European countries, an increasing number of companies are falling into financial difficulties. This is due partly to weakening demand, partly to hitherto papered-over structural faults which are coming to light in a period of sluggish growth.

More and more the banks are feeling obliged to join in rescue operations to have corporate clients. Recent cases have involved write-offs by bank consortia—totaling SwFr 341m (\$190.5m) for the SSIH watch group and the retail organisation Uesgo. The Big Three in particular are increasingly finding themselves reluctant owners of non-bank equity.

It is generally expected that next year will see such problems persist. The strengthening of the Swiss franc would cer-

tainly jeopardise the existence of a number of companies in such export-based sectors as watches and engineering—and not just small companies at that. The major commercial banks are already talking about the need for greater risk provisions in their accounts. The publicly owned cantonal banks will also doubtless be called on again to help affected regions.

For all the public relations effect of generous rescue projects, the banks frequently feel unmoved at home. Dr Markus Lusser, general manager of the Swiss National Bank, recently went so far as to speak of a "malaise of public opinion" towards the banks.

Still hanging over the heads of Swiss bankers is a Social Democratic referendum aimed at curtailing their operations. While this will probably not come up for the vote until after the 1983 General Election—and is pretty certain to be voted down—it has drawn the public's attention to the banks and the banks to public and Parliamentary opinion.

Quite a blow to the financial community has been the decision of the Government to try for a 5 per cent withholding tax on the income from fiduciary accounts. This is the latest of a series of measures which the banks feel is harming the reputation of the country as a banking centre. "The impression is growing abroad that Switzerland is assuming an increasingly hostile position to the financial sector," claimed the annual report of the Association of Swiss Holding and Finance Companies published this month.

REPORTING BANKS AUGUST 1981

(SwFr bn)

	Big Five	Cantonal banks	Regional savings
Balance-sheet aggregate	253.9	197.6	34
Due to banks	76.7	6.8	1
Due to clients	159.2	91.6	33
Due from banks	72.5	15.1	5
Loans	136.4	79.5	25
of which: mortgages	33.1	47.2	18

In foreign business the immediate problems seem to be fewer. Unlike their counterparts in some countries, Swiss bankers have tended to keep engagements in high-risk foreign loans to a minimum. It seems unlikely that any of their banks would get seriously hurt in the case of a major international default.

Operations abroad—which in balance-sheet terms account for about half the assets of the big banks and two-thirds of those of foreign-controlled banks—generally more than pay their way. Foreign branches of Swiss banks are, in fact, picking up a good share of such business as is lost by their parents because of the growing chill on Switzerland's own "Finanzplatz."

Some pressure is admittedly being brought to bear on the banks in connection with their activities abroad. The French Government, backed by the Swiss Socialists, has complained to the Banking Commission about the recent take-over of Paribas (Suisse) by the Geneva-based Pargesa Holding. The

Swiss churches are instituting a boycott against banks with South Africa. These not considered particularly serious incidents, though.

Speaking in Bern, month National Bank president Dr Fritz Leutwiler, but that some banks were coming a ban on the acceptance of private money from World countries. Up to however, there has been confirmation of this from individual bank—on the contrary, it has been hotly denied.

It is still too early to say what sort of year this will prove for the banking system as a whole. The financial community is relieved the mousers as to the health of Volksbank have proved founded, even though the considerable silver losses res from a "misinterpretation" by the Geneva branch hardly rate favourable publicity. At present, it seems unlikely banking profits as a whole improve much, if at all, last year's admittedly ex levels.

Authorities on alert as exchange rate strengthens

AFTER A sustained period of relative stability—and even passing weakness—the Swiss franc has risen sharply again this autumn. The movement has been nothing as dramatic as the vertical take-off of 1978, when the currency soared to record heights, but is still a cause of concern to both the authorities and the export-orientated business world. By the beginning of this month the trade-weighted revaluation rate had reached its highest point in over three years.

One reason for the marked strengthening of the exchange rate has undoubtedly been the fading attraction of other major currencies. The dollar, sterling and to some extent the D-mark have all suffered from a certain amount of disenchantment on the part of the market. At the same time the Swiss economy has remained remarkably firm and the country's interest rates have been climbing to unusual levels. A move into the Swiss franc therefore no longer means the same sacrifice in interest earnings and is looking increasingly worthwhile from the point of view of possible currency gains.

The exchange-rate development has been particularly marked since the beginning of September. From then until the first trading day in November the Swiss franc rose by 16 per cent against the dollar, 14 per cent against sterling and 10 per cent against the D-mark. In fact, the overall trade-weighted revaluation of the currency reached over 124 per cent on November 2—ie, the Swiss franc was 124 per cent higher than after the signing of the Smithsonian Agreement in 1971—and was thus not so very far from the 138 per cent record of September three years ago.

Of special concern to the Swiss National Bank is the cross-rate against the D-mark, the currency of Switzerland's major foreign trade partner and major competitor on third markets. When the monetary

authority had undertaken its drastic measures to dampen the Swiss franc exchange rate at the end of September 1978 National Bank president Dr Fritz Leutwiler made it clear that the future reference point for the Swiss franc would be a D-mark "noticeably above 80 centimes."

Last month the D-mark fell to below 84 centimes and led to the Swiss National Bank's first intervention in support of

Swiss Franc

JOHN WICKS

a foreign currency since September of last year. This was followed by a number of further small foreign exchange operations by the monetary authority to boost the still-falling D-mark; these amounted to SwFr 339m (some \$188m) by the end of October, or rather more than the Bank's interventions in support of the Swiss franc itself during the three first quarters.

It remains to be seen exactly how Switzerland will react to any further strengthening of the exchange rate. As Dr Leutwiler told the Swiss Forex Club last month, the National Bank does not consist of "monetarists of the first water" with ideological objections to intervention as such—particularly in the light of the importance of exports for the national economy. Nevertheless, the Swiss do not intend to jeopardise their money supply targets by any really large-scale presence in the foreign exchange market.

The central bank is in something of a quandary here. On the one hand it stresses that it has never rescinded its 1978 guidelines for the D-mark—Swiss franc cross-rate. The October interventions show its determination at least to react to

the downward drift of the D-mark. At the same time, though, National Bank director Dr Markus Lusser refused at a recent Press conference specifically to name a target for the D-mark in terms of Swiss francs. Indeed, the National Bank dropped several broad hints that exchange rate targets, like anything else, could change with circumstances; by early November the D-mark had dropped in fact to under 82 centimes.

While some sectors of the economy are already complaining at the rise in the Swiss franc, this is welcome as a contribution to the fight against inflation. The cost of living index is currently going up at its fastest rate since mid-1975; with the inclusion of higher rents in the November index, inflation will probably be noticeably above 7.5 per cent this month. While Swiss inflation is primarily home-made this autumn, a drop in import prices due to a stronger Swiss franc would soon have a beneficial effect on the index. In the first three quarters of this year import prices did, after all, rise by more than 8 per

cent. There is certainly no lack of foreigners interested in borrowing Swiss francs, even despite fast-growing interest rates. Figures for the first nine months show total capital exports—foreign bonds, private placements and bank loans denominated in Swiss francs—of SwFr 23.55bn (\$13.03bn). This means that 1981 will doubtless set up a new record, surpassing the previous peak of SwFr 26.57bn (\$14.97bn) registered two years ago.

This increase is the result in part of further measures to permit a "controlled internationalisation" of the Swiss franc. Switzerland has long realised that its currency has a certain place among the reserve media of the world, but is more than loth to see external Swiss francs floating outside its National Bank's reach. The aim of various liberalising moves in the past few years has been to "repatriate" internationalised Swiss franc transactions and be able to keep an eye on the billions of Swiss francs held abroad.

This policy meshes neatly with the Swiss readiness to aid

petro-dollar recycling. The latest, and probably not the last, special measure to enable the use of external Swiss francs took place this summer, when an unnamed monetary authority understood to be Saudi Arabia's SAMA was allowed to issue SwFr 500m of one- and two-year debentures in its own name.

For the time being at least, rate there seems little chance on the sort of run on the Swiss franc that occurred in September 1978. In the past few weeks it has been a question of weaknesses in alternative currencies rather than the intrinsic strength of the Swiss franc. The Swiss economy is fattening out rather than strengthening, and interest rates in Switzerland should soon be peaking—in some cases they already have peaked.

In addition, the currency is nothing like as intolerably hard as it was in 1978. Even early last month Dr Leutwiler was still saying the revaluation rate was in order. "If there were to be a new series of foreign exchange upheavals comparable with those of three years ago, the National

Bank would certainly not act in concert with the banks of other affected tries. The Swiss are of course to the virtue of it alone with regard to inflation on the currency market and say that the otherwise enthusiastic American co-operation in joint action other nations should it come to another international crisis.

Certainly the last thin body in Switzerland was soaring currency. Apart from the damage which was done to more fragile sectors, manufacturing and the trades, the country would have to alter its real monetary base policy.

As reluctant as political central bankers would though, a real 1978-type would doubtless lead to action to dampen down the change rate. The measures passed three years back proved to the world the Swiss do not just sit and let things happen. Realisation ought to help the Swiss currency in the weeks and months.

Sector bursting with good health

THE SWISS insurance and reinsurance business is bursting with good health, although some uncertainties loom on the horizon.

An instructive example is the Winterthur Insurance Company, which said in October that it expects record earnings for the 1981 financial year. Last year Winterthur saw a 3.3 per cent increase in net profits to SwFr 62.4m (\$32.5m) despite a drop in underwriting losses from SwFr 66.5m to SwFr 78.8m.

Claims have been lower in direct business and reinsurance so far this year, although inflation has given an upward push to costs, particularly in Switzerland.

Capital income rose because of high interest-rate levels but substantially higher depreciation on securities mopped up some of those gains. Partly as a result of exchange-rate movements, direct insurance premiums should rise less rapidly than during the past year, but "normal" growth is forecast for reinsurance premiums.

The main uncertainty is the likely rate of inflation in Switzerland. After a period of moderation the inflation rate is reckoned to be over 7 per cent, causing serious concern about a cost push in domestic operations of most Swiss insurance companies.

A fresh source of uncertainty is the future of exchange rates, which were relatively stable until last summer. The weakening trend in the dollar is making companies look anxiously at foreign operations and the current uncertainty characterising dollar and sterling interest rates is also causing some concern.

A positive element is the increasing harmonisation of domestic Swiss regulations with those within the European Community, where companies hope to expand business. As the Community gets closer to a common insurance policy, the Swiss want to ensure they do not find themselves isolated

outside the EEC. Insurance spending remains on the rise in Switzerland, in line with a trend found in most industrialised countries of the Organisation for Economic Co-operation and Development (OECD).

According to the Swiss Reinsurance Company of Zurich, the world premium volume for direct insurance reached \$382bn in 1979 (the latest figures available) compared with less than \$21bn in 1950. Over the 30 years more than 95 per cent of that volume was accounted for by OECD countries. Insurance spending expanded much more quickly than overall economic growth, rising at an average real rate of between 5.3 and 6.7 per cent annually between 1950-1979.

Reflecting this world phenomenon, direct insurance premiums in Switzerland reached SwFr 10.17bn in 1979, an increase of SwFr 986m over 1978, according to the Swiss Federal Commission overseeing insurance. About 49.5 per cent came from life insurance compared with 47.5 per cent in 1978.

Total premium volume of all kinds was SwFr 21.7bn in 1979, including SwFr 12.1bn from direct and indirect business abroad. Foreign business com-

prised SwFr 6.4bn for reinsurance, SwFr 3.9bn for accident and general insurance and SwFr 1.6bn for life cover.

Investment by all kinds of Swiss insurance companies totalled SwFr 61bn in 1979, including share holdings and property worth SwFr 13.65bn.

Insurance

BRIJ KHANDARIA

or about 22.4 per cent. Life insurance companies led the investments table with total placements of SwFr 33.3bn, about twice as much as the SwFr 17.3bn placed by accident and general insurance companies. The remaining SwFr 4.9bn came from reinsurance institutions.

At the end of 1979 there were 20 Swiss and two French companies authorised to offer life insurance in Switzerland. The favourable trends experienced in 1978 continued through 1979 and foreign business also progressed well. Income on capital improved considerably, particularly in the year's latter half. Switzerland had 70 companies

offering accident and general insurance at the end of 1979, including 49 Swiss companies, with a slight weak in insurance of animals and other "secondary" branches including credit insurance.

Swiss companies made a net of SwFr 243.5m on accident and general business of which SwFr 117m went into reserves or carried forward.

Reinsurance volume rose about 3.2 per cent in 1979, new business came mainly abroad. However, accident general claims also increased especially in the transport sector where they rose 1 per cent of premium, up 63 per cent in 1978.

Eleven companies authorised to enter reinsurance contracts in their own fields with specific authorisation. Reinsurance premiums rose 9.4 per cent to SwFr 4.1 in 1979, with 95 per cent of new and existing business from abroad and handled. Foreign currency reinsurance made a profit of SwFr 10 in 1979, of which SwFr 4 was placed in reserves or forwarded to the following year.

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SWISS BANKING III

Foreign borrowers make most of the running

ARE billions out waiting to be invested in the market," said one banker recently as he stated the outlook for interest rates. As bond markets around the world have rendered extremely through the prolonged period of high interest rates, kept investors on the edge of their seats.

ver possible investors are putting their money in short-term placements, but recent decline in U.S. rates has led to a shift in the feeling is that some of this may move back into the market.

more so since Swiss inflation, currently about 7.5 per cent, is expected to remain high well into 1982 and this could limit any lasting decline in bond yields.

Notwithstanding the negative yield curve, the Swiss franc foreign-bond market has been able to absorb a very large amount of new issues this year. In the first nine months the volume of new public issues reached SwFr 5.4bn compared with only SwFr 3.9bn in the corresponding period of 1980.

Bond Market

PETER MONTAGNON

expanded markedly, with the total rising to SwFr 8.2bn from SwFr 6.3bn.

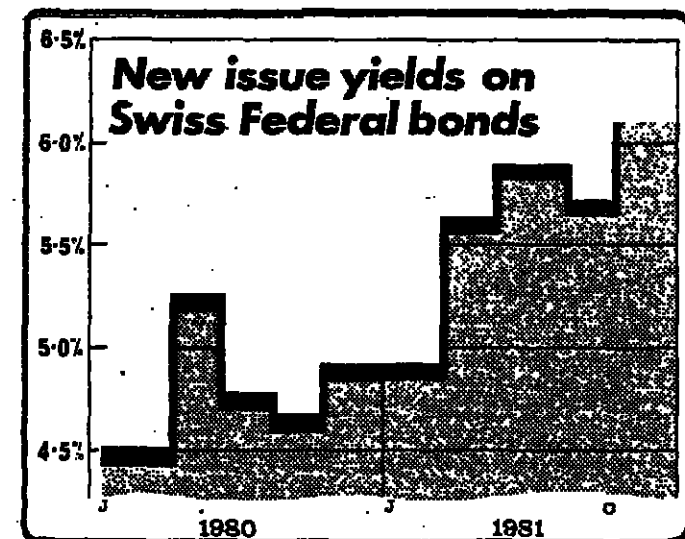
Even though the Swiss franc has begun to appreciate on the foreign exchange markets, making debt incurred in Switzerland more expensive to

service, demand on the part of borrowers remains high. Bankers say they have enough interest on the part of foreign borrowers to keep them busy through the first quarter of next year.

The momentum of new business thus looks as though it will be sustained, the more so since the Swiss National Bank continues to take a favourable attitude towards capital exports. This is despite the fact that the current account balance of payments, expected to be in surplus by some SwFr 2bn to SwFr 3bn this year after a small deficit in 1980, is no longer as strong as it was in the mid-1970s.

The positive disposition of the central bank is based more on monetary than economic considerations. "It's a common mistake to think that one can reduce overall capital exports by tightening up on authorised deals. Limiting authorised deals only produces a shift in activity to those sectors of the market over which we have no control," says Swiss National Bank President Dr Fritz Leutwiler.

As before, the Swiss National Bank remains anxious to see a controlled internationalisation



of its currency. By maintaining a favourable environment for capital exports at home it hopes to avoid the development of a long-term Swiss franc market outside Switzerland.

But borrowers who have sought to take advantage of this favourable climate in 1981 have had to pay a price in the form

of higher interest rates. In September, when short term rates were at their peak, yields in foreign bonds rose above eight per cent for the first time since the early 1970s.

Since then they have begun to come down as the appreciation of the franc has encouraged more investor participation from

abroad — during much of the summer the Swiss franc foreign bond market was sustained by private domestic investors whose selective attitude to borrowers made for a wide variations in yield set on new issues.

Generally Swiss private investors view any foreign borrower with suspicion, but they are particularly cautious about some such as international development banks which enjoy a much higher credit rating on other markets.

Foreign buyers are less selective and it was partly because of their absence in the first three-quarters of the year that an unusually high yield gap opened up between the foreign sector of the Swiss bond market and the domestic sector where yields remained much less volatile.

At its peak this gap exceeded 2 per cent. Now, with a reversion to more normal investment patterns, it has been reduced to around 1 per cent, much closer to its traditional level.

But there is another reason why yields on domestic bonds have proved less volatile this year than on foreign bonds. While the volume of new issues

in the foreign sector has expanded strongly, new business in the domestic market has contracted. Total offtake by domestic borrowers in the first nine months of this year fell to only SwFr 5.8bn from SwFr 7.2bn in the corresponding period of 1980.

Many of these issues are bought by institutions which have constant inflow of funds for investment which they are compelled to place in domestic capital market issues.

The institutions have tried too, to remain as liquid as possible to benefit from the higher returns on short-term placements but their demand for bonds none the less constituted an important stabilising force for yields on the domestic market.

The upshot was that while yields on World Bank bonds fluctuated so far this year between 5.79 per cent and 8.13 per cent, secondary market yields of Swiss Government issues moved in a range of only 4.6 per cent to 6.39 per cent.

The logical implication of this is that yields on domestic bonds should fall more slowly than those on foreign bonds if

the market continues to pick up. Indeed many bankers say they see only a limited leeway for a decline in coupons on new domestic issues for the time being.

But they caution that the domestic market has become increasingly unpredictable in terms of volume. This year has seen many borrowers withdraw at the last minute. In the third quarter only SwFr 1.6bn out of a scheduled total of SwFr 2.5bn was actually brought to the market.

With the Swiss economy beginning to slow down there seems to be little chance of an increased offtake by industrial borrowers, but local authorities, which have been able to hold back from the market this year because of their healthy budget position, may be forced to return in greater numbers, as their tax revenues are affected by the weak economy.

On the other hand, banks, which have been heavy borrowers in this market this year, may reduce their activity if lower interest rates allow them to step up their medium term funding, through traditional issues of Kassenobligationen or non-negotiable bearer notes.

THE THREE MAJOR SWISS BOURSES

Zurich	Basel	Geneva
Turnover	Turnover	Turnover
Bargains	Bargains	Bargains
(SwFr bn)	(SwFr bn)	(SwFr bn)
111.99	270.724	21.44
99.22	241.434	19.80
115.55	254.189	25.39
132.60	298.004	28.53
112.77	223.988	23.85
		66.104
		82.869
		74.771
		82.291
		81.449
		66.104
		82.869
		74.771
		82.291
		81.449
		66.104
		82.869
		74.771
		82.291
		81.449
		66.104

y/September. † Geneva does not publish turnover figures.

Recovering from Black Monday

OTHER financial centres around the world were knocked off their feet by the sudden collapse in prices on the "Black Monday" of September 28. The Bank Corporation index fell by 2.8 per cent in a day's trading, the worst to the market since the crash of a temporary ban for non-resident investors in the spring of 1978.

Prices had been depressed since the index fell to its lowest since the beginning of 1975.

year as a whole will be viewed in retrospect as a period of recovery.

Interest rates were generally shot up in Switzerland the beginning of the year, but the short-term rate, three to five per cent, has since fallen to 2.5 per cent.

Three to five per cent, for example, has since fallen to 2.5 per cent.

market first-class Swiss bonds raised their coupons to 6.5 per cent.

share market had not yet offered a comparison.

are still very modest, after the decline in prices.

ing out at below 34 per cent, the early days of this year.

This is admittedly better than the 2.8 per cent of a year earlier but not particularly attractive to investors.

is, while actual house prices will reach new records in calendar 1981, share prices are well down even with the "Granville Syndrome" phenomenon.

Compared with the year high for the year, the SBC index had to only 237 by November.

all-time high of 425 lies back as 1972.

vertheless, things are looking up. Prices are, after all, 3 per cent up on their year low and seem to be moving upwards.

On November 10, a stock exchange "regime" something like a "White Day" with share quotations up by 2 per cent in a day.

are a good enough sign to expect rather better than the Swiss shares market.

Not the least is the decline in the American interest rates. The gap between Switzerland and the rest of the world is now nothing like as great as it was given the improved position on Swiss investments.

benefited the time-deposit bond sector in Switzerland but the "bank" has now moved to the share market.

words of Handlshank

Closely linked with the interest aspect is the fact that the Swiss franc has strengthened very substantially. This month the trade-weighted revaluation rate reached its highest level since October 1978, having risen massively against the dollar and most other currencies. More and more foreign and domestic investors are after Swiss franc stock.

In fact the long-term rise of the Swiss franc means that investments in Swiss shares have proven much more profitable for foreigners than might appear at first glance. A recent study issued by London stockbrokers Phillips and Drew shows an average annual rate of return from Swiss equity positions in terms of dollars of no less than 13.4 per cent over the period 1971-1980, as compared with a modest 3.8 per cent in Swiss francs.

Another argument in favour of going into the moderately priced Swiss share market lies in the national economy. While Switzerland's growth is slowing down, the country is in much better shape than most others in the Western world, with a substantial current account surplus likely for 1981, continued full employment and a real growth in Gross Domestic Product.

Despite these considerations, however, nobody is expecting a major upswing in share prices. Yields, never very high, are falling again with the rise in prices and there is little chance that corporate dividends will improve much—if at all—in 1981. The very strengthening of the currency which is attracting investors is also making life increasingly difficult for export-oriented industry. Generally speaking profits are insufficient and show no sign of noticeable improvement.

Over and above all this, returns on other forms of investment remain substantially better than for most shares.

The volume of domestic share issues, which reached a record SwFr 2.27bn (\$1.27bn) in calendar 1980, has fallen off substantially this year. Once again it has been the banks which have provided by far the greater part of new equity—SwFr 675m (\$372m) of the SwFr 1.33bn (\$746m) of all shares issued in the first nine months of 1981. As always, they have to keep increasing their share capital to meet statutory coverage requirements for growing balance sheet totals.

Swiss stock exchange listings remain popular with foreign companies. North American corporations are particularly keen to offer their shares via Swiss bourses. From the beginning of 1980 until the end of October, a total of 12 new foreign quotations were introduced in Zurich, eight of them U.S. companies. At present some 157 foreign shares are listed there—nearly as many as the 182 domestic titles.

Switzerland's «Big Five»

Bank Leu
Credit Suisse
Swiss Bank Corporation
Swiss Volksbank
Union Bank of Switzerland

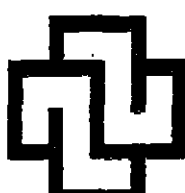
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of Swiss banking and of
Switzerland as a financial centre
of world renown.



Bank Leu



Credit Suisse



Swiss Bank Corporation



Swiss Volksbank



Union Bank of Switzerland

SWISS BANKING IV

Shift in bullion trade away from Zurich to London

AFTER THE feast of high volume and large price swings on the bullion market of 1979/80, the past year has been a dull one for Switzerland's big gold-dealing banks.

With demand from private gold speculators knocked over the head by a combination of high interest rates and international recession, the bullion price has drifted steadily lower during 1981.

At its present level of around \$410 per ounce—still above the year's low of \$390 reached in August, but a long way beneath the point at the start of the year of just under \$600—the yellow metal's price is less than half the short-lived peak of \$850 per ounce in January 1980.

Although coin sales and demand from fabricators have improved from the lowest levels

of last year, sluggish activity by the banks' traditional private clientele has led to the market becoming dominated by professional trading.

On the supply side, increased sales by the world's two main producers—South Africa and the Soviet Union, both of which have run into growing external financial difficulties this year—have deepened pressure on the price.

This is despite a cessation of the heavy flows of disordered metal which reached Switzerland from the Middle East last year and helped drive prices down.

Significantly, the Big Two producers seem to be routing more of their sales business away from Zurich towards London and other international gold-dealing centres. After the

setbacks of 1980 caused by the Bernese Government's controversial introduction of a gold sales tax, the past year may have marked a further weakening of Switzerland's once pivotal position in the world-wide bullion trading ring.

Most international dealers say 1981 has witnessed a shift in favour of London as a centre for physical gold trading—although the Swiss banks can still participate fully in transactions located physically in the UK.

Some business may have migrated to London because, in a market becoming more dominated by short-term speculative trading, it has simply become convenient to locate physical trading increasingly in one place.

Additionally, there was a scare about reduced secrecy in

Switzerland at the end of last year when the Swiss customs office allowed details of monthly gold imports and exports to become publicised in the Press. This alarmed the Soviet Union in particular.

Publication of the Swiss figures has since been stopped (a similar move to suppress statistics was taken by the British Government during the mid-1970s and secrecy in London has been tightened further this autumn). All the same, the Russians have recently started small trial deliveries of gold direct from Moscow to Heathrow Airport for the first time for several years, and are also trying to sell gold more actively in other centres including the Far East.

One reason why Moscow has been selling more regularly at the London fixing this year—its total sales for 1981 may, it is estimated, approach 200 tonnes, more than double the 1980 figure, although still less than half the record of above 400 tonnes in 1978—is because a published price set twice-daily offers a more certain basis for the sale when large amounts have to be unloaded.

One London dealer has also alleged that some Swiss banks during the summer billion market decline had been less keen than normal to sell Soviet gold when they were concentrating on liquidating their own positions. This view is disputed in Switzerland. None the less, one Swiss dealer concedes that at times recently London has

handled more than 50 per cent of Soviet gold sales—a far cry from Switzerland's near monopoly earlier on in the 1970s. The biggest producer, South Africa, still sells the largest single share of its production through Switzerland, even though most metal is handled physically through London, where it is held for storage in the bullion vaults of the Bank of England. The closeness of ties with Pretoria has just been underlined by Swiss banks' participation in a new gold "swap" deal under which South Africa has pledged around 2.6m oz of gold to foreign banks in exchange for currency loans.

South Africa too however has been diversifying its sales channels—and here the Swiss have been the losers. South African sources aver that shipments to the Zurich gold pool (led by Union Bank of Switzerland) have sunk as low as 20 per cent of total monthly sales at times this year. Until recently Zurich normally accounted for just under half the total but its share has apparently been rising again during the last six months or so. The Swiss supplement their supplies with imports from South African stocks held in the UK.

Sensitive to charges that the Swiss market share is declining, Herr Hubert Baschnagel, assistant general manager in charge of gold dealings at the Swiss Bank Corporation said earlier this month that Zurich had received a considerably larger share of South African gold sales this year than in 1980 but gave no details.

One observer who can be said to be fairly neutral—a prominent dealer at a German bank—estimates that South Africa is now dealing with 18 prime bullion banks and brokers worldwide, many more than a couple of years ago.

He puts the Swiss share now at around 40 per cent (compared with 55 to 60 per cent last year), with 25 per cent going to London, 15 per cent to Frankfurt, 10 to 15 per cent to New York and 5 to 10 per cent to the Far East.

Switzerland's views on the monetary role of gold have been amply represented over the last few years by Dr Fritz Leutwiler, President of the Swiss National Bank.

From the beginning of the New Year Dr Leutwiler will occupy a new forum from which to expound his opinions. He is taking over from Dr Jelle Zijlstra of the Netherlands, the presidency of the Basel-based Bank for International Settlements (BIS). The central bankers' bank itself is very close to the gold trading game. It takes deposits in gold and lends them out on behalf of central banks all over the world as part of its low key

Financial Surveys in the FT

Between now and the end of the year FT surveys will be examining developments in a number of key financial areas.

International Insurance

A prolonged period of low economic growth is having a major impact on insurance markets. As companies look for new ways to grow the business is becoming more international.

Financial Services in New York

Offshore banking has come to New York. FT writes in the U.S. look at the impact on the huge and changing New York market-place.

Nordic Banking, Finance and Investment

High interest rates have taken over in a traditionally low interest area and foreign borrowing has become a way of life. How are the Nordic countries coping?

Mexico: Banking Finance and Investment

Mexico's oil wealth has made it a magnet for the international banking community. Mexico's own banks, too have started setting up overseas offices to raise funds for lending to the rapidly growing Mexican industrial base. What strains will these developments place on the economy?

financial operations for the central banking community.

As the BIS's Basle headquarters contain no bullion vaults (although it boasts a well-equipped nuclear fall-out shelter), the BIS makes use of the storage facilities at the Bank of England, the New York Federal Reserve Bank and the Swiss National Bank itself.

The National Bank itself has been entertaining the idea of buying gold for its reserves to satisfy the Swiss legal requirement that at least 40 per cent of the country's note circulation should be covered by official gold holdings. With his strong views of the long-term stability of gold and the need for central banks to take a greater interest in the metal, Dr Leutwiler, in his combined position at the National Bank and the BIS, will find the attention of the gold market riveted on him next year if he comes to the conclusion that 1982 is the right time to buy

Flood of trustee cash may be slackening

THE MOST remarkable development in Swiss banking over the past year has been the substantial growth of fiduciary business. By mid-1981 Swiss fiduciary assets abroad had swollen to more than SwFr 165bn (\$893bn), or almost 60 per cent above the corresponding figure last year. As in the two previous years, both foreign and domestic clients had been pouring funds into these lucrative trustee accounts—regardless of the fact that investment was at their own risk.

Fiduciary accounts are very much of a local speciality. Their existence derives from the fact that only Switzerland imposes at-source taxation—a withholding tax of 35 per cent—on the interest from domestic investments. Since the tax does not apply to income from such outside sources as the Euromarket, Swiss banks began in the 1960s to offer trust balances on a commission basis for discretionary investment abroad.

The accounts soon proved popular both with foreign clients—not all of whom could obtain a refund of the withholding tax under double-taxation agreements—and the banks themselves. Although their earnings are limited to commissions of 0.375 and 0.5 per cent, banks were enabled by the growing fiduciary traffic to keep their foot in the door of the Euromoney market.

Since most trustee accounts are invested in three- to six-month deposits, the rapid increase in Euromarket interest rates has attracted very large amounts of international money into this form of investment. By the end of 1980 the outstanding total equaled a good 25 per cent of the banking system's combined assets. Thus although fiduciary accounts are not included in balance sheets they play a very important part in the portfolio management operations of private and major joint stock banks in Switzerland.

In fact the tide would appear to be turning. In the third quarter of this year the Union Bank of Switzerland, the country's biggest bank, reports a marked deceleration in growth since mid-year and reckons with a "massive decline in the amount invested in fiduciary accounts when the high short-term Euro-rates fall to below long-term interest levels."

A fall in the volume of fiduciary business would not be unwelcome to many banks. Dr Fritz Leutwiler, President of the Swiss National Bank, continues to embarrass them by airing his misgivings about the extent of trustee investments and the possible risks involved. While the banks themselves play down the risk element, some are obviously over-extended in this sector.

At the same time the threat of a 5 per cent withholding tax on fiduciary account interest payments continues to hang over the heads of the banking community. At this year's "Bankers' Day" in Lugano, Finance Minister Willy Ritschard said bluntly that the Government could not dispense with a number of proposed new taxes, including this so-called "bank client tax," in view of the need to reduce the Federal budget deficit.

This would raise some SwFr 250m a year for the Government from 1983 onwards, always supposing that business kept up at more or less current levels.

Fiduciary Business

JOHN WICKS

Like Union Bank, the Swiss Bankers' Association itself thinks it quite likely that fiduciary accounts could "melt away" when interest relationships return to normal, so that the revenue for the Federal authorities would be much less than anticipated.

In any case bankers object to the thought of a bank client tax of this kind for various reasons. According to Mr Rainer Gut, general manager of Credit Suisse, the "10 per cent of the fiduciary clients who account for 90 per cent of commission"—in this connection he named the Opec countries, multinationals and institutional investors—would take their custom elsewhere if the 5 per cent tax were introduced. While business would to some extent simply move to foreign branches of the Swiss banks, taxable income in Switzerland itself would fall.

Basle private banker Mr Alfred Sarasin, chairman of the Bankers' Association, claims that competing financial centres like Luxembourg, New York, the Bahamas, London and Austria are "delighted to wait to succeed us" and are already using the fact of existing or intended Swiss taxes to win new customers.

Another complaint on the part of the banks with regard to the proposed withholding tax is that it would not be of statutory nature. The argument is that the taxable earnings are principally from foreign sources and flow to foreign investors something like 90 per cent all account-holders still being located outside Switzerland despite a marked rise in domestic clients.

Last, but by no means let bankers view the new tax with what Mr Sarasin calls "other pieces added to the mosaic of discrimination against foreign clients of Swiss banks." As previous impositions listed a former increase in general withholding tax to 30 to 35 per cent, stamp duty and the subjection of gold sales tax.

Speaking on the matter Zurich last month, he admitted that the bank-client tax in it would be a catastrophe. "It will be no more political decisions," he added. "Now fight."

Despite such high words, banks are themselves not happy that fiduciary volume look like falling of their accord. Indeed, the Union Bank of Switzerland opines that it has been advised clients to shift at least part of their fiduciary investments to other sectors.

There may well be a conversion problem, not for the Basel banks to accept a large proportion of accounts, but the general opinion is that investors simply shift their funds longer-term commitments: target rates change. It then to be seen whether there is any marked change in the big banks say that a 15-18 per cent of the account-holders are now giving plan a fifty-fifty chance.

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Net outflow reflects disfavour

FOR INVESTMENT funds the past year came in several shades of grey. Although at SwFr 15bn the combined assets of 120 Swiss securities and property funds gained 4 per cent in 1980 over 1979, investors cashed in SwFr 95m more than managers were able to raise from new sales.

The deficit exceeded even the 1974 recession year when balances slipped into the red by no more than SwFr 80m. For the first time since 1969, when the Swiss Government began publishing figures, investment fund managers had to pay out more than SwFr 1bn in 1980, almost twice as much as in 1979.

The SwFr 800m increase in

total assets last year over 1979 came mainly from currency gains rather than direct choice by customers of funds as the best instrument of investment. At the end of May 1981 compared with May 1976, the Swiss franc was still 17 per cent above the dollar, 7.1 per cent above the D-mark and 3 per cent above sterling.

Swiss investors continue to conclude that returns of less than 7 per cent on securities are not as attractive as 10-20 per cent returns on Euromarket deposits. The Cantonal Bank of Thurgovie and Credit Suisse have led the field by issuing coupons at 6.75 per cent and 7 per cent in late September in a bid to attract buyers.

Foreign demand for Swiss franc investments survived substantially in early October following drops in short-term U.S. interest rates. One result was that coupons on loans for prime foreign debtors were brought down to 8.25-7.75 per cent, according to National Bank figures.

With rare exceptions investors moved away in the past five years from putting all their eggs in one market. Fund managers can only look back with nostalgia to the heady early 1970s when anything could sell and turn a profit.

But investment funds remain important suppliers of capital for the Swiss economy and holdings in Switzerland per head of population are still well over three times the level in Britain. The five major Swiss funds continue to have large fund businesses but admit that investors can get better deals on foreign markets including the Euromarkets.

The performance of foreign funds has also been uncertain. A major success story was Sait, the South African trust fund, which showed an average return of 55.4 per cent between 1976 and 1981. But that was due mainly to rocketing gold prices and the glitter is now no more.

In contrast Espac, dealing like Sait in foreign paper but in this case Spanish securities, lost 42.9 per cent in the same period. Returns last year on West German and French securities were also negative and Swiss franc, which deals in Swiss securities, returned only 2.4 per cent.

Investment funds concentrating on specific industrial sectors did well over the year, with returns of 31 to 52 per cent. Two of the four funds had only modest annual gains averaged over the period of their life. The other two turned in negative results. The industrial share funds, accounting for about a fifth of the combined assets, booked their gains mainly from exchange rate increases. The sluggishness of the Swiss stock market was reflected in the returns on those funds.

The mainly domestic property funds were also slack. Some had returns of over

10 per cent, with 40.5 per cent at the top end of the 38 total property funds with assets valued at SwFr 6bn. House prices have at least doubled since some of the funds were started 20 or 30 years ago.

The five mixed investment funds with assets of SwFr 280m designed over two decades ago to spread the risk over property and securities investments have not performed so well. One 1959 fund's shares are now worth half their original price, sinking into account inflation. It started, and has remained, small.

The biggest disappointment on the Swiss mutual

Investment Funds

BRIJ KHINDARIA

funds market has come from the so-called investment foundations set up to look after portfolios for pension funds. Their future once looked glamorous to investment fund managers, but while the assets of the nine biggest foundations grew during the 1980-81 financial year, the rate was only 6.5 per cent to SwFr 4bn (\$2.2bn). Membership rose to 7,027 pension funds, an increase of only 65 compared with 597 last year. Comparatively low returns from the foundations and high interest rates for short-term investments have led many funds to do their own investing rather than tie up the money in the foundations.

Such an unpredictable situation brought caution. The number of active Swiss investment funds remains unchanged from last year at 123, while foreign funds traded in Switzerland rose from 43 to 49. Fund managers believe their range now covers most investors' needs.

Some major gaps remain. Credit Suisse has no investment fund covering the Pacific region. While both the Swiss Volksbank and Union Bank have no Japanese securities fund.

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Friday November 20 1981

The Bank vs the markets

WHEN THE Bank of England intervened on Monday to check the rapid fall in sterling interest rates — a natural response to events in the U.S. — the published estimate for monetary growth seemed to supply a reasonable explanation for official caution. Since then, however, the fall in U.S. rates has accelerated, and the London market has the bit between its teeth again, with the whole structure of rates tugging at the fragile official peg at the short end; and the detailed money figures published yesterday cast further doubt on the whole attempt to fight the markets. What they portray is not inflation, but confusion.

The various measures of money have never diverged so widely as now. The growth of the official broad definition of money, Sterling M3, is not only much higher than the narrow measures, as is normal when interest rates are high, but it is also much higher than the broadest measure of private sector liquidity. This shows that structural changes have been occurring — notably the drive of the banks into the house mortgage market.

Impact

Foreign events have also made a major impact. Sterling was weak and sustained by official support during banking October. Some sterling balances switched from foreign to British hands, no doubt reflecting the normal leads and lags of settlements on trade, while British depositors built up their holdings of foreign currency, partly spurred on by rumours of renewed exchange controls. Since the October make-up day, the foreign influences have been sharply reversed, but the structural change goes on.

In these very turbulent conditions, no single measure of money gives any real guidance about underlying conditions, and the whole spectrum of figures can only be understood in the light of a careful analysis of events. Such an analysis must start with the major financial abnormality of the UK in 1981, the civil service strike.

The effect of this strike was to damp up the normal flow of Government revenues for nearly six months, widely exaggerating the normal seasonal swing between deficit and surplus in Government accounts. As a matter of policy, the Government did as little as it could to offset this distortion, on a view that it would be better to risk the consequences of a temporary surge of liquidity — a threat mainly to the exchange rate — than to take emergency measures which might make the civil service action look effective.

This deliberately risky strategy ran into trouble on two fronts. First, U.S. interest rates

rose further and remained high for longer than was envisaged, so that in September the decline in sterling threatened to become a rout. Second, the whole crisis provided a difficult background for the change in monetary management introduced formally in August. The commercial banks were freed from the constraints of reserve requirements at a time when the market was abnormally liquid, and when commercial demand for credit was abnormally low — companies were living off their unpaid taxes rather than bank borrowing. The banks respond to these conditions with an aggressive drive into consumer lending and the housing market.

Irony

Shortly after the October make-up day, U.S. rates began their dramatic decline, and the Bank, which had struggled all summer to hold UK rates below international levels, is now pulling hard in the opposite direction.

This seems ironic, since the September rise in rates was only imposed in response to foreign conditions; but the bank now sees itself as struggling with domestic problems. It is true that there are problems, but this does not seem a sensible way to tackle them.

How far is the structural change a problem at all? The figures for broad private sector liquidity, allowing for the remaining effects of the civil service strike, suggests that there is little or no net addition to credit expansion involved. There is simply a growth of bank deposits at the expense of other liquid assets. High short-term interest rates, which might check the growth of total credit after a long time lag, actually accelerate this structural change, for the building societies are less than ever able to attract deposits.

Resistance

At the same time the effect of fighting the view of the financial markets is confusing, and could prove sharply perverse. The official attempt to peg rates is attracting large foreign inflows, and could readily provoke a burst of round tripping — the drawing of bank loans to finance money market positions — which could produce still more alarming statistics. Sterling has already recovered; a further sharp rise, due to official reluctance to finance inflows, could complete the work of the September rise in undermining the recovery which the Prime Minister was celebrating only this week. Resistance to market forces is merely arrogant. To sacrifice the whole recovery to a set of confusing statistics would be unforgivable.

U.S. arms sales to Taiwan

THE SALE of \$1bn-worth of F-16 fighter bombers by the U.S. to Pakistan sets an important precedent. It is tied firmly to the understanding that all the help Pakistan is getting from Washington over the next six years — including \$3.2bn in economic assistance — will be cut off if President Zia-ul-Haq pushes ahead with the development of his country's nuclear programme to the point of exploding a bomb.

The trouble with tying arms sales to political conditions is that, once the country concerned has taken delivery of the weapons, it can throw the conditions out of the window and look elsewhere for its next batch of arms.

It would have been helpful if President Zia had agreed at least to discuss the possibility of signing the nuclear Non-Proliferation Treaty, something which he has been understandably reluctant to do since India has not and shows no sign of doing so.

Conditions

Still, the agreement imposes conditions during its lifetime which are specific enough to be workable and should serve as a benchmark for subsequent arms deals in areas of potential instability. It is a step in the right direction.

The U.S. Administration now faces the problem of whether to sell advanced weapons to Taiwan, and if so, what kind. The issues here, in the face of loud objections from Peking, are of a different order. Conditionality may not be so relevant as in the case of Pakistan, though it may have a role to play nevertheless.

Taiwan is making something of a test case in its relations with the U.S. over its request for advanced fighter aircraft, new missile and radar systems for existing aircraft and sophisticated ground defence weapons. China has responded with a

carrot-and-stick approach. It is wooing Taiwan with a superficially attractive offer for reunification 31 years after defeating the Kuomintang forces. At the same time it is threatening dire consequences for the U.S. if President Reagan should agree to Taipei's requests.

Worried

The Taiwan issue is an emotional one for mainland China. The likelihood of a swift and firm response to a sale of advanced U.S. fighters to Taiwan — ranging from a withdrawal of ambassadors to a break in trade relations — is high. That much is clear and the U.S. is understandably worried about such a possibility.

By the same token a refusal by the U.S. to sell any new weapons to Taiwan's largely American equipped forces would be interpreted as the abandonment of a pro-western ally in the face of crude threats from a communist power. Taiwan may, intermittently, have been part of China. But the reality today is that it is a sovereign state in all but name and, as such, must be allowed adequate defence forces.

The question of eventual reunification between Taiwan and China is a matter for the two governments to sort out.

If the aim of American policy is to encourage an eventual dialogue between China and Taiwan while maintaining ties with both countries, then some compromise will have to be struck.

The sale of a modest but adequate package of arms to Taiwan by the U.S. would have the effect of serving notice to Peking that it cannot take American policy for granted. And, even if Washington cannot force Taiwan to open talks with China, a continuing relationship would at least permit it to nudge Taipei's obdurate leadership in that direction.

TO ANYONE who has not followed U.S. Steel closely in the last two years, yesterday's \$6.6bn bid for control of Marathon, the 17th largest American oil company, must seem like an act of resurrection worthy of Lazarus.

Is not U.S. Steel, after all, the dinosaur which J.P. Morgan and Andrew Carnegie turned loose in 1901 as America's first billion dollar company? Is it not also the company which has been constantly baying at the Government to win protection against imports, while failing to modernise its plants and wallowing in its own gargantuan inefficiencies?

"I don't think the corporation has fallen into the dinosaur category for many years," says Mr David Roderick, who has run U.S. Steel for the last three-and-a-half years. Or, as he put it the other day to New York security analysts: "This is a new, young and vital company."

Marathon, with sales of \$8.7bn last year and oil-rich holdings in Texas, the North Sea, Brazil and elsewhere, certainly seems to like the new U.S. Steel. It has welcomed Mr Roderick as a saviour from the clutches of Mobil, which had bid \$85 per share for Marathon against the \$125 offered by U.S. Steel for 51 per cent of the company.

Whether the merger, assuming it goes through, will work is the biggest question arising from yesterday's dramatic news. But equally intriguing is the story of how U.S. Steel manoeuvred itself into the position of having the wherewithal for such a large acquisition.

The story, essentially, has three chapters, all of them written since Mr Roderick's arrival in the chairman's office. If they all work out as planned, they may well go down as an object lesson in how to shake up a large corporation.

The first thing Mr Roderick did was to create a sense of shock. At the end of 1979 he announced that he would close down 13 large plants, taking a \$808.6m write-off. This remains the largest in the history of American business.

Although these closures made Mr Roderick deeply unpopular in towns like Youngstown, Ohio, which were blighted as a result, they had the immediate effect of removing \$100m a year in losses from the profit and loss account and ensured that steel, albeit marginally, made money in 1980.

Perhaps more important, the closures convinced people within the company and beyond it that Mr Roderick meant business when he said he did not want U.S. Steel to go on forever producing every type of steel known to man, at a time when mini-mills using scrap-based steelmaking techniques can produce construction steel at prices U.S. Steel could never hope to match. Stronger and lighter, said Mr Roderick, were the watchwords for steel technology in the future and those were the types of steel U.S. Steel would concentrate on.

At the same time, Mr

IT WAS hard not to feel a little sorry for Mobil yesterday. For the fourth time in barely three years, the giant oil company's dream of buying another major oil company has again been frustrated.

Mobil, the country's second largest oil company after Exxon, has long sought to boost its own dwindling oil and gas reserves in the U.S. by acquiring another company (as well as speeding up its own exploration programmes). It first tried with the Belridge oil company but was beaten by Shell Oil. It then tried with Seagram's U.S. oil and gas interests but was outmanoeuvred by Sun. This year, it set the pace in the huge battle for Conoco but lost out to Du Pont.

Three years' pre-tax profits fell last year from \$70.9m to \$50.8m — but Sir John, leaving shareholders with a group in which he says "nowhere is the future viewed with apprehension."

He presumably will now have more time than he has ever found before to pursue what he claims is his favourite recreation: "complete idleness."

Behind him, when he retires in June next year, the succession will take place with what seems long-planned order. Deputy chairman and managing director Hugh Dundas, a wartime fighter ace, and one-time journalist who joined the BET board in 1973 from Rediffusion, will take over as chairman.

Sir John's son Nicholas, who became an executive director in 1975, will succeed Dundas as managing director.

There are civil servants — and there are the civilian servants of the Ministry of Defence. I discover, who are quite different. At least, according to the MoD's breakaway staff association which has been pleading for special treatment to the Commission of Inquiry into Civil Service Pay.

It is not just that they serve in the air, afloat and, on occasion, underwater as well as on land that makes them unique. Or even that they are subject to uncivil abuse abroad as well as at home.

No, says the association's secretary G. H. Lawton, the reason they should not be "lumped together" with other civil ser-



U.S. Steel is the largest American steelmaker, with sales last year of \$12.5bn and net income of \$504.5m. It also has a large chemicals operation and profitable subsidiaries in railway, shipping and steel fabrication — particularly the oil industry. In chemicals sales in 1980 were \$1.5bn and aggregate operating profits amounted to \$156m.

Roderick was shifting his management structure to reflect the fact that although steel has always dominated the company's image, it has not for many years contributed much to the company's profits.

Between 1975 and 1980, steel contributed 77 per cent of U.S. Steel's sales and just 4 per cent of operating income.

What kept the company in business were its peripherals — railways and shipping, fabrication of steel products, especially for the oil industry, and chemicals, which began as a by-product operation but which has expanded through a series of joint ventures with companies like Texaco to be quite a large player in the bulk chemicals and plastics business.

What Mr Roderick did was to put a group vice-president at the top of these five main business lines and allow them to make their own decisions about things such as research and development and engineering. "I think this has paid off. I think

that people are making better total business decisions, rather than just production decisions," he says.

As this heightening of management initiative at the top has red down through the regions to plant level, U.S. Steel has been able to claim spectacular improvements at once notoriously ill-run facilities, such as the huge steelworks at Gary, Indiana. This was profitable for the first nine months of this year in spite of its heavy dependence upon ailing Detroit as a customer. With the help of re-lines and other modernisation, U.S. Steel now gets as much molten iron from 25 blast furnaces as it got from 43 only three years ago.

The third phase of the Roderick strategy is more open to debate. Having stated that, in future, the company must finance its own capital needs, he set out to unlock sleeping assets and to use the proceeds for more diversification, the crowning touch of which was yesterday's bid.

He has sold, mainly to Sohio and Conoco, about one third of U.S. Steel's vast coal reserves for about \$1bn. He has also sold the company's cement business. The combined result of all these actions was that, by the end of September, U.S. Steel had \$2.6bn in cash and a \$3bn bank line set up to finance a possible acquisition.

Wall Street certainly likes what it has seen. Before the merger announcement, U.S. Steel stock was just under \$31, not far from its \$35 high for the year, at a time when the Dow Jones industrial average (of which U.S. Steel is a part) is 160 points below its peak.

However, Marathon should not perhaps get over-excited about its newly glamorous partner. Apart from the fact that almost half of U.S. Steel's profits so far this year came from asset sales, leaving a modest real return on sales of only 6.3 per cent, much of the improvement in steel

profits in the first nine months stems from the boom in oil industry demand for tube and pipe.

This has meant fat profit margins for a product which even last year accounted for a fifth of the company's sales dollars.

The problems which remain to be tackled are plentiful. In chemicals, for example, sales have grown from \$507.8m in 1980, aggregate operating profits were only \$156m, a 4.4 per cent return on sales before taxes.

Then there is steel itself, where the structure of the industry's wage agreement guarantees that wages will rise in line with general inflation at a time when steel prices are rising much less quickly than that. And there is the trade issue, with U.S. Steel again leading the fight to block cheap imports, a sign itself that U.S. Steel still sees this as the only way to build up profit-

ability across the bulk steel product range. Modernisation also has way to go. Current plant most ambitious for years that just over 30 per cent U.S. Steel's output will continuously cast by the 1980s. But this is less than half the level in Japan or well behind Western Europe. It can, in fact, be persuasively argued that all Mr Roderick has so far done is the and the belated. Certain merger with Marathon, none of the uncertainties of life for the steel industry the company.

What, then, are the benefits of creating a giant steel which will raise the Fortune magazine's top 500 companies combined sales of over \$100bn? From Marathon's point of view, the major aim has to remain managerially independent U.S. Steel offer to Marathon just as offered it to Conoco.

The merger will also form Marathon, which is usually an oil producer, into a more integrated energy company, combining U.S. Steel's coal chemicals. But ever advantage is questionable in an oil glut.

There are also other. Apart from U.S. Steel, which is the neither company has resources. So it immediately obvious. Marathon will get the lion funds it needs to a four-year decline in and gas reserves.

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U.S.

POLITICS TODAY FROM HUNGARY

In praise of moonlighters

By Malcolm Rutherford in Budapest



● Hungary has to be permanently looking over its shoulder at the Soviet Union. But under the leadership of Janos Kadar (right), the Hungarians are seeking to do things which Mrs Thatcher has not dared to try.

IS a Hungarian who is seeking to change the relationship between the country's economy and the state? The thesis is that when morale is high, as it is now, the country's economy is so-so. Most jokes are about Poland, which is the difference between Poland and Hungary. One year, Or. would you go to rape a woman? Answer: To the Soviet border, because it's not a word for it. Anyone who looks at a country to break away from a socialist economy to something to market economics, examine Hungary. Mrs. Thatcher's Britain, pale by comparison. The Hungarians are looking to do things which Mrs Thatcher has not even tried to do.

ever, they are acting in the circumstances. It is not the shadow of Poland, Gorbachev and post-war history that Hungary has to be looking over its shoulder at the Soviet Union. The idea had been vaguely around for a couple of years, but the decision was not generally known to be imminent. So far as one can gather, the Hungarians told the Russians one day before officials took an aircraft to Washington to lodge the application. There was no time for the Russians to say no.

A team from the IMF should arrive in Budapest next week to examine the economic statistics, and membership should be a formality by early next year. Among other things, the currency will become internationally convertible.

The Hungarians will not say whether they wish to make an early drawing on IMF facilities. It is possible that they think that membership alone will be enough to maintain their international credit rating. At any rate, the decision to join is another sign of the desire to make the economy more open.

There have been other developments in the past few months which show their determination. For instance, the Ministry of Labour has been abolished on the grounds that it did little to resolve what is considered to be one of the main economic problems: namely, the obstacles to the mobility of labour. It was just another bureaucracy.

There used to be three Departments of Industry: heavy, light, and steel and engineering. There is now one. According to economic officials, the amalgamation has been accompanied by a significant reduction of staff.

There is also a policy which Hungarian economists say can best be translated into English as "demerging". It means that the state entities are being encouraged to break themselves up into smaller units. Again, there is some resistance from managers and bureaucrats who see their entrenched positions

under attack, but the policy is going ahead, none the less.

In the New Year a new policy will be introduced to encourage the formation of small businesses. The details remain obscure, but the principle is to promote developments in industry which have already taken place in agriculture. That is, there will be a larger element of privatisation.

Part of the thinking behind the new policy is based on the study of what is known in Hungary as "the second economy." In Britain or Italy it is more likely to be known as moonlighting. But the extent to which it exists in Hungary is remarkable even by Italian standards.

The Hungarian workforce numbers about 5m. About 250,000 are engaged in the legitimate private sector or those private enterprises which have already been allowed to go ahead. Yet as many as 75

per cent are reckoned to be engaged in the second economy in one way or another.

According to a recent publication: "The percentage of those active in some areas of the second economy is 40 for workers in industry and building construction, 30 for physical labour in agriculture, 20 to 25 for the intelligentsia and 40 for old-age pensioners. Time spent in second economy pursuits equals 16 to 18 per cent of the society-wide work-time base or a quarter of the work-time base of the socialist sector. The products and services offered by the second economy provide about one-sixth of the total consumption by the population."

The Hungarian economists who appear to run the country draw a striking conclusion. It is that the energy which goes into moonlighting is a sign of the will to work and to be creative. It ought to be encouraged, rather than frowned upon. If it

is, there might even be larger tax revenues. Hence the desire to promote more small private units. The incentive is frankly recognised to be the profit motive.

The same publication, referred to above, notes that the fact that "in the socialist state workers are also proprietors of the factors of production, including their own place of work, affects their behaviour very little." On the contrary, "wage earners cannot be compelled or expected to exert incremental efforts without the provision of direct material incentives."

None of that should be taken to imply that there is anything like a Hungarian economic miracle. There may have been in the 1970s when Hungary far outstripped the other East European countries and had a growth rate that might have been envied in the West.

Today that is over. It is the same picture of stagnation that is common in much of Western Europe. There is the same talk of the impossibility of financing the rising demand for social welfare when growth has practically stopped.

There is also a remarkably similar picture when it comes to education. Hungarian parents tell you that discipline in the schools has all but broken down. The children don't learn anything and the teachers don't try to teach. University education was expanded too fast and there are too many university professors who are not intellectually up to the job.

Yet the remarkable fact about Hungary is that people are trying to respond to the crisis not by a retreat into the past, but by seeking to become more competitive. A major reform of the educational system is apparently under way.

There is a heavy element of politics in the background. Mr Janos Kadar, the party leader, has been the Hungarian hero since shortly after the revolution in 1956. He is not expected to go on all that much longer. The economic reformists are determined to push through their liberalisation before he goes.

Finally, back to jokes. Hungarians say that the football match with England at Wembley this week was rigged because the result kept Romania out of the World Cup. It is not entirely clear whether that is a joke

Lombard

Sudden euphoria on Wall Street

By David Lascelles in New York

SOMETHING HAS clearly bitten the U.S. credit markets, as anyone who has watched U.S. interest come tumbling down must realise. But what is it? Euphoria? Possibly. There is a huge sense of relief that the period of excruciatingly high interest rates may finally be over. Or is it panic? Investors have been waiting for so long for the great bond market rally that none of them want to miss the train now that it seems to be leaving the station.

Whatever it is, the heart rather than the mind seems to have the upper hand. The astonishing thing is not so much the strength of the rally as the ease with which the market has shed its obsessive fears about the bulging government deficit. Only three months ago, those fears sent Wall Street into a steep tailspin.

Yet nothing has really changed since then. The deficit has not suddenly vanished into thin air. If anything, the outlook for Washington's borrowing needs has grown a lot more alarming in the last month or so. The economic recession will sharply reduce tax revenues. Outlays for unemployment will rise. President Reagan seems to have wrung all the spending cuts he can out of Congress, yet he has firmly turned his back on boosting taxation to balance the budget instead. It is already glaringly obvious that the U.S. Treasury will have to borrow a lot more next year than it did this year. So why all the rejoicing?

One should not expect markets to behave rationally, of course. But it is fascinating to observe the crop of fashionable arguments that has sprung up in only the last fortnight to justify the rally.

One is that history shows little or no relationship between the size of the government deficit and the level of interest rates, so the budget problem does not really matter. Whatever the merits of this thesis (which is one of the most popular), it was precisely because Wall Street thought such a link did exist that it spent most of this year with sweaty palms. Another is that the recession will take the pressure off credit demand, so interest rates will keep going down. In the corporate sector, maybe, but companies have been a negligible factor in the bond market anyway because few of them have been able to afford recent borrowing costs. Meanwhile, the really big players, like federal, state and local governments, will be coming for more than ever before.

A third is that the Reagan income tax cuts will produce a surge in investment, which will more than offset growing credit needs. How many people have actually sat down to calculate the extra disposable income they will reap from this year's five per cent tax cut when inflation is running at nearly ten per cent? Disappointment awaits all who do.

Possibly the most intriguing of all these rationalisations is the growing notion of a safe deficit (collectors of buzzwords, please note). This says that the credit markets can live with a certain amount of government borrowing. The only question is, how much? Sixty billion dollars like last year, \$100bn which could be the case this year, or even \$120bn as featured in some "worst case" scenarios? Of course credit markets can meet government demand for credit: that is one reason why they exist. But the safe deficit idea sounds a bit like asking how long is a piece of string.

It will be wonderful for everyone, abroad as well as in the U.S., if the euphoria lasts a bit longer. And the drop in inflation along with the Fed's tough monetary policy are grounds for hope.

But it can only be a matter of time before all the old fears return to haunt the market. Then the question will be whether those hoary ghosts can still strike terror into Wall Street and set off another slump, or whether investors have really taken new heart. As they say on Wall Street, that's a tough one to call.

Letters to the Editor

icking winners in business has a different form

Mr C. J. Dauris.
Picking winners among is that show a good return on investment is notoriously difficult. Picking winners among assets is inevitably harder use they are affected by far variables.

David Orr's proposal (November 13), that "membership of industrialists' associations (variety), is unions (presumably their also), scientists, politicians' civil servants should decide industries to back with money, is hardly a recipe

for success. Not only are such people removed from enterprise: union officials and civil servants at least are more usually active in hindering innovation than in promoting it. Entrepreneurs who have had to contend with vested interests would be unlikely to select candidates as pickers of winners.

In any case, the criteria for investments tend to be less strict in backing businesses, or horses, with other people's money. Therefore, if Sir David's proposal was ever adopted, it would be politic to apply a little

of that restraint which disciplines entrepreneurs. All those in the "partnership" should be obliged to invest just 20 per cent of their personal wealth (including the capitalised value of pension rights) in equity in each of the businesses they recommended for "special state aid." If the aid went only to winners, there would only be no shortage of candidates for the selection committees.

C. J. Dauris,
Goodalls,
Middle Street,
Nazeing, Essex.

Company financial information

From Mr T. Teague
Sir—On paper we have a system in this country for making available financial information at Companies House which is capable of ensuring that reasonably up-to-date balance sheets and accounts are available for scrutiny by persons wishing to assess the credit risks involved in trading with any one limited company.

Unfortunately, the penalties which are available to the Registrar are inadequate and insufficiently enforced.

Under the present arrangements, any company encountering hard times, public awareness of which would reduce the credit risks which it can, for the sake of a maximum penalty of £400 on directors and £1,000 on the company, defer lodgement of accounts and thereby defeat the whole purpose of the lodgement requirements. In any case, it would seem that they would have to be about three years in arrears in submissions before suffering any fines at all.

I would like to see the fines on the basis that there is no limit and that the penalty doubles with each month of late submission after the original deadline, unless specific authority for the delay is obtained from the Company Registrar, and an audited statement is made available for lodgement and scrutiny at Companies House indicating approximate changes in the tangible net worth and working capital of the company concerned.

T. G. J. Teague,
10 Seymour Gardens, Surbiton, Surrey.

Advertising and cigarettes

From Pamela Aylett
Sir—Your article (November 12) on Mr Waterson's booklet, "Advertising and Cigarette Consumption," mentions that this is only supplying brand information. Of course it does not; influence established smokers' behaviour, since they are already dependent on nicotine (which, on inhalation, is equivalent to "main-lining" it, entering the systemic circulation very rapidly and thus the brain).

What is important for the manufacturers is the recruitment of new tobacco smokers: advertising makes this seem respectable.

It is fine to talk about "low tar" as a benefit from advertising, when a change to nicotine chewing gum would mean no tar and no carbon monoxide.

Cigarettes continue to represent the most acceptable form of substance abuse, probably because their use does not lead to very apparent anti-social behaviour. However, there is a huge cost to the NHS also for widow's pensions and fire insurance, and the smoker's example helps to make young people dependent.

Pamela Aylett,
Westminster Hospital
Treatment Centre,
52, Vincent Square, SW1.

ne greatest prosperity for the greatest number

Mr D. Spencer.
It is appropriate that Mr Harrison (November 16) should place the words "free" in inverted commas, for he uses them in his plea for regulation of the textile industry.

These terms are usually inconsistent, and to say that one can include the word "free" in a list of "regulated" is to Mr Adam Smith as it is to a modern scholar of Austrian school, Mr Harrison support free trade or not.

Mr Harrison claims that it is "free" for trade between developed countries, but that less developed countries are constrained. Fair to whom? Fair to 50m British consumers who pay more for textiles than necessary? Fair to the poorer of the less developed countries, who are denied a market for their products? Or fair to Harrison's members?

Mr Harrison is right to complain about the burdens which employment protection place on fish manufacturers. But this is not a reason to complain about import controls. It is a reason to complain against unjust laws.

It is regarding the "paid holidays" which our workers have come to expect, these were introduced by Mr Harrison's members who judged it in their interests so to do. If they are over-generous, or their employees over-demanding, that is a reason to penalise the rest of the population by excluding a expensive imports. And if we have been neither manly nor prudently nor employed, but merely changed circumstances, causing present

problems, so be it. Many people find themselves losers because of changed circumstances: the gilt holder when interest rates rise, the underwriter when the hurricane strikes, the farmer when there is a drought of crops. It is no reason to shout "unfair" and legislate greater costs on the rest of the community. Genuine free trade has always provided the greatest prosperity for the greatest number of people.

David Spencer,
40 Floral Street, WC2.

arguing, but by manipulating us or coercing us.

Professor J. C. O'Neill,
Westminster College,
Cambridge.

Amending the voting system

From Mr C. Edwardes-Ker
Sir—I am worried at the lack of debate and analysis on one of the Social Democratic Party's most cherished policies—that of proportional representation. If we are to go by opinion polls, and by election and local election results, proportional representation will very soon be with us.

Yet political commentators talk about the introduction of proportional representation in extremely vague terms. As the SDP points out, there is a very important choice to be made between no less than six different types of proportional representation. The Liberal Party advocates single transferable votes (STV). The Social Democrats are, as yet, undecided. They do seem, though (in contradiction to the Libs) to be following the lead given by De Owen in pushing for a system similar to West Germany's, but incorporating the additional member system (AMS) modifications suggested by Lord Blake. The differences between the two systems are important, and will affect our constitution in radically different ways. STV is a "purer," though perhaps more dangerous form of PR. The AMS, on the other hand, merely uses PR to correct distortions resulting from majority elections.

Charles Edwardes-Ker,
University of Bristol,
Slake Park Road, Bristol.

SWAPO change of heart

From Sir T. Lloyd-Hughes
Sir—Mr Moses Garoeb, the South West Africa People's Organisation spokesman, has obviously undergone a dramatic change of heart in recent months. His conciliatory remarks about being willing to work with Mr Mudge and the DTA (the present ruling alliance) as reported in your paper (November 12), contrast strikingly with his remarks to a German Parliamentarian last year: "If Swapo wins we will not permit the continued existence of the Turnhalle as a political entity. The leaders will be prosecuted. Nobody will be killed immediately but will be sentenced according to laws which we will decide."

No wonder Mr Mudge and the DTA are so worried about Swapo having an unfair advantage in the elections—until this last announcement they have known it is not simply democracy at stake but their own lives.

Let us hope that Moses Garoeb's change of heart is permanent and not just political opportunism.

Sir Trevor Lloyd-Hughes,
Lloyd-Hughes Associates,
Namibia Information Service,
66/70 Borough High Street, SE1.

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Akroyd & Smithers dives to loss in second half

THE CRUEL conditions for jobs in the past few months are clearly revealed in the preliminary figures for Akroyd & Smithers for the year to September 25.

In the second half of the year Akroyd lost £890,000 at the pre-tax level, compared with a profit of £7.76m in the first half and £3.37m in the comparable period of 1980.

However, Akroyd is maintaining some growth in the basic dividend: a 10p net final produces a total of 13.5p which is the equivalent of a 1p rise on the basic last year before the exceptional 2.5p bonus payment made then. Furthermore, it is paying a bonus to staff to cover the second half, unlike Wedd and Durlacher, its main competitor in the jobbing system.

In addition, the directors report that results for the current year to date have been "reasonably satisfactory" and Mr Tim Nixon, the administrative director, said yesterday that "in some ways the year under review has not been too awful."

The market reaction to the news was to lift the shares by 1p to 153p where they compare with a net asset base of 167.3p a share, and yield over 13 per cent.

Total pre-tax profits for the year were £6.57m, against £20.55m last year and £11.13m the previous year.

The directors have continued to adopt a cautious approach to the potential loss arising from the collapse of brokers Heddewick, Strling, Grumbar.

The figures include an exceptional provision of £1m against the original loss of £1.85m, although it now seems certain that all Heddewick's creditors will be paid in full.

Tax took £2.47m, an effective rate of 42 per cent which reflects tax credits due from previous years' top ups to the pension fund.

Earnings are shown at 20.7p a share against 55.7p on an historic basis, but adjusting for current cost accounting produces a much wider gap — from 34.7p down to 1.3p. The major factor in that

HIGHLIGHTS

Lex looks at the third quarter figures from Royal Dutch Shell where a sharp improvement in oil production markets is largely responsible for the rise in underlying net income to £481m from the £256m of the second quarter. Boots has edged up its half yearly profits through the breakdown shows a big swing in the contribution from the retail side towards the industrial division. The column then briefly looks at the U.S. Steel bid for Marathon Oil before moving on to a review of the London money and gift-edged markets which featured substantial sales of the new short tap at the tender price. Finally Lex reviews the full year figures from leading stock jobbers, Akroyd & Smithers, where a small loss has been made in the closing six months. On the inside pages results from some leading companies make for unhappy reading. Interim profits from B. Elliott are well down, and Powell Duffryn's half year profits are also lower. Remed has moved into the red. A happier note was provided by coachbuilder Duple, after a sharp interim decline a recovery has been staged in the closing half.

was a £3.8m monetary working capital adjustment. The 1980 profits only suffered a £4.5m adjustment at that level. Mr Nixon said that since the year end equity markets have become slightly less volatile compared with the first two accounts for the year. The company was maintaining a cautious approach to dealing but saw some evidence of returning confidence among investors, he said.

Gifts markets had improved, the London market in gold shares was quite active, and there was an active, though expensive, business in North American shares.

See Lex

Godfrey Davis sees improvement

IN reporting first half pre-tax profits higher at £1.51m, compared with £1.17m, Mr C. A. Redfern, the chairman of Godfrey Davis (Holdings), says the Ford main dealership's car sales volumes have held up well, but margins continue to be under pressure.

The upward trend in the contract hire and leasing operations continues, and used car sales have produced increased profits. Turnover, which fell from £48.32m to £41.38m in the six months to September 30, and profits are still being adversely affected by the depressed level of commercial vehicle sales and service operations.

Although the house market is sluggish, he says sales of residential homes have been maintained with improved profits. A professional revaluation of the home

estate parks was completed in September 1981, resulting in a surplus of £1.46m. The interim dividend is cut from 2p to 1.5p, but the directors forecast a total of 4p — up from 3.5p for the year.

He is encouraged, despite difficult conditions, to reaffirm the forecast he made in his statement with the annual accounts that profits for the full year will exceed the £2.57m (£2.04m) reported last year. After first-half tax of £945,000 (£930,000), retained profits emerged at £944,000 compared with £516,000. Stated earnings per 25p share improved from 5.40 to 5.5p. Pre-tax profits were reduced to £1.44m (£1.41m) on a CCA basis.

● comment
Godfrey Davis' balance sheet



Half Year Results

The unaudited results of the Boots group for the six months to 30th September 1981 are given below:—

	1981 £m	1980 £m	% Change
Sales (excluding VAT)	680.9	624.5	+9.0
Trading profit	48.5	45.5	+6.6
Share of profit of associated companies	1.2	3	
Investment income	49.7	45.8	+8.5
Interest payable	1.6	3.7	
Exchange profit/(loss) on net current assets of overseas subsidiaries	(1.0)	(1.0)	
Profit before taxation	54.1	47.5	+13.9
Taxation	(18.5)	(16.9)	
Profit after taxation	35.6	30.6	
Minority interests	(1)	(2)	
Profit attributable to shareholders	35.5	30.4	
Earnings per share	9.8p	8.4p	

Notes
1. Profit before taxation includes a net surplus on disposal of fixed assets amounting to £4.8m (1980 £1.1m), and is after charging increased Company pension contributions of £2.5m (1980 nil). These contributions have been raised after the report on the actuarial valuation of Boots Pension Fund on 1st March 1980. Retail profits bear 75% of this cost.

2. The taxation charge consists of:

	1981 £m	1980 £m
UK	15.0	15.0
Overseas	2.9	1.8
Associated Companies	.6	.1
	18.5	16.9

3. The profit before taxation as shown by current cost accounts prepared in compliance with SSAP 16 is £33.1m (1980 £32.6m). Current cost earnings per share is 4.0p (1980 4.3p).

Interim Dividend

The Directors have declared an interim dividend for 1981/82 of 2.875p per share, the same as last year, which amounts to approximately £10.4m and will be paid on 8th January 1982 to shareholders registered on 4th December 1981.

Commentary

World-wide sales excluding VAT increased by 9% and profit before tax increased by 13.9%. The sales figures exclude associated companies such as FBC but the 1980 figures included sales of agrochemicals. Excluding agrochemicals the sales increase was 12.7%.

Sales by the Retail Division increased by 12.2% but profits declined by 22.1%. In the UK sales by Boots The Chemists exclusive of VAT increased by 10.5%, of which 2.5% was real volume growth. Timothy Whites increased their sales by 12.8%, of which 7% was real growth. Retail trading profits however fell due to lower margins, particularly on photographic processing and NHS business, and also higher operating costs. Abroad substantial progress has been made in reducing the losses, especially in Canada.

Sales of pharmaceuticals, consumer products and chemicals by the Industrial Division increased by 14.3%. Pharmaceuticals showed good sales gains in the UK and did particularly well in overseas companies. The largest consumer products increases were achieved in the UK and Europe. Industrial Division profits increased by 24.5% helped by exchange gains and a larger contribution from associated companies.

The Retail Division's performance in the second six months will depend to a large extent on the important Christmas period which we are now entering, and the Industrial Division should continue to make progress.

Stocklake ahead at £3.36m

In line with the directors' interim forecast of satisfactory results Stocklake Holdings produced taxable profits of £3.36m — against £3.02m — in the year to March 31 1981. Turnover slipped from £35.56m to £32.11m.

At the interim stage the group, which has interests in exporting, importing and distribution, steel stockholding and finance, was ahead with pre-tax profits of £1.29m (£877,000) and turnover of £15.54m (£14.39m).

The final dividend is being raised to 4.5p (3.15p) net per 25p share, making a total of 6p (4p), while earnings per share are given as 33.78p (36.52p).

Tax took £1.83m (£1.47m) and attributable profits emerged at £1.46m (£1.85m). Current cost adjustments reduced taxable profits to £2.53m.

● comment

After an uninspiring record in the 1970s, Stocklake Holdings suddenly more than doubled its pre-tax profits in the year to March 1980 and reported another 50 per cent advance in the first half of the current year. The thinly traded shares have climbed from a 1980 low of 55p to 135p, unchanged yesterday and only a penny off a 10-year peak. The key last year was the independence of Zimbabwe where the group has a substantial steel stockholding business. Although not much detail was provided at the interim stage, it is likely that Zimbabwe made further progress, while losses on a form UK men's suit and fabric manufacturing operation were eliminated. Now the question must be whether or not Stocklake's momentum has again subsided. Second half profits are flat and the final dividend is being raised by some what less than the interim. Also, the 32 per cent higher tax charge is a reminder of the uncertainties of operating in Africa. However, the shares look well supported by a p/e on stated earnings of less than 4 and a yield of 8.6 per cent.

C. Bailey improves to £0.68m

FOR THE year ended March 31 1981 taxable profits of C. Bailey, dry dock owner and ship repairer, moved ahead from £531,455 to £875,219 on turnover of £11.67m, against £10.6m.

The dividend has again been increased to 1.5p, with a payment being 0.4p for 1978/79. In coming to this decision the directors, as last year, say they have taken into account the general recession, future trading prospects, and have felt that payment was incompatible with redundancies and salary reductions.

Tax for the year was much lower at £11,413, compared with £185,246, and after an extraordinary debt of £182,200 (full), and minorities, the attributable balance emerged at £475,556 (£337,707).

ISSUE NEWS

Cambridge Petroleum Royalties has applied to the Stock Exchange for its shares to be dealt in under rule 163 (3). Hitherto, the shares have been traded under rule 163 (3) but the Exchange is restricting dealings under this rule from next month.

All applications for the 14 per cent Exchequer Stock 1986 have been allotted in full at £86.75 per cent, the Bank of England announces. The rights issue by Websters Group has been accepted as to 92.6 per cent of the 2.35m new shares offered.

SPAIN

	Price	4 or -
Nov 19		
Banco Bilbao	339	+3
Banco Central	342	
Banco Exterior	510	
Banco Hispano	85	-3
Banco Ind. Cat.	117	
Banco Santander	381	
Banco Univas	24	
Banco Vizcaya	359	
Banco Zaragoza	218	
Drepano	45	-6.5
Espanola Zinc	68	
Fecsa	70.5	+0.3
Get. Procel	80	
Hidrofla	80.7	+0.7
Iberduero	98	
Petrolfin	105	-1.5
Petrotrin	43	-2
Socifina	78	-0.8
Telcel	78.2	+1.6
Union Elect.		

R. Dutch/Shell third quarter pick-up

A STRONG performance by Shell Oil in the U.S. boosted net income of Royal Dutch/Shell Group of Companies for the third quarter of 1981, helping to push the result £33m higher at £424m.

Despite the pick-up, however, the first nine months shows a £569m decline at £920m.

Comparison between corresponding periods is facilitated if the effects of the First-in-First-out (FIFO) method of inventory valuation used by most Shell companies and of FAS currency translation and conversion are excluded.

Having adjusted for these factors third quarter net income was 46 per cent up on the corresponding period and almost double that for the second quarter of this year. This improvement between second and third three month periods reflects not only the increased contribution from Shell Oil but also a significant turnaround in results of the manufacturing, marine and marketing sectors of other group companies.

On a current cost of supplies basis traded at a substantial loss in the first half of the year.

Third quarter dollar earnings of Shell Oil rose by 33 per cent, because of higher profits from oil and gas exploration and production operations and a substantial improvement in the oil products sector.

Excluding Shell Oil and Shell Canada, group earnings in the third quarter reversed the downward trend of the first half. Reflecting higher prices, the contribution from oil and gas production operations rose. In addition, the manufacturing, marine and marketing sectors recorded earnings which were somewhat above last year's level.

After the losses of recent quarters, the return to profits essentially reflects a reduction in the competitive disadvantage in crude oil acquisition costs. Chemical losses were similar to last year, although lower than in the previous quarter, and the directors report that there are signs that the deterioration in the business has been arrested. Losses in the first half were £256m to £1.01bn, mainly because

SUMMARY OF RESULTS

	Third quarter 1981 £m	Third quarter 1980 £m	Nine months 1981 £m	Nine months 1980 £m
Revenues	12,171	9,725	34,372	28,125
Sales and operating revenues	1,309	1,705	5,192	5,192
Less Sales taxes, excises duties & similar levies	8	14	25	25
Share of associates	115	78	319	219
Interest and other income	11,079	8,136	28,790	22,789
Making				
Costs and expenses	7,489	5,880	22,359	17,481
Purchases and operating expenses	1,309	1,705	5,192	5,192
Selling, general and administrative expenses	172	127	497	457
Exploration	9	12	29	29
Research and development	348	297	988	888
Depreciation, depletion and amortisation	178	135	523	483
Interest expenses	1,012	788	2,971	2,271
Tax	10,366	1,207	28,448	2,248
Minority profits	236	381	616	516
Net income	4,690	3,845	12,013	10,644
Deduct				
After-tax effect of adjusting cost of inventories sold, from FIFO to estimated current cost of supplies	940	85	855	85
Net currency translation and conversion (losses) on inventories sold and on monetary items	187	47	120	120
Making				
With effect from the second quarter 1981, a different method of allocating tax has been implemented which gives net credits in later months. Accordingly, the comparative segment earnings have been restated for consistency. The change in principle has been extended to the calculation of the after-tax effect. † Losses. ‡ Gains.				

Not income by divisions

	Third quarter 1981 £m	Third quarter 1980 £m	Nine months 1981 £m	Nine months 1980 £m
Oil and natural gas	225	205	708	678
Exploration and production:				
Excluding Shell Oil and Shell Canada	225	205	708	678
Shell Oil and Shell Canada	225	205	708	678
Manufacturing, marine and marketing:				
Excluding Shell Oil and Shell Canada	177	51	210	210
Shell Oil and Shell Canada	803	380	2,141	2,141
Oil and natural gas earnings	19	132	149	149
Chemicals	12	12	25	25
Excluding Shell Oil and Shell Canada	12	12	25	25
Shell Oil and Shell Canada	810	348	2,116	2,116
Other industry segments	148	168	428	428
Earnings from operations				
Minority interests and net currency translation effects on inventories sold and on monetary items	128	120	397	397
Income before tax	1,288	1,207	3,515	3,515
Income tax	128	120	397	397
Income after tax	1,160	1,087	3,118	3,118
Income before tax	1,288	1,207	3,515	3,515
Income tax	128	120	397	397
Income after tax	1,160	1,087	3,118	3,118

Oil and natural gas
Exploration and production:
Excluding Shell Oil and Shell Canada
Shell Oil and Shell Canada
Manufacturing, marine and marketing:
Excluding Shell Oil and Shell Canada
Shell Oil and Shell Canada
Oil and natural gas earnings
Chemicals
Excluding Shell Oil and Shell Canada
Shell Oil and Shell Canada
Other industry segments
Earnings from operations
Minority interests and net currency translation effects on inventories sold and on monetary items
Income before tax
Income tax
Income after tax
Income before tax
Income tax
Income after tax

Canada, chemicals showed a 51 per cent increase in sales volume (up 14 per cent) and unit proceeds were favourable. Sales were below last year's levels, margins improved. The case of Shell Canada, earnings were below last year's level due to weaker products markets which were reflected in both lower sales volumes and margins. Excluding Shell Oil and Shell

Lower UK demand hits Renold

THE severely reduced level of demand experienced by Renold in the UK in the second half of 1980-81 continued through the first half of the current year, and the group reports pre-tax profits of £1.46m in the six months to March 31 1981. There was a profit of £3.2m in the corresponding period last year, and full year profits were £2.95m.

The directors say that as yet there is no evidence of any general recovery. Turnover of this manufacturer of power transmission products and equipment, fell from £67.35m to £60.27m.

Orders for the first half were an improvement on the second half last year despite the continuing recession in the U.S. and Europe. The directors say that in the circumstances there was only a small group trading profit of £1.46m (2.3m profit) for UK companies and £2.44m profit (£3.77m) overseas — and this has been more than absorbed by interest charges. These amounted to £3.16m (£2.87m) the increase resulted from the higher rates prevailing in all countries throughout the period.

Actions already taken have

held the UK level of borrowings which the group expects to decrease by the end of the year. The board believes the period of low demand will improve, but considers it prudent to await the full year's results before deciding the dividend to be paid. Last year's only payment was an interim of 2p.

Tax for the first half was £740,000 (£1.65m). No tax (£380,000) was paid by UK companies. The attributable loss before extraordinary items was £2.25m (£1.51m profit). Depreciation charged in arriving at group profit on trading was £1.79m (£2.05m). Extraordinary items in the first half are not material. The accounts for the full year 1980-81 included a provision of £2.42m.

If net assets of overseas companies are translated at June 30 1981 rates, there would be a surplus of some £2m compared with a deficit of £2.74m for the previous full year.

There is a stated loss per £1 stock unit of 5.5p (3.7p earnings).

● comment
The financial outlook for Renold remains bleak. Demand

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding period	Total dividend	Total dividend for last year
Akroyd & Smithers	10	Feb 5	9	13.5	15*
Allied Leather	1.75	Dec 10	1.75	—	5.5
Audio fidelity	Nil	Jan 4	0.7	Nil	0.7
Black Arrow	1	Jan 8	2.88	—	2.5
Boots	2.28	Jan 8	2.88	—	7.5
Braby Leslie	Nil	Jan 5	1.58	—	2.5
Brunning Group	1.58	Jan 5	1.65	—	4.03
Bulmer and Lamb	1.65	Jan 5	1.65	—	3.52
Churchbury Estates	4.5	Jan 11	4	—	12
Godfrey Davis Grp.	1.5	Jan 4	2	—	3.5
Duple	1.5	Jan 7	2	—	5.8
E. Elliott	2	April 1	8	—	8
Gleeson	1.85	—	1.66	2.85	2.56
Lep Group	4	—	4	—	16.5
Thomas Locker	0.25	Dec 3	0.25	—	1.06
Nthn. American Trust	3.7	Jan 8	3.4	5	4.6
Porter Chadburn	Nil	Jan 4	1.3	—	2.6
Porter Chadburn	Nil	Jan 4	1.3	—	14.25
Powell Duffryn	0.58	Dec 21	0.58	—	2.5
Pyramid	0.58	Dec 21	0.58	—	2
Renold	Nil	March 1	0.78	—	1.18
Singlo	0.78	Jan 21	2.25	3.7	3.5
Stockholders Invest.	2.45	Dec 21	3.15	6	4
Stocklake	4.5	—	—	—	—

Dividends shown pence per share net except where otherwise stated. * Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ Including special payment equal to 2.5p. \$ Directors forecast total of 4p.

PORTER CHADBURN LIMITED

	26 weeks ended 29th July 1981	26 weeks ended 3rd July 1980	53 weeks ended 8th Jan. 1981
RESULTS (Unaudited)			
Group Turnover	6,887,000	8,428,000	15,998,000
Group Profit before interest charges	79,000	349,800	685,843
Interest charges	132,500	190,000	376,201
Abnormal Expenses	—	—	108,882
Group Profit/(Loss) before Taxation	(53,500)	159,800	200,750
Taxation	900	43,000	53,405
Group Profit/(Loss) after Taxation	(54,400)	116,800	147,345
Extraordinary item	—	—	37,851
			185,196

Turnover shows a reduction of 19% in value, leaving sales volume at less than three quarters of that of the same period last year. All divisions in the group were affected. Steps taken to reduce manning levels and overheads last year did not anticipate such a substantial reduction, and it has been necessary to reduce the numbers of direct and indirect personnel still further in the second half of this year as well as taking advantage of short time working schemes. This action has not, however, been able entirely to counteract the effects of the recession and no improvement can be anticipated for the second half of the current year although the level of enquiries in some areas shows better prospects for 1982.

It is with considerable regret that the Directors do not feel able to declare an Interim Dividend in respect of the current

Boots advances 13.9% to £54m at six months

Profits of the industrial sector advanced by 24.5 per cent and were helped by exchange gains and a larger contribution from associates.

Pre-tax profits for the half years were a \$4m (£1.1m) net surplus on disposal of fixed assets, and was after charging £2.5m (nil) company pension contributions was raised after the deduction of the 1980 actuarial valuation of Boots Pension Fund on March 31 1980 to £1.1m.

Above the line associates share was £12m against £0.3m. Investment income and interest was £1.8m (£3.7m) and interest was unchanged at £1m.

After tax of £18.5m (£19m) and minority interests amounting to £1.1m (£0.2m), the available balance came through ahead by £5.1m at £35.5m.

Earnings per share are shown

cluding these, the sales increase was 12.7 per cent. Sales by the retail division

	Six months 1981	1980
Sales	£m	£m
Trading profit	680.9	624
Associates	4.8	45
Inv. income	1.2	0
Interest	1.6	3
Exchange gain*	1.0	1
Pre-tax profit	3.8	51
Tax	54.1	47.1
Net profit	18.5	16
Minorities	35.6	30
Attributable	0.1	0
	35.5	30

*On net current assets of overseas subs. losses.

Howell Duffryn fell from £6.79m to £4.63m for the half-year ended September 30 1981.

has dropped by a fifth in the first six months and, while harsh winter would boost demand considerably, stock prices are still under heavy pressure. However, Hamworthy is expected to pull back much if not all of the \$500,000 interim shortfall. Construction services are now back with a reasonable contribution, but the company is still behind the preceding six months and after an adverse \$700,000 turnaround in tankers, PD has staunchly much of the division's earnings reliance on the tanker fleet after two disposals will be a difficult decision. Further growth will come from liquid storage and National Pump, although the latter is dominated by a summer season activity but debt is expected

£6.8m (£89.5m) and £1.1m (£1.34m); construction services £3.2m (£38.3m) and

months with profits of £420,000.000. This improvement has been generated from the usual seasonal upswing and a more basic underlying recovery is

£40,000 for the year to August 1981 despite the group returning to the black in the second half of the year. The receivable of £199,000. There was a tax credit this time of £517,000 (£1.13m charge). demand. Second £11.6m are up a the previous six m

overhead structure has been reduced by 10 percent. The new cost of the workforce taken off the payroll. Also the year takes its first contribution from the acquisition of the company in September) which more than covered its financing costs. Looking forward the coachbuilding industry is stilling out. The Duple hopes to post a reasonable level of profit next year, even though the market remains highly competitive. From the loss-makers are 1982, partly because recovery is anticipated. The plastics business has widened its customer base beyond the automotive industry, and is looking to the black while further trimming at the engineering subsidiary should reduce the leverage. At Alcoa, the company's dividend returns a 12 per cent yield and the shares are unlikely to underperform now trading at 100.

turnover for the year declined has produced an impressive turn-appears to have
om £24.76m to £20.34m and round into the closing six bottom.

current year. However, the directors remain confident that the group will come through these difficult times and continue to trade profitably.

Group operating profit in the first half was down from £485,000 to £354,000. Interest charges were lower at £59,000 (£73,000) and there was an extra charge of £149,000 (£87,000), leaving £158,000 compared with £147,000 last year.

There was an extraordinary credit of £239,000 (£89,000 debit) in the interim dividend as the share price changed at 1.675 and this absorbs £48,135. Last year's total was £4,025.

The board has been considering the position of the holders

He says the results of the survey companies are in profit: liquidity levels with a considerable degree of success. The sale of the Maidenhead property has realised £1.26m and the medium-

£52,000, so it proposes, subject to approval of stockholders, to redeem the outstanding stock on or before March 31, 1982, at par, together with accrued interest,

1. *Journal of the American Medical Association*, 1997; 277: 1039-1043.

WADE

*Results for the year ended
31st July, 1981*

* Pre-Tax Profits £506,620.

* Dividend maintained in full.

* "Whilst it would be foolish to forecast a rapid restoration of profitability to previous levels your Company, with no net borrowings, . . . is in a position to take quick and full advantage of any upturn in trading conditions".

WADE POTTERIES LIMITED - STOKE-ON-TRENT
Manufacturers of a wide range of Ceramics


U.S.\$75,000,000

**Midland International Financial
Services B.V.**

(Incorporated with limited liability in the Netherlands)

Guaranteed Floating Rate Notes 1994

Guaranteed on a subordinated basis as to payment of principal and interest by



Midland Bank Limited

The Temporary Global Note was exchanged for the Definitive Notes on 13th November, 1981 at the offices of Morgan Guaranty Trust Company of New York in accordance with the terms of the issue.

Black Arrow at £252,000

AS PREDICTED by the chairman in September, profits of **Black Arrow Group** advanced for the first six months of the current year, the pre-tax figure emerging at \$252,000, compared with \$218,000.

Turnover for the period, to September 30, 1981, improved by 10 per cent to £3.46m (£3.12m) and with stated earnings per 50p share rising from 2.03p to 2.67p, the net inter-division dividend was increased to 1p (0.9p).

—For 1980/81 a final of 1.6p was paid from taxable profits of £440,000.

Mr Arnold Edward, the chairman, says the improvement reflected in his annual statement continued in the second quarter although trading conditions remained difficult.

A divisional breakdown of turnover shows: leasing 18 per cent higher at \$213,000 (£769,000); site furniture 12 per cent ahead at £2,065 (£1,83m); and electrical appliances at £498,000 (£536,000), a fall of 6

The chairman points out that the recovery in new leasing business resulted in a lower tax charge (it declined from £32,000 to a restated £78,000) which subsequently increased shareholders' profits by 31 per cent to £120,000 (£134,000) out of which interim dividend payments absorb £66,000 (£89,000).

Audio Fidelity deficit

The closure of a West German subsidiary and a number of UK retail branches by Audio Fidelity, maker and distributor of hi-fi sound equipment, is to follow its slide into £280,617 pre-tax losses for the year April 30 1981.

This compares with £99,048 profits at a similar date the previous year and a £215,041 deficit midway. Although this reflects a second-half performance which improved on the first, the chairman says trading conditions then continued to be very difficult. A further loss has been foreseen as inevitable by the interim stage.

Management figures suggest

that losses for the first half of the current year will be at a "comparably reduced level" of £185,568. Deferred tax on stock relief the company emerged £375,371 in the black, against £37,458 last year when tax took £91,580.

Nonetheless the dividend for 1980-81 has been omitted. Last time the distribution "was 0.7p net per 10p share, cut from the previous 2.5p."

Trading "by Fal Orchestrer-elektronik Vertiche, the German 90 per cent subsidiary, will cease "as soon as practicable." Its loss was an unexpectedly high £83,000.

The escalation of overheads in the retail division is identified as another adverse factor, and certain unprofitable retail branches—the company has about 19 outlets throughout England and Scotland—will be closed at the end of the peak winter trading period.

Downturn at Allied

Leader

FOR THE sixth months ended June 30 1981 Allied Leather Industries has experienced a drop in profits. From £491,221 to £387,721. Sales, however, were maintained at £1,186m, against £1,159m.

After a tax of £201,615 (£235,435) the net profit is cut to £126,106 (£235,786). There is also a net realisation of £10,025 (£56,417) on disposal of properties.

The interim dividend is held at 1.75p net—the 1980 total was 5.5p.

Mellins in loss

The directors of Mellins, clothing manufacturer and property investment company, say that sales for the half year to June 30 1981 declined and with rising costs the group is in loss of £80,000 was incurred.

They add that although second-half orders and sales show an improvement, it is unlikely they will be sufficient to make up the loss. Steps have been taken to improve efficiency and reduce outgoings which it is hoped will restore the group to profitability, provided there is no further downturn in trade.

After tax profits for 1980 totalled £96,633 on turnover 23 per cent higher at £2,135.

interim up

lower, at \$142,986 compared with \$249,430. The pre-tax figure was reached after administration expenses of \$90,433 (\$87,433 and interest charges of \$42,381 (\$21,408).

Tax took \$81,695 (\$165,392), bringing distributable income to \$132,765 against \$166,855. Corporation tax of \$54,339, arising on the clawback of industrial building allowances previously claimed in respect of an investment property sold, has not been included.

After paying the dividend retained profits emerge at \$28,679 (\$101,855). Realised capital profits of £27,953 (£293,463) in excess of book value after tax have been transferred separately to the capital reserve.

The directors say the change in Law Land policies to which they referred in the offer document "has begun satisfactorily."

Canadian metal producers turn in poor results

THE COMBINATION of low metal prices and rapidly-rising costs, especially interest charges, continues to hit the profits of Canadian natural resources companies.

These factors, together with a reduced contribution from the 27 per cent-owned Dome Petroleum, cut the profits of Dome Mines for the first nine months of the year to C\$71.1m (£\$1m), or C\$1.02 a share from C\$85.1m or C\$1.36 a share on the same period of 1980.

These figures include an amount of C\$38.3m from Dome Petroleum, down from C\$46.8m last time.

Dome Mines is Canada's leading gold producer, and the results include the 57 per cent-owned Campbell Red Lake Mines and the 63 per cent-owned Sigma Mines (Quebec).

Dome's consolidated bullion revenue was C\$23.8m, down about 24 per cent, on production of 234,307 oz against 248,206 oz. The average price realised fell to C\$569 from C\$713 per oz.

The shortfall in production reflects a strike at the Dome Mine in Timmins, Ontario, and a 15-day shutdown for mill repairs at Campbell Red Lake.

The last-named, Canada's biggest single gold mine with output so far this year of 141,000 oz., saw net profits for the third month of \$18 per ounce, or \$3,841.00 or 72 cents a share.

Net profits of Dome's other major gold-producing subsidiary Sigma declined by 31 per cent to \$57.10 or 88 cents a share.

The leading Canadian coal producer, McIntyre Mines turned in modest net profits for the nine months of \$32.8m, or 72 cents a share, down from \$32.4m or \$36.78 a share last time. Last year's results were boosted by a gain of \$314m on the sale of shares in Canadian Superior Oil.

McIntyre's Alberta coal operation, Alberta, lost \$33.5m, compared with a profit for the corresponding period of \$32.9m. The loss reflected higher operating costs and geological

WHILE the price of platinum on the free market has sunk to around \$381 per ounce—below that of gold—South Africa's Rustenburg Platinum Holdings, the world's largest producer of platinum, continue to maintain a selling price of \$475. By the same token, the price of the metal in London, where they were selling at \$420 last year when free market prices were nearly \$1,000, was expected to drop yesterday. Poor market conditions for the precious metal have led to Impala Platinum deciding to cut its production by between 10 and 15 per cent. The article in this week has been by the speculative and investment demand while that from the U.S. automobile industry is more restrained. The annual report of Rustenburg points out, however, that

There has been a substantial increase in offtake by the important Japanese market for platinum jewellery, presumably as a result of the fall in the metal price.

Of the other platinum group metals, Rustenburg says that in 1981 demand for palladium was strong, but that in the first half of 1982 the price fell \$200 at the beginning of the period to only \$885 at the end. Consequently, Rustenburg says, it had to lower its price to \$140.

Rustenburg has concluded a further long-term contract for the supply of platinum to the U.S. automobile industry. The company does not expect to increase car production but it does say that it has deferred the proposed expansion of the

THE BIG German Creek coking coal project in Queensland can now go ahead, having fulfilled Australia's foreign investment policy of a minimum 50 per cent Australian ownership. The development of the project was announced two years ago but the start-up was delayed by the Australian equity requirement. Coal shipments are now expected to start in 1983.

The new partners are: Australian Consolidated Industries, the National Mutual Life Association of Australasia; and the Commonwealth Superannuation Fund Investment Trust, each taking a holding of 13.03 per cent. It is believed that each new member paid about A\$65m (£39.3m) which included some development cash.

Holdings of the original partners have thus been reduced with Shell Australia having a 24.16 per cent, Trust Corp 23.38 per cent, and its 42 per cent-owned Austen and Butta Collieries 21.4 per cent (each per cent).

Hanna extends plant shutdown

CONTINUING sluggishness in the steel market has led Hanna Mining of the U.S. to extend a planned six-week shutdown of two plants by a further two weeks. The plants will reopen on December 13.

The two plants, which produce cast iron (iron ore) pellets, are near Hibbing, Minnesota. One is owned by Butler Taconite, while the other is in the hands of National Steel Pellet.

Butler Taconite is 38 per cent owned by Inland Steel, 37.5 per cent by Hanna and 24.5 per cent by Wheeling-Pittsburgh Steel. National Steel Pellet is 85 per cent owned by National Steel corporation, with Hanna holding the remaining 15 per cent.

The depressed situation in the steel industry has also contributed to U.S. Steel's decision to cut back its work schedules at five coal mines in western Pennsylvania. The company announced the cutbacks arose from the combination of reduced demand in the steel industry and a drop in orders for other uses.

Legal and General Group has now received approval from the Insurance Superintendent of the District of Columbia for its US\$140 million bid to acquire the U.S. insurance company, Government Employees Life Insurance Group (GELICO). It now remains for the New York Insurance authorities to give approval for the acquisition to be completed.

Legal and General made a \$20 million share bid for the common stock of GELICO in September. It has now received acceptances representing 93.4 per cent of the company, including 99.9 per cent of the shares of the parent GELICO Corporation. The tender offer has been extended until January 4 1982.

No date has been fixed for the holding of a general meeting of the New York authorities, but it is hoped that this will take place before the end of the year.

have placed 9.88 per cent of the shares in Thomson T-Line. The shareholders previously held by Mr. Morton and Mr. Alec Merritt. The agreement made at 10 p.m. was to spread the stock among a wide range of clients of the company's targets.

BEREC/TILLING

Mr Colin Stapleton will step down as chairman of Berec if the agreement with Thomas Tilling is successful. However, he will remain a managing director.

Mr Stapleton's letter recommending the offer makes clear that the continuing managerial involvement of the present group, the Tilling group, was a major factor in the board choosing Tilling rather than Hanson Trust.

The offer document, posted to shareholders yesterday, includes a statement from Tilling that it will encourage and develop Berec's business, particularly in

The offers on behalf of Dow Scandia to acquire the capital issued or to be issued of Arbutnot Latham Holdings have been declared unconditional in all respects.

Acceptances of the ordinary offer have been received in respect of 7,480,858 new ordinary and 7,480,858 deferred shares of Arbutnot Latham (93.8 per cent of each class of those shares).

Dow Scandia intends to acquire compulsorily all the outstanding new ordinary shares and deferred shares of Arbutnot Latham. Acceptances of the preference offer have been received in respect of 305,590 preference shares (79.4 per cent).

NO PROBE

The proposed acquisition by a subsidiary of F. W. Woolworth of F. W. Northern (Dodge City D-I-Y chain) is not being referred to the Monopolies Commission.

THOMSON T-LINE

Stockbrokers Marquetts and Addenbrooke of East Newton

veloping. But its management philosophy means that it leaves its subsidiaries to "manage their own affairs subject only to central guidance on corporate policy, planning and finance."

Stapleton believes that such guidance is useful though he admits that the board had hoped to keep Berec independent.

A & A/HOWDEN

Alexander and Alexander Services Inc has purchased in London 100,000 ordinary shares of Alexander Howden Group at 2.68 per share.

De Zette and Bevan on behalf of Alexander and Alexander also acquired 600,000 Howden ordinary 143p. A and A's holding is now 6.95m shares (7.62 per cent).

G. W. SPARROW

As a result of expansion in its own crane hire interests, both in the UK and overseas, G.W. Sparrow has disposed of 10 per cent of its shares to G. W. Sparrow and Sons, National Contracting Management, Kuwait, have acquired 106,125 G. W. Sparrow and Sons ordinary shares. The total shareholding is now 1,116,787.

[illegible]

Series	Vol.	Nov.		Dec.		Jan.		Feb.		Mar.		Apr.		May		Std
		Vol.	Last	Vol.	Last	Vol.	Last	Vol.	Last	Vol.	Last	Vol.	Last	Vol.	Last	
GOLD C	\$400	30	3.50	11	30											\$401
GOLD C	\$425			38	15.00											"
GOLD C	\$475			1	6											"
GOLD C	\$375			13	7.50											"
GOLD C	\$400	28	2	10	17.50A											"
GOLD C	\$400	16	35	1	35											"
GOLD C	\$450			1	50											"
GOLD C	\$475	3	73													"
				Jan.		April		July								
ARN C	F.500	5	2.50													
AKZO C	F.35	5	0.80	95	1.10	5	2.50	7.50								F.35
AKZO C	F.27.50			5	0.50											"
AKZO C	F.23.50			15	1.40											"
HEIN C	F.45			5	3.50											F.45
IBM C	\$50	2	1													\$50
KLM C	F.80			15	15.00											F.80
KLM C	\$100	2	1	5	2.50											"
KLM C	F.100	109	4.50	5	2.50											"
KLM C	F.110	23	2.50	15	5.00											"
KLM C	F.120	2	1	5	2.50											"
KLM C	F.50	10	1.50	19	2.50											"
KLM C	F.50	133	6													"
KLM C	F.50	7	9.00	5	11.50											"
NEDL C	F.160															F.16
NEDL C	F.130			6	1.70	10	2	2								"
NATH C	F.130															"
PHIL C	F.17.50			7	2.50	5	2	5								F.17
PHIL C	F.20	3	0.50	140	1.30											"
PHIL C	F.22.50	99	0.10	80	0.50	7	0.30									"
PHIL C	F.20	30	0.10	80	0.50											"
PHIL C	F.25	5	6	15	1.50											"
PHIL C	F.70	121	1.50													F.70
RD C	F.80	74	5.50	155	2.50 B											F.80
RD C	F.80	123	1.50	44	1.50	5										"
RD C	F.70	3	0.40	15	1.50											

		Wednesday Nov. 15 1961	Increase (or Decrease - for week)
BANKING DEPARTMENT			
Liabilities	\$		\$
Capital.....	14,553,000		—
Public Deposits.....	25,183,004		7,279.8
Sav. & Thrift Deposits.....	300,168,564		4,028.8
Reserve & other Accounts.....	1,500,896,467		+ 45,832.7
	2,054,797,715		+ 59,898.1
Assets			
Government Securities.....	414,486,069		- 130,660.0
Advances & other Accounts.....	1,109,714,370		—
Premises Equipment & other Sacs.....	512,511,126		+ 85,934.4
Notes.....	30,404,409		+ 5,833.8
Cash.....	852,681		15.1
	2,054,797,715		+ 29,698.1

Liabilities	£	£
Notes Issued	10,550,000,000	—
In Circulation	10,622,525,391	28,000,000
In Banking Department	20,400,409	34,622,6
Assets		+
Government Debt	11,016,100	9,833,6
Other Government Securities	5,477,901,225	—
Other Securities	4,061,085,876	1,034,880,0
	10,550,000,000	—
		25,000,0

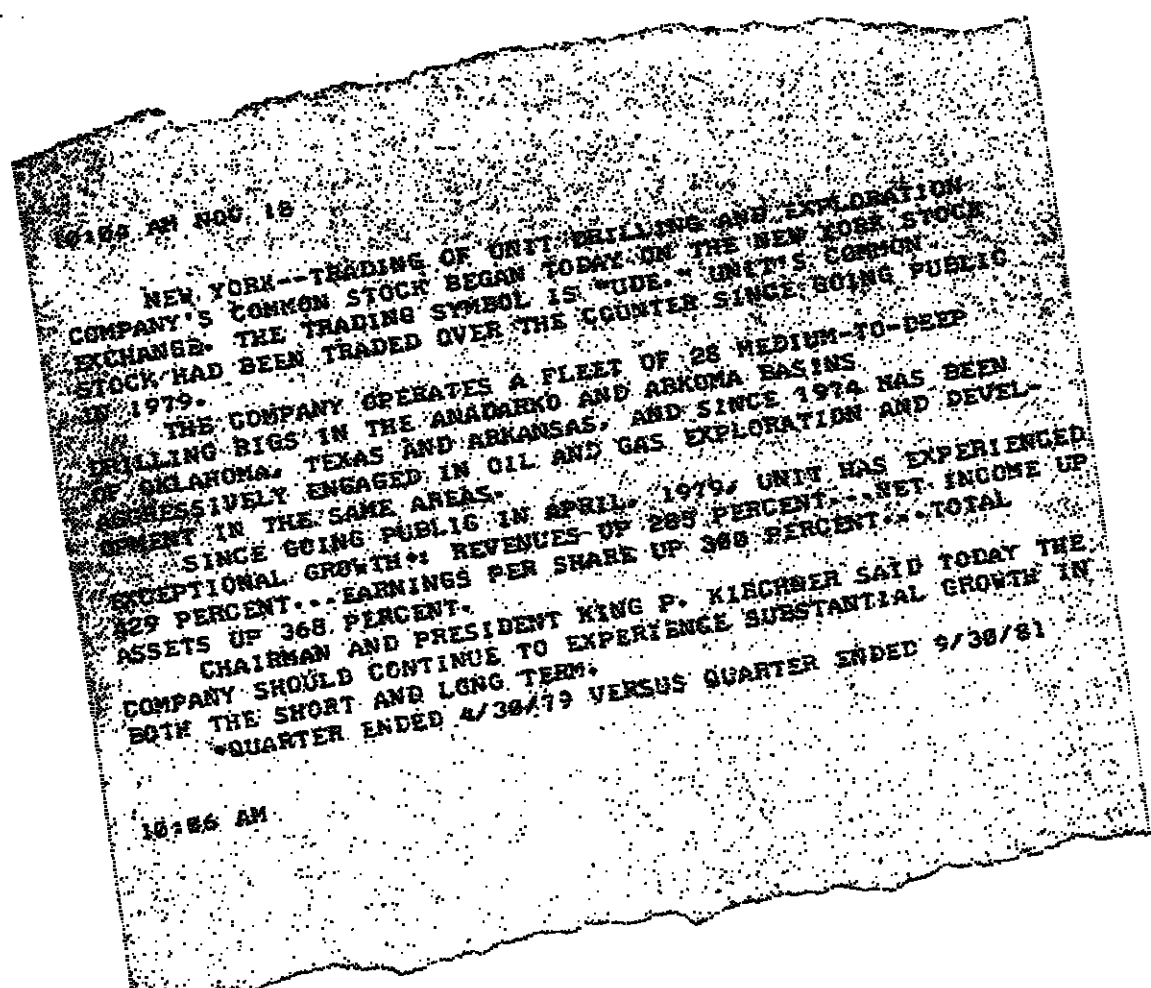
MR. LEO MONK, chairman of Lindeco Holdings, told shareholders at yesterday's annual meeting that the company's earnings per share last year had been disappointing in spite of significant growth in the company's share.

He pointed out that earnings per share for 1981 were 45¢, which was below the 1975 adjusted level. "We have therefore to start from a very low point," he said.

The chairman said that the dip in 1981 earnings per share "will be largely recovered in the next year." Next year, he is expecting a meaningful further improvement which will represent the first major step forward in terms of this criteria for several years.

The company has already forecast a 20 per cent increase in

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OLIVETTI CHIEF LINKS WITH CALVI EMPIRE

De Benedetti springs a surprise

BY RUPERT CORNWELL IN ROME



Sig. Carlo de Benedetti

"CAPITALISM is full of surprises," Sig. Nino Andreatta, the Italian Treasury Minister, laconically observed, a few minutes after the announcement of the deal linking Sig. Carlo de Benedetti with Sig. Roberto Calvi's Banco Ambrosiano group. A surprise indeed. For yesterday, 24 hours after it was disclosed that the Olivetti chief executive would become vice chairman of Ambrosiano, much of Italy's financial establishment was still rubbing its eyes with something akin to disbelief.

Even technically the agreement is at first glance odd. Sig. de Benedetti has paid L50bn (\$42m) for 2 per cent of Ambrosiano — thus incidentally valuing the bank at a total L2,500bn (\$2.1bn). But so small a stake nonetheless makes him officially "the largest private Italian shareholder" in Ambrosiano.

Theoretically, this may be true, but few here doubt that thanks to an intricate network of crossholdings, involving a number of foreign-owned companies, the dominant shareholder in Ambrosiano is Sig. Calvi.

What may be said with certainty is that the weight of the two partners gives the greatest significance to the new alliance. Sig. de Benedetti heads one of Italy's major high technology companies, the fortunes of which have been dramatically improved by four years of his stewardship, while Banco Ambrosiano is the country's largest private banking group, controlling total deposits of around L12,000bn.

Through its financial company offshoot, La Centrale, moreover, its dominion has recently extended to embrace a 40 per cent interest in Rizzoli, Italy's biggest publishing group, which in turn owns the Milan-based Corriere della Sera newspaper.

But what has persuaded two of the most powerful forces in Italian capitalism to make common cause? On the face of it they could hardly be more different. Olivetti's chief executive is a scion of Turin's Jewish community, a financier who is also strongly based in industry and who has always kept the politicians at arms length. Sig. Calvi, on the other hand, is a pure banker, boasting strong connections with the Vatican and Italy's catholic establishment ("Il Banchiere di Dio," he has been called).

Although his abilities have never been questioned, his methods have. His reputation this year has taken a beating, first with his alleged membership of the sinister P2 Freemasons lodge and then his conviction last July on charges of illegal currency exports. It was small surprise that his involvement with Rizzoli aroused such controversy.

A closer inspection, however, reveals advantages for both sides. For the banker, a deal with a manager of such repute will do much to restore the image of Ambrosiano, inevitably tarnished by the events of recent months. The arrival of a forceful newcomer on the bank's executive committee will also help meet the insistence of the Italian authorities that Calvi run the bank in a less personal, more collegial fashion. For Sig. de Benedetti, there is the immediate attraction of close ties with so powerful and rich a banking group as well as a say in Ambrosiano's affairs when or no fault of its own the bank is facing awkward times.

But this leads into some intriguing questions raised by the affair. What are Sig. de Benedetti's exact intentions? He has insisted that his new job implies no lessening of his commitment to Olivetti, but some are less than wholly convinced. He has never been one, it is argued, to make purely passive investments. "I have the habit of following up my investments," he has said, and his career as Olivetti's chief executive, before the bank's P2 scandal, offers ample proof. And will it be possible to maintain the habits of Olivetti alongside responsibilities at Banco Ambrosiano? Or will he, as Sig. de Benedetti and Sig. Calvi, two men accustomed to command, find themselves sooner or later at odds? And if so, what then?

The second topic for speculation is Rizzoli, the object of a struggle which has reached a peak in controversy, even by Italian standards. "Yes, I'm negotiating, but I don't know with whom or about what," one of the potential buyers of the publishing group was quoted as saying the other day.

Sig. de Benedetti, though, was one of the industrialists known to be involved in the bid by Sig. Bruno Visentini, president of both Olivetti and the Republican Party, to put together a consortium to buy out control of Rizzoli. That venture was effectively vetoed by the Socialist Party, anxious to prevent the Corriere, falling into hostile hands, this side of a general election.

Some suspect that the deal with Sig. Calvi, who after all holds 40 per cent of Rizzoli through La Centrale, could be a roundabout way to achieving the same end, but there is no direct evidence to support this theory. On the other hand, as the gossip in Milan prints out, there is no direct evidence to disprove it.

Dutch mortgage bank forecasts major setback

By Charles Batchelor in Amsterdam

WESTLAND-UTRECHT Hypotheekbank, the mortgage bank which has been hit hard by the slump in Dutch house prices, expects to make an operating profit of about Fl 17m (\$7m) this year, less than one third of the 1980 profit of Fl 54.5m.

It reports a third quarter operating profit of Fl 3.2m, which, after a Fl 3m provision for general risks, results in a net profit of Fl 200,000. The result, in the 1981 second quarter was identical, but in the third quarter of 1980 WUW achieved an operating profit of Fl 11.3m and a net profit of Fl 6.3m.

Operating profit for the 1981 nine months was Fl 13.5m, compared with Fl 43.1m. Net profit was down to Fl 4.5m from Fl 23.1m. WUW has not yet fixed extraordinary provisions for this year, after setting Fl 20.5m aside in 1980.

The bank's loan division increased operating profits by 6 per cent to Fl 79.1m in the nine months, but the property division more than doubled its loss to Fl 65.7m.

WUW arranged 4,400 housing loans worth Fl 614m in the nine months compared with 9,300 loans worth Fl 1,344m in 1980. It has sold Fl 890m of loans from its portfolio to the general civil servants pension fund as part of a deal to dispose of a total of Fl 3bn of mortgages.

The property division began new projects in the Netherlands worth Fl 28m, compared with Fl 236m last year, while projects abroad worth Fl 59m were started, against Fl 8m. WUW has an unsold stock of 1,293 homes valued at Fl 271m, compared with 1,074 homes worth Fl 237m at the end of 1980.

Nestle hints at record result

BY JOHN WICKS IN VEVEY

NESTLE, the Swiss-based international foods group, expects sharply higher profits for 1981, possibly culminating in a record result for the group.

Demand worldwide remains weak, but currency gains are working through strongly and Nestle is getting to grips with the Argentinian losses which helped to depress profits in 1980.

As a result, net profits this year could top the SwFr 872m (\$454m) peak result of 1976. Mr. Pierre Liotard-Votz, the chairman, said yesterday. Last year's earnings, totalled SwFr 685m, down by 16.3 per cent.

In the first ten months of this

year, turnover rose by 19.9 per cent to SwFr 23.5bn (\$12.05bn). This was, however, largely the result of inflation. Sales volume increased by only 1 per cent.

The share of European markets in total turnover fell from 47.7 per cent in January to October 1980, to 41.5 per cent this year. Mr. Liotard-Votz said there was no reason for optimism with regard to the development of European sales.

As a result, Nestle is to concentrate its activities on developing markets in other continents. Already, a total of 37.5 per cent is accounted for by the Americas and 12.2 per cent by Asia.

Following a major programme of reorganisation in Argentina, Nestle de Productos Alimenticios will have "tolerable" losses this year, and should return to the profits in 1982.

By 1983, Nestle expects to double sales group volume in the frozen food sector. In the first ten months of this year, sales of frozen foods and ice cream made up 2.7 per cent of turnover.

Nestle is currently in the process of "restructuring" its U.S. foods subsidiary, Libby, McNeill and Libby. A leading producer of canned goods, Libby has been losing money for some years. The programme involves the sale of certain product lines.

Schloemann-Siemag orders up

BY JONATHAN CARR IN BONN

SCHLOEMANN-SIEMAG, the West German engineering concern, expects the value of incoming orders to top DM 1bn (\$447m) for the first time in the year to next June, above all because of foreign demand.

Herr Heinrich Weiss, the chief executive, told the annual Press conference that the new year had already begun well with a big order from the Soviet Union for a rolling mill in Oskol. The total value of the deal, in which several companies are participating, is about DM 700m, of which the Schloemann-Siemag share is roughly half.

Herr Weiss said current orders were sufficient to keep the company's workshops busy to the end of 1983. At the same time he complained about growing State subsidies provided to the company's foreign competitors—not least in the UK and France.

He stressed that Schloemann-Siemag was responding to this challenge, and to changing customer needs, by increasingly offering "package deals" including services, such as financing and on-site training.

In the last business year the parent company recorded net sales of DM 23.1m, up from the DM 24.2m in 1979-80, on turnover up from DM 489m to DM 602m. That implies a slight fall in the ratio of net profit to sales ratio from 3 per cent to 4.8 per cent.

A 15 per cent dividend is being paid to the shareholders, the Gutehoffnungshuette engineering group and Siemag Weiss KG.

The order intake of the parent company rose from DM 551m to DM 577m last year, with almost 80 per cent coming from abroad. Group orders, which

include the figures for the Gutehoffnungshuette production and processing group, Gutehoffnungshuette, and Gutehoffnungshuette, are up by 26.7 per cent to DM 577m, again thanks to a strong performance abroad. Foreign sales were up by 52.7 per cent to DM 1.9bn, and those at home by 6.9 per cent to DM 1.8bn.

Meanwhile, Gutehoffnungshuette, Western Europe's largest mechanical engineering group, has seen a marked boost in orders in the first quarter of its year to June 30. Overall orders were up by 26.8 per cent to DM 4.8bn, with foreign orders up by 10 per cent to DM 2.5bn. Domestic orders were down by 0.9 per cent to DM 1.9bn.

Group turnover was up by 26.7 per cent to DM 577m, again thanks to a strong performance abroad. Foreign sales were up by 52.7 per cent to DM 1.9bn, and those at home by 6.9 per cent to DM 1.8bn.

This announcement complies with the requirements of the Council of The Stock Exchange in London.



Oskarshamn's Kraftgrupp Aktiebolag

(Incorporated in Sweden with limited liability)

U.S. \$50,000,000 Retractable Bonds 1997

Retractable at par at the option of the holder on 1st December, 1985, 1989 and 1993 and payable in full on 1st December, 1997.

Issue Price 100 per cent.

Interest to 1st December, 1985 15 1/4 per cent, and thereafter as determined by the issuer.

The following have agreed to subscribe or procure subscribers for the Bonds:

- | | |
|---------------------------|-----------------------------------|
| Hambros Bank Limited | Skandinaviska Enskilda Banken |
| Bank Brussel Lambert N.V. | County Bank Limited |
| Morgan Guaranty Ltd | Morgan Stanley International |
| Orion Royal Bank Limited | Svenska Handelsbanken |
| Svenska Handelsbanken | Westdeutsche Landesbank Giroverke |

Application has been made to the Council of The Stock Exchange in London for the U.S. \$50,000,000 Bonds of U.S. \$1,000 each constituting the above issue to be admitted to the Official List of the Stock Exchange and to be eligible for temporary global bond. Interest is payable annually on 1st December, the first such payment being due on 1st December, 1982.

Particulars of the Bonds and the Company are available from Bond Prospectus, which may be obtained during normal business hours on any weekday, (excluding public holidays) up to and including 11th December, 1981 from the Brokers to the issue:

Rowe & Pitman,
City Gate House,
39-45 Finsbury Square,
London EC2A 1JA.

29th November, 1981

NEW ISSUE

These securities having been sold, this announcement appears as a matter of record only.

October 15, 1981

U.S. \$ 50,000,000 Crédit Lyonnais

Floating Rate Notes due 1988



Arab Banking Corporation (ABC) Crédit Lyonnais
Union de Banques Arabes et Françaises - U.B.A.F.

- | | |
|----------------------------------|--|
| Ahli Bank of Kuwait (K.S.C.) | Arab Bank Investment Company Limited |
| Gulf International Bank B.S.C. | Gulf Riyad Bank E.C. |
| Intra Investment Company S.A.L. | Kuwait Foreign Trading Contracting & Investment Co. (S.A.K.) |
| Libyan Arab Foreign Bank | The National Bank of Kuwait (S.A.K.) |
| Saudi International Bank | United Gulf Bank E.C. |
| Al-Bank Al-Saudi Al-Ahli Limited | |

- | | | | |
|--------------------------------|---|--|---------------------------------------|
| Allied Arab Bank | Al Bahrain Arab African Bank (E.C.) | Arab Asian Bank E.C. | Arab Latin American Bank |
| Banco Arabe Español, S.A. | Bank of Bahrain and Kuwait B.S.C. | Banque Arabe et Internationale d'Investissement (B.A.I.I.) | |
| Burgan Bank S.A.K. | Coast Investment and Development Co. P.S.C. | European Arab Bank | The Industrial Bank of Kuwait, K.S.C. |
| Kuwait Financial Centre S.A.K. | Kuwait-French Bank | Kuwait Pacific Finance Company | The National Commercial Bank |
| Qatar National Bank | Saudi Lebanese Bank for the Middle East | J. Henry Schroder & Co. S.A.L. | |
| UBAE-Arab Italian Bank S.p.A. | UBAN-Arab Japanese Finance | Union Méditerranéenne de Banques | |

THEATRES

VAUDVILLE CC 01-836 9988. Evening 7.30. DONALD SINDEN, DINAH GREEN, GUY WATSON, BILLY BELL, COLLEEN IN PUGNANT LAUGHTER. DONALD SINDEN, GUY WATSON, BILLY BELL, COLLEEN IN PUGNANT LAUGHTER. MUST CLOSE AFTER 100 PERS. SEE 15.

VAUDVILLE CC 01-836 9988. Open 2.30. 5.30. 8.30. 10.30. DONALD SINDEN, DINAH GREEN, GUY WATSON, BILLY BELL, COLLEEN IN PUGNANT LAUGHTER. MUST CLOSE AFTER 100 PERS. SEE 15.

VICTORIA PALACE CC 01-828 4735-4. 01-834 1317. Open 2.30. 5.30. 8.30. 10.30. DONALD SINDEN, DINAH GREEN, GUY WATSON, BILLY BELL, COLLEEN IN PUGNANT LAUGHTER. MUST CLOSE AFTER 100 PERS. SEE 15.

WAREHOUSE. Donmar Theatre. Earlsdon. 01-834 1317. Open 2.30. 5.30. 8.30. 10.30. DONALD SINDEN, DINAH GREEN, GUY WATSON, BILLY BELL, COLLEEN IN PUGNANT LAUGHTER. MUST CLOSE AFTER 100 PERS. SEE 15.

WESTMINSTER CC 5. 01-834 0283. GAVIN AND THE MONSTER. A NEW

FAMILY MUSICAL

WHITEHALL. Box off. Tel. 01-839 6975. 01-839 6976. 01-839 6977. 01-839 6978. 01-839 6979. 01-839 6980. 01-839 6981. 01-839 6982. 01-839 6983. 01-839 6984. 01-839 6985. 01-839 6986. 01-839 6987. 01-839 6988. 01-839 6989. 01-839 6990. 01-839 6991. 01-839 6992. 01-839 6993. 01-839 6994. 01-839 6995. 01-839 6996. 01-839 6997. 01-839 6998. 01-839 6999. 01-839 7000. 01-839 7001. 01-839 7002. 01-839 7003. 01-839 7004. 01-839 7005. 01-839 7006. 01-839 7007. 01-839 7008. 01-839 7009. 01-839 7010. 01-839 7011. 01-839 7012. 01-839 7013. 01-839 7014. 01-839 7015. 01-839 7016. 01-839 7017. 01-839 7018. 01-839 7019. 01-839 7020. 01-839 7021. 01-839 7022. 01-839 7023. 01-839 7024. 01-839 7025. 01-839 7026. 01-839 7027. 01-839 7028. 01-839 7029. 01-839 7030. 01-839 7031. 01-839 7032. 01-839 7033. 01-839 7034. 01-839 7035. 01-839 7036. 01-839 7037. 01-839 7038. 01-839 7039. 01-839 7040. 01-839 7041. 01-839 7042. 01-839 7043. 01-839 7044. 01-839 7045. 01-839 7046. 01-839 7047. 01-839 7048. 01-839 7049. 01-839 7050. 01-839 7051. 01-839 7052. 01-839 7053. 01-839 7054. 01-839 7055. 01-839 7056. 01-839 7057. 01-839 7058. 01-839 7059. 01-839 7060. 01-839 7061. 01-839 7062. 01-839 7063. 01-839 7064. 01-839 7065. 01-839 7066. 01-839 7067. 01-839 7068. 01-839 7069. 01-839 7070. 01-839 7071. 01-839 7072. 01-839 7073. 01-839 7074. 01-839 7075. 01-839 7076. 01-839 7077. 01-839 7078. 01-839 7079. 01-839 7080. 01-839 7081. 01-839 7082. 01-839 7083. 01-839 7084. 01-839 7085. 01-839 7086. 01-839 7087. 01-839 7088. 01-839 7089. 01-839 7090. 01-839 7091. 01-839 7092. 01-839 7093. 01-839 7094. 01-839 7095. 01-839 7096. 01-839 7097. 01-839 7098. 01-839 7099. 01-839 7100. 01-839 7101. 01-839 7102. 01-839 7103. 01-839 7104. 01-839 7105. 01-839 7106. 01-839 7107. 01-839 7108. 01-839 7109. 01-839 7110. 01-839 7111. 01-839 7112. 01-839 7113. 01-839 7114. 01-839 7115. 01-839 7116. 01-839 7117. 01-839 7118. 01-839 7119. 01-839 7120. 01-839 7121. 01-839 7122. 01-839 7123. 01-839 7124. 01-839 7125. 01-839 7126. 01-839 7127. 01-839 7128. 01-839 7129. 01-839 7130. 01-839 7131. 01-839 7132. 01-839 7133. 01-839 7134. 01-839 7135. 01-839 7136. 01-839 7137. 01-839 7138. 01-839 7139. 01-839 7140. 01-839 7141. 01-839 7142. 01-839 7143. 01-839 7144. 01-839 7145. 01-839 7146. 01-839 7147. 01-839 7148. 01-839 7149. 01-839 7150. 01-839 7151. 01-839 7152. 01-839 7153. 01-839 7154. 01-839 7155. 01-839 7156. 01-839 7157. 01-839 7158. 01-839 7159. 01-839 7160. 01-839 7161. 01-839 7162. 01-839 7163. 01-839 7164. 01-839 7165. 01-839 7166. 01-839 7167. 01-839 7168. 01-839 7169. 01-839 7170. 01-839 7171. 01-839 7172. 01-839 7173. 01-839 7174. 01-839 7175. 01-839 7176. 01-839 7177. 01-839 7178. 01-839 7179. 01-839 7180. 01-839 7181. 01-839 7182. 01-839 7183. 01-839 7184. 01-839 7185. 01-839 7186. 01-839 7187. 01-839 7188. 01-839 7189. 01-839 7190. 01-839 7191. 01-839 7192. 01-839 7193. 01-839 7194. 01-839 7195. 01-839 7196. 01-839 7197. 01-839 7198. 01-839 7199. 01-839 7200. 01-839 7201. 01-839 7202. 01-839 7203. 01-839 7204. 01-839 7205. 01-839 7206. 01-839 7207. 01-839 7208. 01-839 7209. 01-839 7210. 01-839 7211. 01-839 7212. 01-839 7213. 01-839 7214. 01-839 7215. 01-839 7216. 01-839 7217. 01-839 7218. 01-839 7219. 01-839 7220. 01-839 7221. 01-839 7222. 01-839 7223. 01-839 7224. 01-839 7225. 01-839 7226. 01-839 7227. 01-839 7228. 01-839 7229. 01-839 7230. 01-839 7231. 01-839 7232. 01-839 7233. 01-839 7234. 01-839 7235. 01-839 7236. 01-839 7237. 01-839 7238. 01-839 7239. 01-839 7240. 01-839 7241. 01-839 7242. 01-839 7243. 01-839 7244. 01-839 7245. 01-839 7246. 01-839 7247. 01-839 7248. 01-839 7249. 01-839 7250. 01-839 7251. 01-839 7252. 01-839 7253. 01-839 7254. 01-839 7255. 01-839 7256. 01-839 7257. 01-839 7258. 01-839 7259. 01-839 7260. 01-839 7261. 01-839 7262. 01-839 7263. 01-839 7264. 01-839 7265. 01-839 7266. 01-839 7267. 01-839 7268. 01-839 7269. 01-839 7270. 01-839 7271. 01-839 7272. 01-839 7273. 01-839 7274. 01-839 7275. 01-839 7276. 01-839 7277. 01-839 7278. 01-839 7279. 01-839 7280. 01-839 7281. 01-839 7282. 01-839 7283. 01-839 7284. 01-839 7285. 01-839 7286. 01-839 7287. 01-839 7288. 01-839 7289. 01-839 7290. 01-839 7291. 01-839 7292. 01-839 7293. 01-839 7294. 01-839 7295. 01-839 7296. 01-839 7297. 01-839 7298. 01-839 7299. 01-839 7300. 01-839 7301. 01-839 7302. 01-839 7303. 01-839 7304. 01-839 7305. 01-839 7306. 01-839 7307. 01-839 7308. 01-839 7309. 01-839 7310. 01-839 7311. 01-839 7312. 01-839 7313. 01-839 7314. 01-839 7315. 01-839 7316. 01-839 7317. 01-839 7318. 01-839 7319. 01-839 7320. 01-839 7321. 01-839 7322. 01-839 7323. 01-839 7324. 01-839 7325. 01-839 7326.

DOMESTIC DOWNTURN COUNTERS EXPORT GROWTH**Tough going for Japanese traders**

RICHARD C. HANSON IN TOKYO

PS big general trading reported generally lackluster performance in the first half of the year ended September 30, because of sluggishness in the domestic economy. The company's net profit rose 1.14bn yen (\$22.75m) on a 3.3 per cent increase in sales to 1.14bn yen (\$22.75m). In the second half, it reported a 3.5 per cent increase in sales to 1.14bn yen (\$22.75m) and a 3.5 per cent increase in net profit to 1.14bn yen (\$22.75m). Mitsui's poor profit performance on a drop in earnings on oil and lumber. The company's net profit rose 1.14bn yen (\$22.75m) on a 3.3 per cent increase in sales to 1.14bn yen (\$22.75m). Mitsui's poor profit performance on a drop in earnings on oil and lumber. The company's net profit rose 1.14bn yen (\$22.75m) on a 3.3 per cent increase in sales to 1.14bn yen (\$22.75m).

The performance of the traders accurately reflects the state of the Japanese economy, which appears still to be heavily dependent on exports for growth. Domestic demand has yet to pick up steam. One of the strongest performing sectors for the trading houses was machinery, in which exports of cars, ships and other plant and equipment was buoyant.

On the other hand, the traders faced a squeeze on trading profits as a result of lower interest income receipts from customers following the cut in Japan's official discount rate in April. Tomon (Toyo Menka), the seventh-largest trader, reported

a somewhat brighter result than the others with net profit up by 15.6 per cent to ¥804m. Sales rose 13.6 per cent to ¥1,822bn. Exports and imports both did well, rising 22.1 per cent and 28.9 per cent, respectively. Machinery and chemical sales rose sharply, offsetting drops in metals and lumber trading. The companies expect some improvement in the domestic economy later this year. Mitsubishi forecast sales for the year of ¥14,600bn, up 4.5 per cent, and a slight increase in net profit. Mitsui's sales of ¥13,100bn against ¥12,687bn. Marubeni expects a rise to ¥11,300bn from ¥10,185bn.

Half-year profits slide at Kubota

YOKO SHIBATA IN TOKYO

FA, A Japanese manufacturer of cast iron pipes and machinery, suffered a further drop in profits in the half-ended October 15 because of a drop in sales of agricultural and building machinery. The company's net profit fell 26.5 per cent to ¥1,300m (\$25.5m) from ¥1,754m (\$33.5m) in the previous year. Sales fell 1.6 per cent to ¥5,551m (\$104.5m) from ¥5,654m (\$106.5m) in the previous year. The company's net profit fell 26.5 per cent to ¥1,300m (\$25.5m) from ¥1,754m (\$33.5m) in the previous year.

coincided with unfavourable summer weather to reduce demand for farm machinery. Overall, sales in this sector fell by 6.8 per cent to account for 35.2 per cent of total turnover. Kubota forecasts some recovery in the second half ending April 15, 1982. Sales of building materials could increase by 11 per cent and pipes by 11 per cent. Full year sales are projected to be ¥5,400m, up 3.4 per cent from last year, operating profits should be flat at ¥260m and net profits increase by 2 per cent to ¥150m.

Murdoch sees little change in current year

By Colin Chapman in Sydney

RESULTS ROUGHLY equivalent to last year's are expected by News Corporation, the Australian-based media multinational that owns Times Newspapers and the Sun and the News of the World in Britain. This was forecast by Mr Rupert Murdoch, chief executive, at the annual meeting in Adelaide yesterday. For the year ended June 30, net profits were A\$51.68m (US\$59.5m) against A\$26.16m for 1979-80. The sharp growth was largely attributed to the first-time consolidation of the results of UK interests. Sales were A\$1,066m against A\$280.95m.

Mr Murdoch said the company had been through a very active four months in the three countries—Australia, Britain and the U.S.—in which its major interest lie. He was confident that the Times would ultimately become a profitable newspaper, and that with increased co-operation from the unions it will become a great asset for us.

The Sunday Times was now more than 50 per cent ahead of its major competitor, the Observer, in circulation and advertising volume had reached record level. The Sun had incurred heavy costs when its cover price was reduced, but a number of changes had given the paper a 750,000 circulation lead over its nearest competitor. The News of the World had also made gains. Mr Murdoch also referred to the acquisition of a 42.3 per cent shareholding in William Collins and Sons, the UK publisher. He and a colleague had taken a seat on the board, and intended to play an active part in its management. But there was no intention to make it a subsidiary. A full-scale bid for Collins had failed last July. On American interests, Mr Murdoch revealed that the New York Post was still incurring losses but its sales had been lifted from 600,000 to 900,000 and more advertising was coming in. In Australia, newspapers and other businesses have been set ambitious budgets and these had come close to being fulfilled. Particularly successful had been the investment in Ansett Transport Industries.

Zimbabwe link for Grinaker, Rennie

TONY HAWKINS IN SALISBURY

Zimbabwe Government approved a merger of the two companies, Grinaker Holdings and Rennie Holdings, a subsidiary of Grinaker Holdings of Africa, and Rennie Holdings of Hong Kong-based in Matheson. The new group is to be called Grinaker Zimbabwe with a spread of interests in engineering, construction, battery manufacture, wholesaling, hotels and other services. Grinaker will hold 40 per cent of the equity and Rennie 60 per cent, but they intend to seek a listing on the Zimbabwe stock exchange offering not less than 40 per cent of the equity to Zimbabweans.

Mr David Smith, Minister of Finance and deputy Prime Minister in Mr Ian Smith's UDI Government, will be chairman. The statement announcing the merger implies that after the public issue, controlling interest in the company will be geographically in Hong Kong. No financial details of the merger were given.

● Air Zimbabwe has reported a sharp fall in net profits to Z\$36,000 (U.S.\$51,000) for the year ended June 30, from Z\$330,430 the previous year. Revenues rose 48 per cent from 1980's Z\$27.5m. Mr Mervyn Eyett, general manager, said profits would have reached Z\$471,000 but for exceptional costs of training and employing extra staff to meet Government policy. Passenger traffic rose 10 per cent to 400,000 passengers and freight traffic doubled to more than 5m tonnes/kilometres.



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THE PROPERTY MARKET

BY MICHAEL CASSELL

Hammerson 'ready to make cash call'

Greycoat goes for asset base

HAMMERSON Property and Investment Trust appears to be preparing the ground for a rights issue to help finance the biggest development programme in the group's history.

There are a number of pointers to a cash-call which investors would, no doubt, quickly snap up and brokers Laing and Cruickshank, who have just prepared a fresh report on the group, say the suggestion is not being shouted down by Sydney Mason and his fellow directors.

Hammerson now has, relative to its size, the largest development programme of any UK property company—most of its overseas and capital commitments are now thought to stand at around £110m against £47.75m at the start of the current financial year.

Laing and Cruickshank points out that if the group were to increase its borrowings by this amount, then net debt would rise from 48 per cent of shareholders' funds to 58 per cent.

With current interest rates at levels which would in most cases leave schemes showing an initial revenue deficit, a rights issue seems the obvious way ahead.

John Atkins of Laing and Cruickshank also believes it is significant that, although the group is not required under the provisions of SSAP 19 to incorporate a full revaluation in its accounts until December 1982, it seems probable that the bulk of Hammerson's portfolio will be revalued at the end of the current financial

year—December 1981.

The brokers estimate that the current market value of the property portfolio is not less than £441m, representing a surplus on book value of £147m and giving net assets of 855p a share. Brent Cross is given a current market value of about £32m, compared with the £25m figure used by the group in 1980 when the centre was transferred between subsidiaries. The shopping complex is held on a 125-year underlease from Standard Life and Hammerson is currently thought to take 26 per cent of net rental income.

Of the somewhat animated rent review negotiations still going on with non-key tenants at Brent Cross, Laing and Cruickshank believes a settlement will see rents at around £89 a sq ft for the best located space—similar to that achieved in two recent transactions. The current average is around £27.

The brokers, who suggest that trade at Brent Cross is increasing at a faster rate than at most other major retailing centres, say that once the 1981 and 1982 reviews are finalised, gross rental income from the Centre will by the end of next year have doubled from an estimated £3.8m this year to £7.6m.

Brent Cross will, for the time being, however, continue to be regarded as a development property, contributing to group cash flow but not, because of accounting policies, to pre-tax profits of earnings. The first pre-tax contribution is expected in 1983 and should be in the order of just under £2m.

FLUSHED OUT into the open by a stock market which appeared to be indecently well prepared for what was about to happen, Greycoat Estates this week went shopping for an asset base and unveiled a £36.5m bid for City Offices.

The target of Greycoat's attention is a sound but arguably sleepy property company with an excellent portfolio in the books at almost £30m and the prospect of a steady if unexciting rise in profits stemming from reviews and some reversionary potential.

City Offices, however, shows little predilection for the type of cut and thrust approach to property which has become the Greycoat hallmark, though it can have had few objections to the impact which Greycoat's interest had on its shares—before and after the offer was made.

The company, formed in 1864 primarily to invest in City property, now has three office buildings in the City—including Baltic House in Leadenhall Street—three in the provinces and a small selection of industrial properties around the country. All are freehold and the City properties continue to contribute around 65 per cent of total rental income, which in 1980 reached £1.9m.

Pre-tax profits totalled £1.4m and little advance is expected this year. Estimates of net asset value range between 135p and 139p a share, close to the bid value, though the directors might care to, substantially improve on that type of evaluation as part of any defence strategy.

With some important rent reviews due fairly soon, the board will certainly be pointing to an improved pattern of earnings growth to come.

The immediate, somewhat muted, reaction to the Greycoat approach was that the terms did not reflect the high quality of the company's assets and earnings but it is not yet clear whether the sparring will centre merely on price or whether wider ideological differences will intervene.

Sound

On any basis, City Offices holds to be a sound, long-term holding—a view which until now at least has been shared by Legal and General and Commercial Union, who between them account for just over 38 per cent of the shares and whose reaction will be crucial.

From Greycoat—the group with the modest asset backing and the big ambitions—the view appears to be that City Offices has turned into little more than a dormant rent collector and that, twinned with an active management operation, its future (not to mention that of Greycoat) could be considerably brighter.

In the words of Geoffrey Wilson, an executive director of Greycoat: "We have got development dynamic and they have not. They are a good company, so are we. Neither of us has got any debt to speak of."

considerably enhanced ability to strike better deals. Being able to negotiate that extra 1 per cent reduction in long-term finance can make all the difference."

Greycoat is certainly smaller than City Offices in almost every respect, from market capitalisation and net assets through to profits. It is not, however, the underdog when it comes to active participation in the development market and it should prove to be the one with more steam left in it on all other fronts as well.

As Greycoat has pointed out, the comparatively low book value of its net assets (£5.7m) does not reflect the value of its share in recently completed projects and the large developments in or entering the pipeline. A more up to date figure might be closer to £20m.

Stake

The group's style has been to pull schemes together, bring in long-term institutional funding and then settle for an equity stake providing a share in the income flowing out of the completed development.

In the case of 250 Euston Road, for example, a 150,000 sq ft office building developed through a joint company with Sir Robert McAlpine and held on a long lease from Camden, Legal and General—the scheme's funders—will be paying them a rent equal to 16 per cent of the building's rental value. For Greycoat, the arrangement will mean an estimated £192,000 a year flowing through to pre-tax profits.

The 600,000 sq ft scheme developed with Standard Life and now being marketed, Greycoat again has a long leasehold and is to receive an initial income equivalent to 6 per cent of a total net income likely to be in the region of £9.5m a year.

If Coin Street ever becomes something more than a source of employment for inquiry inspectors, if the Victoria Station scheme comes right and if the joint plan with Rosehaugh for 500,000 sq ft of mixed space at Liverpool Street takes shape, then the eventual uplift for Greycoat will be so much the greater. There may, of course, be a few too many "ifs" for some people's comfort.

Life would clearly be that much rosier for Greycoat if it could tempt City Offices to join forces and increase the quality of its portfolio, its income and its equity base. Its present share price would certainly appear to involve a premium which reflects both the high standards of its management and its close links with the financial institutions.

Greycoat is unquestionably a company full of promise which has, since the new management arrived on the scene about four years ago, demanded that people sit up and take notice of it. Shareholders in City Offices, presumably after a quiet and comfortable life, might believe that Greycoat is everything they are not looking for in a property company and that the advantages for them are questionable. The big shareholders may, however, decide otherwise while a slightly improved offer could clear any obstacles in Greycoat's path.

West End office surplus falls back in October

THERE was a substantial increase in letting activity in the West End air-conditioned office market during October, according to Leslie Lintell, the agents. A total of 23,000 sq ft of floorspace was let at an average £15.33 a square foot—the second highest floor-space figure this year. Spaces now available have fallen below 1m sq ft for the first time since July and an estimated 992,000 sq ft, in 37 units, at an average asking rental of £17.62, are now available.

Still in the West End, City and Continental Property, in conjunction with the Schroder Property Fund, has now completed the letting of Calde House, the 23,000 sq ft office building on the corner of Piccadilly and Dover Street. There are five tenants and rentals averaging £24.50 a square foot—involving some close to £30—have been agreed. Lambert Smith and Elliott Son and Boyton acted for City and Continental.

Westminster Property has prelet at an annual rent of £202,000 all the retail space in its 261m shop and office development at Westdome in the London borough of Harrow. Prestige has agreed to occupy 31,500 sq ft while Granada and Freeman Hardy and Willis have taken the other units. The development will also provide 30,000 sq ft of offices. Letting agents are Healey and Baker.

Guardian Royal Exchange has prelet its 18,630 sq ft banking and office develop-

ment at 9-12 King Street, E.C.2, to Intercontinental Energy Bank for a sum of £25.50 a sq ft. W. A. San and Packman represent GRE, while Hamberis is for the bank.

Redwood Properties' V hall Cross scheme at Southwark, near the New Bridge, is completed. Richard Ellis and B. Baicker are seeking a tenant for the 48,000 sq ft of offices and 70,000 sq ft of industrial space. Asking is £750,000 a year.

Chesterfield Property have agreed terms with British Airports Authority to acquire the lease of the headquarters buildings at Buckingham Gate, Piccadilly and Stafford Street. The properties now provide more than 100,000 sq ft of offices and, subject to planning approval, the site will be redeveloped behind existing ones, under a building from the Crown Estate, to provide a similar floorspace. Leslie Lintell is advising Chesterfield and (jointly) acting for the Crown Estate.

After a long planning and UDS store, group has won consent for a new development in Slough Street. Mr Michael Hew has given permission to develop, expected to exceed 120,000 sq ft, a public inquiry later this year.



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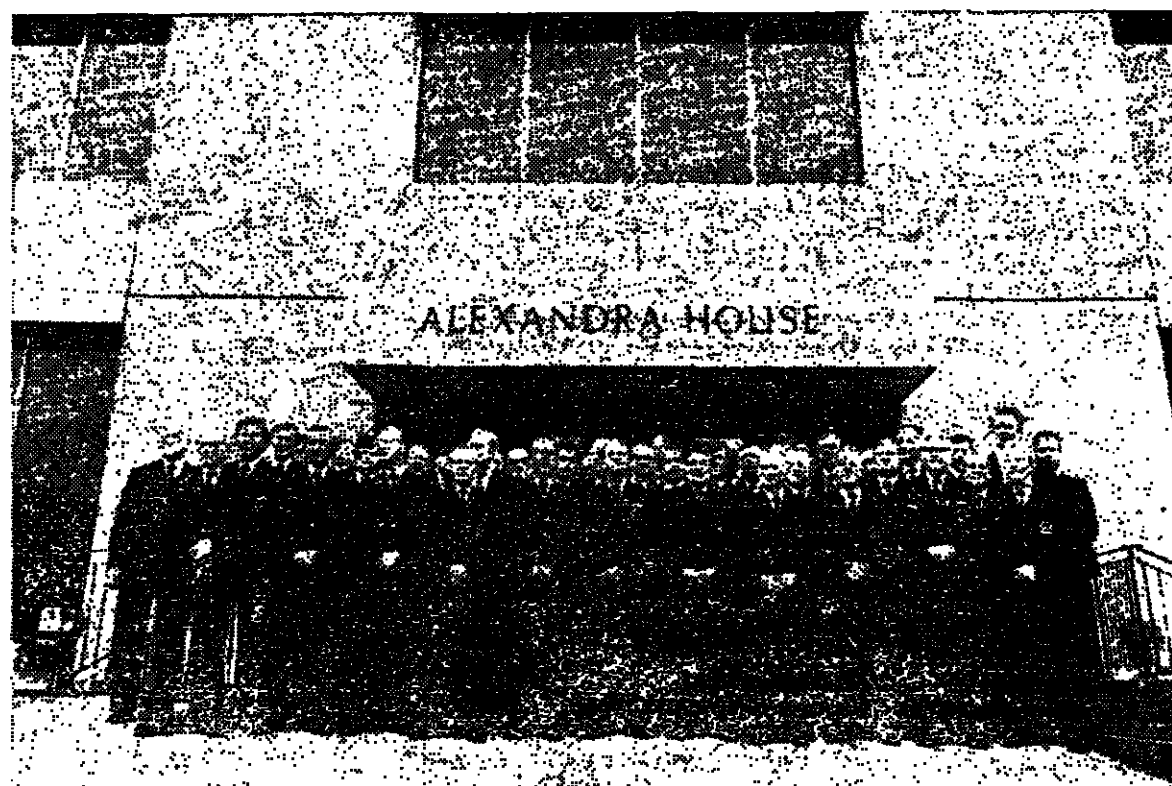
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FT16/11/81

FT FINANCIAL TIMES CONFERENCES

European Business Forum: Finance Investment & Trade

Rome 10 & 11 December 1981

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Mr Laurent Fabius
Minister delegate in charge of the Budget
Ministry of Economy & Finance, France

Mr Francois-Xavier Ortoli
Vice President
Commission of the European
Communities

Mr Giovanni Agnelli
Chairman
Fiat SpA

The Rt Hon Lord Soames, GCMG, GCVO, CH, CBE

Dr Guido Carli
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On. Emilio Colombo
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Please send me further details of the European Business Forum: Finance Investment
and Trade

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APPOINTMENTS

Senior posts at TSB North East

Mr Douglas Robinson has been appointed general manager of TRUSTEE SAVINGS BANK NORTH EAST following the retirement of Mr Donald Allmeyer. Mr Jim Drummond will be Mr Robinson's deputy. Mr Robinson and Mr Drummond are at present general manager and deputy general manager of the bank. Mr John Ferwick, at present head of the bank's research and computer department, will become assistant general manager in charge of finance. Mr John Hutchinson will become head of a systems department working on the bank's computer and technological development.

The Industry Secretary has appointed Mr Maurice Phelps as full-time member for personnel the BRITISH SHIPBUILDERS and industrial relations on board. The appointment is for three years.

Mr Norman Lamont, Industry Minister, has appointed Mr Jocelyn Cadbury MP (Birmingham Northfield) as his Parliamentary private secretary.

Mr Charles Wilson, a director of RIT, has been appointed to the board of DAWNAY, DAY AND CO. as a non-executive director. Mr Albert Cowie and Mr John O'Neill have been appointed executive directors.

Mr Tom Blazkowicz, formerly sales director, has been appointed marketing director with responsibility for long-term strategies, and Mr Brian Metcalfe, formerly sales manager, becomes sales director designate, and will assume total day-to-day responsibility for the company's sales operation, at X-DATA, Slough.

Mr Tom O'Malley has been appointed managing director of FC FLYANZ, finance house subsidiary of the Co-operative Bank. He joined the company as managing director designate in June from Forward Trust, where he had been managing director since 1975. He succeeds as managing director Mr Roger Gervin, who now reverts full time to the position of joint general manager (personnel services) of the Co-op Bank.

Mr Michael Reiss has been appointed to the board of SEYMOUR-NEWTON, underwriting agents at Lloyd's.

WIGHAM POLAND GROUP has appointed Mr Chris Kenny to the board of Wigham Poland Agency Services. At Wigham Poland Professional Indemnity a banking division has been formed which will be controlled by Mr Martin Prew.

DONALD FOX AND PARTNERS (UNDERWRITING MANAGEMENT) has made the following appointments: Mr C. J. Ridgwell becomes managing

director, joining the board are Mr J. C. Filicraft, Mr R. M. Nelson, Mr C. R. Patek and Mr R. F. Dickinson. Mr J. H. Chappell, Mr T. A. Godwin and Mr G. Isted have been appointed associate directors. Mr R. M. Tweddle has retired.

SMITHS INDUSTRIES states that its automotive original equipment, automotive after-market and industrial instrument activities have been brought together to form a new company to be called Smiths Industries Automotive Instrument Systems (SAIS). Managing director of SAIS is Mr Marcus Beresford, who joined Smiths Industries in 1960.

Mr David Seabill has been appointed managing director of GEC MEASUREMENTS.

Mr Alan Clark has been appointed director of pharmaceutical marketing, LILLY INDUSTRIES.

Mr H. A. Golding and Mr Hugh Shyvers have been appointed directors of LAWRENCE ALLISON, a member of the Trafalgar House Group.

Mr Arthur Holden has been appointed director Government relations at TEXACO. He takes

over from Mr Denis Bauman who has retired. Mr Holden retains his responsibilities as director administration and is a member of the Board of Texaco and of Texaco North Sea UK Company.

Mr J. N. Clarke, chief executive of Charter Consolidated, will join the board of CONSOLIDATED GOLD FIELDS as a non-executive director from December 1.

Mr Donald Dudley, director of defence equipment sales, has been appointed director for all marketing and sales functions of WESTAIR, part of Nell and Spencer Holdings.

Mr Abdullah A. Saudi has reassumed his former position of first vice-chairman of ARAB BANK. Mr Eduardo de Castro Nova has been appointed vice-chairman. Mr Nova is deputy chairman of Banco do Brasil.

Mr Steven Hopkins has been appointed managing director of IDEAS AND RESOURCE EXCHANGE.

Mr D. W. A. Smith, personnel director of THAMES BOARD, retires in March, and will be succeeded by Mr E. Stirk, who will take up the appointment on January 1, retaining his existing

responsibilities as personnel director, Thames Board.

Mr Philip Alan, personnel director of the North-East Constabulary, from January succession to the late Mr Page.

Mr Geoffrey Bear has been appointed Assistant Commissioner of Police of the Metropolitan Police from December 1. He is an Assistant Commissioner of training at the Police College, Hendon.

Mr Neil Macdonald, named deputy director of marketing for LOCAL SCOTLAND, the Joint Government Scottish Development Agency industrial zone organisation, Mr Macdonald, LIS on November 20 after years in Singapore, where he was a director of a number of companies in the Inchcape and deputy chief executive of Inchcape's timber group of investments in India and Sarawak.

Mr Michael K. Bevan, DIAN ROYAL, corporate affairs personnel development, has appointed an assistant manager. In addition to previous duties, he will be responsible for the corporate planning function.

OVERSEAS

New chairman for BP Canada

Mr Robla W. Adam, a deputy chairman of The British Petroleum Company, has been appointed as non-executive chairman of BP CANADA INCORPORATED and Mr R. W. D. Hambridge, president, has been appointed chief executive officer. These appointments follow the death of Mr Derek F. Mitchell, who had been chairman and chief executive of BP Canada Incorporated since 1977.

Mr Peter Brown, director of marketing for Byron International, has been appointed senior vice-president with Byron's U.S. distributor, WESCO INTERNATIONAL INCORPORATED.

Mr Nick Clark, at present an executive vice-president, Barclays Bank of California, has been appointed managing director of BARCLAYS BANK of Kenya with effect from March 1982. Mr Alex Tweedie, assistant general manager of Barclays Bank International in Italy, will be moving to New York as an executive vice-president in Barclays Group Office there. Mr Anthony Curmi, at present a general managers' assistant in central advances department,

head office, London, will succeed Mr Tweedie as assistant general manager in Italy.

Mr Robert L. Montgomery has joined EUROPEAN-AMERICAN BANK NEW YORK as executive vice-president. He will head the bank's corporate planning and development department next March, following the retirement of Mr H. Newman March. Mr Montgomery was with Corning Glass Works for 14 years, most recently as vice-president and director of corporate plans.

Mr Peter K. J. Vadassy has been named president of RCA/COLUMBIA PICTURES INTERNATIONAL VIDEO, new joint venture in home video formed by RCA and Columbia Pictures. Mr Vadassy moves to his new position on December 1, from his present post as senior vice-president and treasurer of Columbia Pictures International Corporation.

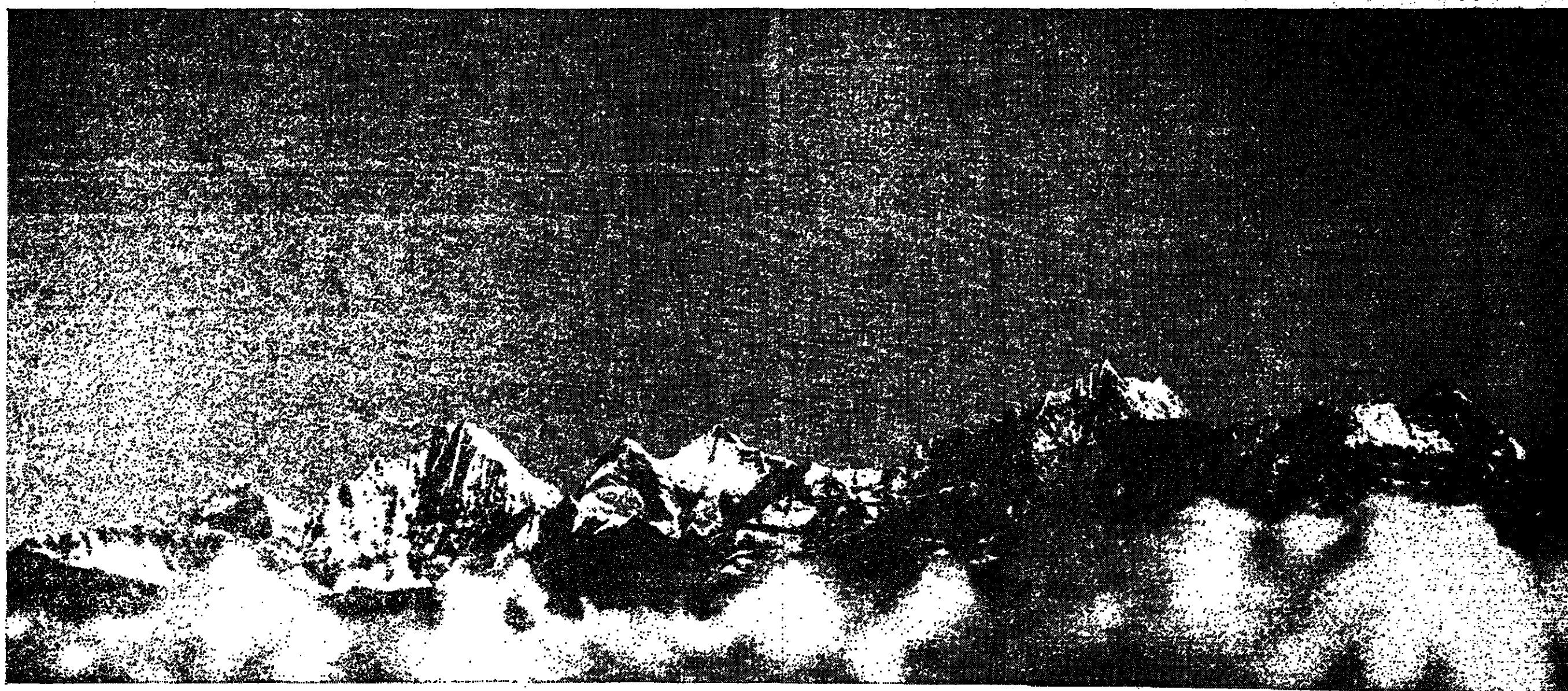
Dr Franz Schmitz is to retire as general manager of SWISS BANK CORPORATION, Basle, at the end of the year. He is to be succeeded by DR GEORGES STREICHENBERG, whose place as a central manager in Zurich

will be taken over by Dr Conrad Kessler.

Sir Ian McLennan, chief of the ANZ BANKING GROUP, will retire at the annual in January 1982. Sir W. Vines, deputy chairman, succeeds Sir Ian.

Dr Ludwig Orth, Mr K. Rosenbaum and Mr K. Walton have been made presidents of ITT INCORPORATED. Dr K. group general manager industrial products Europe, based in Brussels, Rosenbaum is general manager consumer electronics for dard Elektrik Lorenz, Pforzheim, Germany at Walton is regional director, Scandinavia, Spain Components and Semiconductors Group, based in UK.

Mr Mark J. Anderson has named director of sales Saab-Feichild 340 prog FAIRCHILD SWEAF CORPORATION, San Texas. Mr George G. F. been named vice-president engineering.



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	Stock	Nov. 18
ACF Industries	39 7/8	
AMF	35 1/2	
Am Int'l.	4	
American	26 1/2	
ASA	44	
AVX Corp.	24 1/2	
Abbott Labs.	18 1/2	
Adco Ind.	10 1/2	
Adobe Oil & Gas.	31 1/2	
Advanced Micro	17	
Alcoa	22 1/2	
Alcon Ind. Gas	16	
Alfred Russ.	16 1/2	
Alf Pro'd & Chem.	35	
Alkermes	11 1/2	
Ally Inc.	13 1/2	
Alberto-Culv.	21	
Albertus	20 1/2	
Alcan Aluminum	27 1/2	
Alco Standard	20 1/2	
Alexander & S.	41 1/2	
Allegheny Ind.	11 1/2	
Allied Corp.	44 1/2	
Allied Stores	25 1/2	
Altex Chemical	14 1/2	
Alpha Ports	11 1/2	
Alphon	25 1/2	
Alstis	25 1/2	
Amac	42	
Amax Hess	26	
Amer. Savers	25 1/2	
Amalgamated	38 1/2	
Am. Broadcast'g	34	
Am. Can.	25 1/2	
Am. Cyanamid	28 1/2	
Am. Elect. Power	17 1/2	
Am. Express	45 1/2	
Am. Gen. Equip.	42 1/2	
Am. Hotel & DK.	45 1/2	
Am. Int'l. Trade	11 1/2	
Am. Hosp. Supply	27 1/2	
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Alus-Chalmers	14 1/2	
Am. Nat. Rescos.	30	
Am. Petfinas	56	
Am. Shipways	14 1/2	
Am. Standard	27 1/2	
Asarco	25 1/2	
Am Tel. & Tel.	60 1/2	
Amtek Inc.	47 1/2	
Asset D Group	25 1/2	
AMP	51 1/2	
Anheuser-Busch	51 1/2	
Armstrong	51 1/2	
Armadillo Ind.	16 1/2	
Arch Chemicals	16 1/2	
Archer Daniels	17	
Armco	20 1/2	
Armstrong CK.	15 1/2	
Baker Int'l.	25 1/2	
Asarco	25 1/2	
Ashtand Oil	36	
Aspen	25 1/2	
Atlantic Rich	44 1/2	
Auto Data Prg.	26 1/2	
Avco Corp.	25 1/2	
Avary Int'l.	25	
Avnet	48	
Avon Foods	31 1/2	
Baker Int'l.	25 1/2	
Banc Am. Sec. Etc.	25 1/2	
Banc. Trans.	28	
Bank of N.Y.	44 1/2	
Banco Texaco	44 1/2	
Barry Wright	16 1/2	
Bausch & Lomb	25 1/2	
Baxter Corp.	25 1/2	
Battifora Foods	19	
Beckman Instr.	27 1/2	
Belmont Corp.	25 1/2	
Bell & Howell	17 1/2	
Belj Industries	15 1/2	
Bethlehem Steel	20 1/2	
Beneficial	21 1/2	
Best Steel	20 1/2	
Bethlehem Steel	20 1/2	
Black & Decker	24 1/2	
Black H.R.	24 1/2	
Boeing	25 1/2	
Boise Cascade	25 1/2	
Borg-Warner	27 1/2	
Borg Warner	27 1/2	
Boston Edison	25 1/2	
Briggs Stratton	25 1/2	
Brush-Meyers	53 1/2	
Buckeye Glass	14	
Brown Forman B.	31 1/2	
Bucyrus	18 1/2	
Brown & Sharp	27 1/2	
Browning-Ferris	19 1/2	
Brunswick	18 1/2	
Bueyrus-Erie	18 1/2	
Burlington Ind.	50 1/2	
Burlington North	50 1/2	
Burnby	50 1/2	
Cable News	50 1/2	
CBS Inds.	51 1/2	
Celanese	51 1/2	
OBI Inds.	51 1/2	
CGC	51 1/2	
CSX	50 1/2	
Campbell Red L.	51 1/2	
Coca Cola	46 1/2	
Campbell Tags	28 1/2	
Canal Randolph	31 1/2	
Can. Pacific	31 1/2	
Carlsile Corp.	31 1/2	
Carnation	28 1/2	
Cartech	43 1/2	
Carter Hawley	18	
Caterpillar	59 1/2	
Centel Corp.	59 1/2	
Centex	54 1/2	
Central & S.W.	40 1/2	
Central Tel Util.	11 1/2	
Certain-Teed	11 1/2	
Chang Hing Ind.	18 1/2	
Chemical Bank	18 1/2	
Chemp Sp Plug	7 1/2	
Charter Co.	9 1/2	
Chase Manhattan	54 1/2	
Cheniere NY	37 1/2	
Choona Pond	37 1/2	
Chrysler	54 1/2	
Chubb	51 1/2	
Cincinnati Mil.	26 1/2	
Citigroup	20 1/2	
Citicorp	20 1/2	
City Invest.	22 1/2	
Clark Equipment	22 1/2	
Clayton Iron.	13 1/2	
Cluett Peabody	13 1/2	
Coca Cola	46 1/2	
Colgate Palm.	15 1/2	
Colima Alkane	10 1/2	
Comstock	58 1/2	
Congress	58 1/2	

	Nov. Nov. 17
Indust'rs	184.08 956.17
H'm Bonds	66.19 67.52
Treasury	376.83 382.54
Utilities	116.65 116.71
Trading Vol	400-1
QOO-1	48,369.65 190
*Day's Max High	854.26
Ind. yield %	18
Mkt. yield %	17
STANDARD AND POORS	
Indust'rs	126.76
Comp'nite	130.26
Ind. yield %	18
Ind. P/E Ratio	10
Long Gov. Bond yield	10
NY, S.E. ALL COMMON	
Nov. Nov. Nov. Nov.	18 17 16 13
70.17 70.39 69.99 70.85	

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STANDARD AND POORS	
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		Stock		Nov. 16	Nov. 17
Nov. 17		Columbia Pic.	32	31 1/2	
58 1/2		Combined Int.	23	23 1/2	
25 1/2		Costun Eng.	37	36 1/2	
30 1/2		Crumb. Edison	22	22 1/2	
26 1/2		Comm. Satellite	55 1/2	55 1/2	
14 1/2					
29					
17 1/2		Comp. Science	12 1/2	12 1/2	
53 1/2		Comp. Gen. Inv.	50 1/2	50 1/2	
37 1/2		Conrag	23	23 1/2	
15 1/2		Cons. Edison	37	36 1/2	
30 1/2		Cons. Edison	37	36 1/2	
11 1/2		Cons. Freight	33 1/2	31 1/2	
25		Cons. Nat. Gas	45	45 1/2	
17 1/2		Crown Salt	26 1/2	26 1/2	
26 1/2		Cont. Air Lines	6 1/2	6 1/2	
20 1/2		Cont. Corp.	26 1/2	26 1/2	
20 1/2		Cont. Growth	37 1/2	37 1/2	
31 1/2		Cont. Illinois	17 1/2	17 1/2	
44 1/2		Cont. Tele.	17 1/2	17 1/2	
14 1/2					
11 1/2					
23 1/2		Cooper Inds.	49 1/2	49 1/2	
42 1/2		Coors Adolph	12	11 1/2	
30 1/2		Corning Glass	53 1/2	53 1/2	
42 1/2		Corroon Black	20 1/2	20 1/2	
30 1/2		Cos. Broadcast	30 1/2	30 1/2	
13 1/2		Cow Jones Intl.	29 1/2	29 1/2	
33 1/2		Crocker Nat.	32	31 1/2	
39 1/2		Crown Corp.	26 1/2	26 1/2	
26 1/2		Cummings Eng.	34 1/2	34 1/2	
17 1/2		Curtis-Wright	40 1/2	40 1/2	
43 1/2		Danaher Corp.	25 1/2	25 1/2	
43 1/2		Dana	25 1/2	25 1/2	
36 1/2		Dart & Kraft	53 1/2	53 1/2	
41 1/2		Dayton-Hudson	33 1/2	33 1/2	
37 1/2		Deere	19 1/2	19 1/2	
37 1/2		Dennison	26 1/2	26 1/2	
14 1/2					
26 1/2		Dentsply Intl.	15 1/2	15 1/2	
51		Detroit Edison	12	12 1/2	
30 1/2		Diamond Shamk.	27 1/2	27 1/2	
52 1/2		DiGiorgio	9 1/2	9 1/2	
30 1/2		Dow Jones Intl.	29 1/2	29 1/2	
30 1/2		Dillingham	13	12 1/2	
16 1/2		Dillon	52 1/2	52 1/2	
41 1/2		Dodge Bros.	52 1/2	52 1/2	
23 1/2		Doms. Mines	16	16 1/2	
25 1/2		Dover Corp.	28 1/2	28 1/2	
13 1/2		Dow Chemical	25 1/2	25 1/2	
10 1/2		Dresser	32 1/2	32 1/2	
36		Dr. Pepper	18	18 1/2	
25 1/2		Du Pont	30 1/2	30 1/2	
25 1/2		Dun & Brad	65	65	
20 1/2		Du Pont	30 1/2	30 1/2	
20 1/2		Ed & G	40 1/2	40 1/2	
48 1/2		Easo	22 1/2	22	
23 1/2		Eastern Gas & F.	29 1/2	29 1/2	
24 1/2		Eastman Kodak	66 1/2	66 1/2	
28 1/2		Eaton Corp.	29 1/2	29 1/2	
28 1/2		Echlin Mfg.	1 1/2	1 1/2	
23 1/2		Eckhard Jack	23 1/2	23 1/2	
23 1/2		Edison Corp.	29 1/2	29 1/2	
17 1/2		Elect. Memories	5 1/2	5 1/2	
36 1/2		El Paso	23 1/2	23 1/2	
12 1/2		Emery Air Fgts	12 1/2	12 1/2	
17 1/2		Emhart	30 1/2	30 1/2	
8 1/2		Eng. Corp.	18 1/2	18 1/2	
15 1/2		Enserch	24 1/2	24 1/2	
20 1/2		Envrotech	15 1/2	15 1/2	
20 1/2		Esmark	52 1/2	52 1/2	
29 1/2		Evylt	20 1/2	20 1/2	
29 1/2		Excell Prod.	20 1/2	20 1/2	
29 1/2		Ex Cell O	21 1/2	21 1/2	
29 1/2		Exxon Corp.	21 1/2	21 1/2	
29 1/2		Exxon	21 1/2	21 1/2	
29 1/2		Exxon	21 1/2	21 1/2	
29 1/2		Exxon	21 1/2	21 1/2	
29 1/2		Exxon	21 1/2	21 1/2	
29 1/2		Exxon	21 1/2	21 1/2	
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29 1/2		Exxon	21 1/2	21 1/2	
29 1/2		Exxon	21 1/2	21 1/2	
29 1/2		Exxon	21 1/2	21 1/2	
29 1/2		Exxon	21 1/2	21 1/2	
29 1/2		Exxon	21 1/2	21 1/2	
29 1/2					

Stock	Nov. 18	Nov. 17
Gl. Atl. Pac. Term.	9 1/8	4 1/8
Gl. Basins Pac.	4 1/2	MGM
Gl.NtNn.Nebraska	24 5/8	80
Gl. West. Financ.	15 1/4	15 1/4
Grayhound	15	15 1/8
Gumman	24 1/4	24 1/4
Gulf & Western	16 1/4	15 1/4
Hall (FBI)	34 1/4	34 1/4
Hammerville Ppr.	27 1/4	27 1/4
Hammermill	27 1/4	27 1/4
Harcourt	13 1/4	13 1/4
Harris Corp.	15 1/4	15 1/4
Hartford Bracs.	15 1/4	15 1/4
Harnischfeger	12 1/4	12 1/4
Harris Bancorp.	27 1/4	27 1/4
Harris Corp.	27 1/4	27 1/4
Harsco	18 1/4	18 1/4
Heca Mining	10 1/4	9 1/4
Hercules	21	20 1/4
Hershey	21	20 1/4
Heublen	23 1/4	23 1/4
Heublein Prod.	40 1/4	43 1/4
Hilton Hotels	30 1/4	30 1/4
Hitchai	59 1/4	60
Holiday Inns	23 1/4	23 1/4
Holly Sugar	40 1/4	40 1/4
Homestead	39	38 1/4
Honolulu	29	29
Hoover	9 1/4	9 1/4
HooverUniv.	15 1/4	15 1/4
Hospital Corp.	36 1/4	36 1/4
Household Int.	16 1/4	16 1/4
Howard	15 1/4	15 1/4
Houston Nt Gas	41 1/4	41 1/4
Hudson Bay Mng	18 1/4	18 1/4
Hunt Foods	35 1/4	35 1/4
Humana	35 1/4	35 1/4
Husky Oil	9 1/4	9 1/4
Hydrex	20 1/4	20 1/4
I.C. Inds.	21 1/4	21 1/4
I.A. Corp.	48	48
Idaho Power	14 1/4	14 1/4
Ideal Basic Ind.	30 1/4	30 1/4
Ideal Tool	6 1/4	6 1/4
ICIADR	30 1/4	30 1/4
Imp. Corp. Amer	18 1/4	18 1/4
INGO	13 1/4	13 1/4
Inland Steel	22 1/4	22 1/4
Inland Steel	22 1/4	22 1/4
Int'l. Paper	35 1/4	35 1/4
InterNorth	28 1/4	28 1/4
IBM	50 1/4	51
Intl. Flavours	20 1/4	20 1/4
Intl. Harvester	7 1/4	7 1/4
Intl. Income Pro.	20 1/4	20 1/4
Intl. Paper	35 1/4	35 1/4
Intl. Refractor	9 1/4	9 1/4
Intl. Tel. & Tel.	9 1/4	9 1/4
Irving Bank	33 1/4	33 1/4
James P.S.	26 1/4	26 1/4
Jefco	26 1/4	26 1/4
Jewel Cos.	23 1/4	23 1/4
Kellogg	23 1/4	23 1/4
Johnson Contr.	33 1/4	33 1/4
Johnson & Jns.	33 1/4	33 1/4
John Hancock	33 1/4	33 1/4
Joy Mfrs.	33 1/4	33 1/4
K.M. Mart	16 1/4	16 1/4
Kaiser Steel	44 1/4	44 1/4
Kaneb Services	22 1/4	22 1/4
Karmarkor	13 1/4	13 1/4
Kay Corp.	13 1/4	13 1/4
Kellogg	23 1/4	23 1/4
Kennedy	23 1/4	23 1/4
Kerr-McGee	74 1/4	75 1/4
Kidde	44 1/4	45 1/4
King's Dept. St.	4 1/4	4 1/4
Knight Rkr. Nws.	16 1/4	16 1/4
Kroger	16 1/4	16 1/4
Kroyer	16 1/4	16 1/4
Lanier Bus. Prod.	15 1/4	15 1/4
Leaseway	27 1/4	27 1/4
Lexxon	34 1/4	34 1/4
Levi Strauss	27 1/4	27 1/4
Levitt Furrst	34 1/4	34 1/4
Lincoln Natl.	51 1/4	51 1/4
Lilly Elct.	51 1/4	51 1/4
Lincoln Natl.	42 1/4	42 1/4
Litton Ind.	37 1/4	37 1/4
Lockhead	37 1/4	37 1/4
Loews	87 1/4	87 1/4
Louisiana Pac.	29 1/4	29 1/4
Louisa Drug Str.	29 1/4	29 1/4
Louisiana Pac.	29 1/4	29 1/4
Lowenstein	29 1/4	29 1/4
Lubrizol	29 1/4	29 1/4
Lucky Star	29 1/4	29 1/4
M.A. Com. Inc.	36 1/4	36 1/4
MCA	14 1/4	14 1/4
MacMillan	14 1/4	14 1/4
May Dept. Strs.	24 1/4	24 1/4
Maytag	27 1/4	28 1/4
McCutcheon	24 1/4	24 1/4
McDermott Jr.	34 1/4	34 1/4
McDonalds	65 1/4	66 1/4
McDonnell Douglas	32 1/4	32 1/4
McCraw Edison	32 1/4	32 1/4
McCraw Hill	50 1/4	50 1/4
Meacham	22 1/4	22 1/4
Meat	22 1/4	22 1/4
Modia Genl.	36 1/4	36 1/4
Monroe Ind.	36 1/4	36 1/4
Motion Natl.	38 1/4	38 1/4
Mellville	37 1/4	37 1/4
Mellville	37 1/4	37 1/4
Mercantile Sta.	65 1/4	65 1/4
Merck	80 1/4	80 1/4
Messinger	80 1/4	80 1/4
Messinger	16 1/4	16 1/4
Martel	8 1/4	8 1/4
May Dept. Strs.	24 1/4	24 1/4
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McDonnell Douglas	32 1/4	32 1/4
McCraw Edison	32 1/4	32 1/4
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Meacham	22 1/4	22 1/4
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Modia Genl.	36 1/4	36 1/4
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Motion Natl.	38 1/4	38 1/4
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Meacham	22 1/4	22 1/4
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McDermott Jr.	34 1/4	34 1/4
McDonalds	65 1/4	66 1/4
McDonnell Douglas	32 1/4	32 1/4

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407 1/2	406	367
408 1/2	407	368
409 1/2	408	369
410 1/2	409	370
411 1/2	410	371
412 1/2	411	372
413 1/2	412	373
414 1/2	413	374
415 1/2	414	375
416 1/2	415	376
417 1/2	416	377
418 1/2	417	378
41		

[illegible][illegible][illegible]

10	Price	10	Price
...	548	...	4.15
...	472	...	9.78
...	487	...	10.05
...	486	...	2.30
...	330	...	10.90
...	693	...	45.5
...	918	...	7.8
...	1,230	...	8.6
...	401	...	2.5
...	649	...	2.5
...	450	...	3.3
...	357	...	8.3
...	372	...	36
...	365	...	8.3
...	466	...	80.00
...	332	...	3.10
...	1,190	...	4.7
...	711	...	5.55
...	610	...	2.5
...	1,000	...	2.5
...	610	...	19.00
...	765	...	3.20
...	3,330
...	615
...	570
...	332
...	1,150
...	1,280
...	675
...	661
...	767
...	321
...	983
...	309
...	658
...	910
...	660
...	910
...	239
...	695
...	407
...	590
...	125
...	280
...	217
...	433
...	1,190
...	332
...	433
...	332
...	335
...	350

NEW YORK	
	Nov. 18 Nov. 17
Indust'ry	844.08 852.17
H'me Bnds.	66.19 66.22
Transport	376.83 376.54
Utilities...	110.65 110.75
TradingVol 000:	43,269 41,190
%Day's high	854.26, 10
Ind. div. yield 2	
STANDARD AND POORS	
	Nov 18 Nov 17
Indust'ls	153.57 154.
Composite	120.26 121.
Ind. div. yield %	
Ind. P/E Ratio	
Long Gov. Bond yield	
NY, S.E. ALL COMMON	
	Nov. 17 Nov. 16 Nov. 15
	70.03 70.39 69.99 70.85
MONTREAL	
	Industrials Combined
TORONTO Composite	
Wednesday	Stocks traded
Goodyear	3,033.30
Exxon	843.60
S. Fe Int	568.10
Marathon Oil	560.70
IBM	542.40

Indices

Prices						
—DOW JONES						1961
Nov. 16	Nov. 15	Nov. 12	Nov. 11	High	Low	
845.08	855.58	850.54	867.12	924.95	824.91	
60.25	58.66	58.78	53.81	27.00	36.00	
377.96	395.56	394.06	332.57	150.11	170.00	
110.56	110.37	110.78	104.75	147.81	135.40	
				150.11	128.00	
45,745	45,560	55,720	41,320			
W 639.99,						
Nov. 16		Nov. 5		Nov. 2		Y
6.48		5.91		6.46		
1961						
Nov. 16	Nov. 15	Nov. 12	Nov. 11	High	Low	
47	153.35	154.34	166.74	158.56	167.92	128.48
79	120.24	121.67	125.15	123.92	124.11	115.00
Nov. 11		Nov. 5		Oct. 28		Y
5.29		5.18		5.58		
11.95		8.51		8.14		
13.85		12.60		14.70		
Rises and Falls Nov. 1						
1961		Issues Traded		1961		
High	Low	Rises	Falls	725		
79.14	64.95	Unchanged	781		
(79.1)	(26.8)	New Issues	54		
		New Loans	51		
Nov. 16	Nov. 17	Nov. 16	Nov. 15	High		
821.82	821.77	821.46	850.25	489.58 (27.5)		
884.47	886.95	886.70	819.98	676.99 (10.4)		
1678.2	1891.4	1699.0	1821.8	2676.3 (10.4)		
NEW YORK ACTION STOCKS						
Change				Stocks		
Closing price	High	Low	Change		
0 18 + 1/4	Gen. Motors			538.1		
0 31 + 1/4	Tex. Instr.			525.5		
0 45 - 1/4	Texas Utl.			505.8		
0 77 + 1/4	Dow Chem.			491.2		
0 50 - 1/4	ATT			482.3		

Since Comp'l'n		High		Low	
1051.70	41.22	1111/173	(2/182)		
647.38	10.25	116-181/18	(6/182)		
165.32	12.8	(20/4/68)	(25/4/42)		
<p>AUSTRALIA Ail Ord. (1/1/64) Metals & Minors (1/1/68)</p> <p>AUSTRIA Credit Aktien (2/1/62)</p> <p>BELGIUM Selsa S.E. (5/1/65/6)</p> <p>DENMARK Copenhagen SE (1/1/72)</p> <p>FRANCE CAFAC General (22/12/65) Ind Tendence (8/1/12/65)</p> <p>GERMANY FAZ-Action (1/1/12/65) Commerzbank (Dec 1970)</p> <p>HOLLAND ANP-CBS General (1/1/68) ANP-CBS Indust (1/7/68)</p> <p>HONG KONG Hong Sang Bank (3/1/72)</p> <p>ITALY Banca Comital Int (1/87)</p> <p>JAPAN** Dow Average (16/5/49) Tokyo New SE (1/1/68)</p> <p>NORWAY Oslo SE (1/1/72)</p> <p>SINGAPORE Straits Times (1988)</p> <p>SOUTH AFRICA Gold 1988 Industrial (1988)</p> <p>SPAIN Madrid SE (26/12/62)</p> <p>SWEDEN Jacobson & P. (1/1/66)</p> <p>SWITZERLAND SwissBankOpn. (5/1/12/68)</p> <p>WORLD Credit Intl. (1/1/78)</p>					
<p>ear age approx</p> <p>5.50</p>					
Since Comp'l'n		High		Low	
100.26	5.52	(12/1/1980)	(6/1/82)		
740.22	4.60	(2/1/1/88)	(1/6/82)		
<p>ear age approx</p> <p>4.36</p>					
<p>9.54</p>					
<p>12.01</p>					
<p>Nov 17 Nov. 16</p>					
1,954	1,947				
556	442				
668	1,777				
430	4,376				
25	22				
59	60				
<p>1981</p>					
<p>Low</p>					
378.21	(25/5)				
282.97	(25/5)				
<p>1612.48 (25/9)</p>					
<p>Change on</p>					
Closing	price	+	-		
00	34%	-	+		
00	31%	-	+		
00	23%	-	+		
00	60%	-	+		

1

[illegible]

Pacific Copper...	1
Pan can Petrol...	6

	Pating	1
	Power Corp.	2
	Quebec Strng	2
1951	Ranger Oil	1
	Reed Steinh A	1
	Rio Alcan	3
	Royal Bank	1
	Royal Trustee A	1
	Sceptre Res.	1
	Seagram	6
	Shell Can Oil	1
	Steel of Can A	1
	Tank W.	1
	Thompson	1
	Thomson Mews A	1
	Toronto Bond Bk.	3
	Trans Can Pipe	1
	Trans Mttn. Oil A	1
	Ud. Sisco Mines	1
	Walker (H) Res.	2
	Warrior Res.	1
	Westcoat Trans.	1
	Weason (Gen.)	1
	78.5 (28-0)	
	51.5 (30-10)	
(7)	1115.77 (dr10)	
()	168.44 (24/7)	
	8958.52 (15/5)	
(7)	436.70 (5/7)	
	110.54 (3/5)	
	616.25 (1/5)	
(7)	537.2 (5/5)	
	180.48 (2/7)	
	484.7 (25/1)	
	242.9 (17:11)	
	135.8 (25.5)	
.03,		
ndary & Metals-		
to \$1,000; the		
ports. c Closed.		

81	2.00	Matra.....	1,215	...
8	65½	Michelin B ..	636	+
7		Most-Harpoon	542	

100	153		
99	153		
98	153		
97	153		
96	153		
95	153		
94	153		
93	153		
92	153		
91	153		
90	153		
89	153		
88	153		
87	153		
86	153		
85	153		
84	153		
83	153		
82	153		
81	153		
80	153		
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43	153		
42	153		
41	153		
40	153		
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34	153		
33	153		
32	153		
31	153		
30	153		
29	153		
28	153		
27	153		
26	153		
25	153		
24	153		
23	153		
22	153		
21	153		
20	153		
19	153		
18	153		
17	153		
16	153		
15	153		
14	153		
13	153		
12	153		
11	153		
10	153		
9	153		
8	153		
7	153		
6	153		
5	153		
4	153		
3	153		
2	153		
1	153		
0	153		

.....
2
12

[illegible]

HONG KONG

[illegible]

19	Price
	8

Engd.	3.00
Engd.	2.74
Engd.	1.15
Engd.	3.55
Engd.	3.58
Engd.	3.03
Engd.	2.70
Engd.	2.50
Engd.	2.65
Engd.	2.45
Engd.	2.44

AFRICA	
19	Price Range
Engd.	4.15
Engd.	3.78
Engd.	15.5
Engd.	108.5
Engd.	10.90
Engd.	9.5
Engd.	9.5
Engd.	8.6
Engd.	30.85
Engd.	1.75
Engd.	5.00
Engd.	5.00
Engd.	5.00
Engd.	3.10
Engd.	10.4
Engd.	1.75
Engd.	5.65
Engd.	2.7
Engd.	1.60
Engd.	19.00
Engd.	3.30

AFRICA	
19	Price Range
Engd.	1.35
Engd.	1.35
Engd.	1.35
Engd.	4.70
Engd.	1.20
Engd.	1.20
Engd.	3.35
Engd.	1.80
Engd.	2.35
Engd.	12.60

19	Price Range
Engd.	1.35
Engd.	1.35
Engd.	1.35
Engd.	4.70
Engd.	1.20
Engd.	1.20
Engd.	3.35
Engd.	1.80
Engd.	2.35
Engd.	12.60

19	Price Range
Engd.	1.35
Engd.	1.35
Engd.	1.35
Engd.	4.70
Engd.	1.20
Engd.	1.20
Engd.	3.35
Engd.	1.80
Engd.	2.35
Engd.	12.60

19	Price Range
Engd.	1.35
Engd.	1.35
Engd.	1.35
Engd.	4.70
Engd.	1.20
Engd.	1.20
Engd.	3.35
Engd.	1.80
Engd.	2.35
Engd.	12.60

19	Price Range
Engd.	1.35
Engd.	1.35
Engd.	1.35
Engd.	4.70
Engd.	1.20
Engd.	1.20
Engd.	3.35
Engd.	1.80
Engd.	2.35
Engd.	12.60

19	Price Range
Engd.	1.35
Engd.	1.35
Engd.	1.35
Engd.	4.70
Engd.	1.20
Engd.	1.20
Engd.	3.35
Engd.	1.80
Engd.	2.35
Engd.	12.60

19	Price Range
Engd.	1.35
Engd.	1.35
Engd.	1.35
Engd.	4.70
Engd.	1.20
Engd.	1.20
Engd.	3.35
Engd.	1.80
Engd.	2.35
Engd.	12.60

19	Price Range
Engd.	1.35
Engd.	1.35
Engd.	1.35
Engd.	4.70
Engd.	1.20
Engd.	1.20
Engd.	3.35
Engd.	1.80
Engd.	2.35
Engd.	12.60

19	Price Range
Engd.	1.35
Engd.	1.35
Engd.	1.35
Engd.	4.70
Engd.	1.20
Engd.	1.20
Engd.	3.35
Engd.	1.80
Engd.	2.35
Engd.	12.60

19	Price Range
Engd.	1.35
Engd.	1.35
Engd.	1.35
Engd.	4.70
Engd.	1.20
Engd.	1.20
Engd.	3.35
Engd.	1.80
Engd.	2.35
Engd.	12.60

19	Price Range
Engd.	1.35
Engd.	1.35
Engd.	1.35
Engd.	4.70
Engd.	1.20
Engd.	1.20
Engd.	3.35
Engd.	1.80
Engd.	2.35
Engd.	12.60

19	Price Range
Engd.	1.35

NEW YORK ACTIVE STOCKS

Wednesday	Stocks traded	Closing price	Change on day	Stock traded	
Goodyear	3,033,300	18	+ 1/2	Gen. Motors ...	538.1
Exxon	943,690	31	+ 1/2	Texas Univ.	22.5
S. Fe Int'l	568,100	46 1/2	+ 1/2	Texas Oil	506.8
Marathon Oil ..	560,700	77	+ 1 1/2	Dow Chem.	491.2
IBM	542,400	50 1/2	- 1/2	ATT	462.3

WORLD					
Capital Intl. (1/1/70)	(u)	143.1	143.5	145.1	162.8 (6/1)

Change		Closing on	
		price	day
34%	- 1/2		
31%	+ 1/4		
28%	+ 1/4		
23%	- 1/2		
22%	- 1/2		
20%	- 1/2		
20%	- 1/2		

(**) Sat Nov 14: Japan Dow 7,821.20, TSE 5628.00
 Base values of all indices are 100 except Australia All Ord.
 500: NYSE All Common-50; Standard and Poors-10; and
 n'te based on 1975. Excluding home. 4,400 in
 materials plus 40 Utilities, 40 Financials and 20 Trans
 u Unavailable.

135.8 (26.5)	Cockerill	115	-1	Muench Ruck.....	655	"
	EBES	1,404	+2	Prussag	200.7	"
	Electrobel	2,930		Rhein West Elect	158	"

Fabrique Nat.	2,030	+5	Rosenthal	310.5
G.S. Inno	1,810		Schering	275.5
GSL (Brux L.)	978	-4	Siemens	195
Gevaert	1,320		Thyssen	64.1
Hoboken	2,150		Varta	175
Intercom	1,022	-2	Veba	131.5
Kreditbank	5,310	-10	Verein West	26
Pan Higgs	4,900		Volkswagen	183.5

Pirelli	212	-1	Kikkoman	400	...	Pirelli Op.
Sandoz (B)	3,900	+75	Kirin	439	+4	Souza Cruz
Sandoz (St. Cal)	205	...	Kokuyo	255	...	Unip. PE

4.5	Schindler (P&G)	74	+3	Komatsu	455	+5	Value Ric	
4.5	Swissair	665	+3	Komatsu P/H	556	-9	Power Ctr	
0.5	Swiss Bank	319	+4	Konishiroku	666	-4	Source:	
0.5	Swiss Reinsce	6,800	+100					
1.0	Swiss Volksbk	940	35					
1.0	Union Bank	4,068	+16					
1.1	Winterthur	2,328	+100					
	Zurich Ins	10,686	+85					

NOTES—Prices on this page are individual exchanges and are last traded suspended. ¹ Ex Ex dividend. ² Ex scrip Ex all.

1.00
2.00
3.00

1.250.1m. Vol: 1
 Rio de Janeiro
 as quoted. 0
 prices. 22
 last. 22

1. The first group of variables includes the following:

Renegotiate world pact, Europe says

THE chief EEC delegate told the executive committee of the International Sugar Organisation, the Common Market was willing to accept to either an extended or renegotiated International Sugar Agreement but not in its present form, reports Reuters.

They said the main points concerning the EEC were the question of imbalance between basic export tonnage and world demand, the level of special stocks, and export shortfalls as well as the position of ISO-glucose.

Meanwhile, the London daily price for raw sugar on the world market was cut by £1 to £148 a tonne—the lowest level since October 1979. On the futures market, however, values rallied in late trading after reaching life or contract lows in the morning. The March position, which fell to £156.75 at one stage, closed at £160.40 a tonne, £2.55 up on the previous day.

A lot to be said for scarecrows

of feed to keep them going through the autumn when the new crops are most at risk.

Today the object of a husbandry is to clean the land up as soon after harvest as possible. The stubbles are cultivated after burning so that the seeds can germinate and then they are ploughed or cultivated out of sight. An increasing amount of grain is now being autumn-sown, so willy-nilly the rooks have been forced to return to their old habits.

I could forgive the rooks their depredations to some extent if I thought they were doing me any good in other directions. For instance, they could well eat the slugs. But they do not seem to care for that. They follow the plough and pull out weeds, such as

Why do we have rooks at a
these modern days?

John Cherrington

12 54 July 12 55-12 58 Sept 12 88

[illegible]

44 per cent protein U.S. alfalfa 225
Dec 297, Jan 230, traded alfalfa 225
Hov 237, Dec 27.50, Jan 230.75, Jan 235
Mar. 2.7, April/Sept 247 sellers
Brazil Pellets alfalfa 243/44, Dec 248
Jan 253, Jan-Mar 254, April/Sept 25
sellers.

PARIS, Nov '19.
Cocoa—(FFr per 100 kilos): Dec
1170-1172, Mar 1168-1169, May 1161
bid July 1170 bid Sept 1185 bid, Dec
1.5 bid, Mar 1225 bid. Siam 25, cal

Sugar—(FFR per tonne): Mar 1795
1800, May 1840, 1847, July 1850, 1870
Aug 1882, 1890, Oct 1930, 1955, Nov
1960, 1955 Dec: 1935, 1980, Mar 1976
2007. Sales at call. 4.

DOW JONES				
Dow Jones	Nov. 18	Nov. 17	Month ago	Year ago
Spot	354.91	356.20	353.75	466.04
Fut' rc	370.17	372.12	370.20	495.04

(Average 1924-25-26=100)

REUTERS

Nov. 19 Nov. 18 M'nth ago Year ago

(Base: September 18, 1931=100)

£3.50-£7.60, codling £3.30-£5.00 Large
 addock £4.40, medium £3.70-£4.30,
 small £3.30-£2.90. Large plaice £5.00-
 £6.30, medium £5.00-£6.00, best small
 £4.50-£5.50. Skinned dogfish (medium)
 £6.00. Lemon soles (large) £13.50,
 (medium) £10.50. Rockfish £2.80-
 £3.50. Reds £2.30-£2.60. Saithe £2.20-

\$3.50.

FT UNIT TRUST INFORMATION SERVICE[illegible]

Friday November 20 1981

Vent-Axia

The first name in unit ventilation...look for the name on the product.

Arbuthnot Latham forced to quit 'club'

By William Hall, Banking Correspondent

ARBUTHNOT LATHAM and Company, the small City merchant bank, has been forced to resign from the Accepting Houses Committee, following the bank's takeover by Dow Securities Banking Corporation, a foreign-controlled bank.

Arbuthnot Latham is the second merchant bank forced to leave the Accepting Houses Committee over the last two years. In April, 1980, Antony Gibbs was asked to leave after being taken over by the Hongkong and Shanghai Banking Corporation.

The Accepting Houses Committee, is regarded as a club of the City's most prestigious merchant banks. The 16 banks range from Kleinwort Benson, with assets of close to £3bn, to Rea Brothers with assets of just over £100m. Traditionally, it has reserved membership to British-owned banks.

When Antony Gibbs was required to leave the Committee last year, it was known that not all the committee's members thought it wise to restrict membership solely to UK-owned banks. Consequently, there had been some speculation that Arbuthnot would be allowed to stay in the club.

Mr Harold Hitchcock, who recently retired as deputy chief executive of National Westminster Bank and is now chairman of Arbuthnot, said that, while he regretted the decision, it was "not unexpected."

He felt that the committee should change the British membership rule. Unless it was representative of the leading components of the London acceptance market, its influence was likely to decline.

Traditionally, members of the committee have had the privilege of having their bills eligible for discount (to be bought for cash) at the Bank of England. However, the Bank recently doubted the number of banks whose bills are eligible and this has undermined the importance of this privilege for committee members. Arbuthnot's bills will still be eligible even though it is no longer a member.

In a letter, Mr Ian Fraser, chairman of the Committee, Mr Christopher Priddy, a director of Arbuthnot, Latham said that "in the event of the guidelines for membership being changed, naturally I would hope that if appropriate we would be an early contender for readmission. I realise this is a hypothetical situation but it is difficult to look very far ahead in current conditions."

Weather

UK TODAY

CLOUDY with outbreaks of rain.
London, SE, E, NE, NW
England, Midlands, N Wales
Early drizzle clearing to give dry, bright weather. Max 12C (54F).

SW England, S Wales
Cloudy with outbreaks of rain and fog patches on coasts and hills. Max 13C (55F).

S Scotland
Bright and showery, becoming cooler later. Max 10C (50F).

SW Scotland, N Ireland
Rain, clearing to give bright, showery weather, wintry at times. Max 10C (50F).

Rest of Scotland
Rain, heavy in places, becoming brighter. Max 7C (45F).

Outlook
Changeable. Temperatures near or above normal.

WORLDWIDE

	Y'day	Today	Y'day	Today
	midday	midday	midday	midday
	°C	°F	°C	°F
Assoco	15	59	11	52
Bahia	23	73	22	72
Amst	10	50	9	48
Athens	14	57	13	55
Bahran	29	84	28	82
Batavia	17	63	16	61
Bombay	25	77	24	75
Buenos	15	59	14	57
Calcutta	25	77	24	75
Cairo	19	66	18	64
Cardiff	11	52	10	50
Cebu	29	84	28	82
Cheng	10	50	9	48
Cologne	8	46	7	45
Conq'n	8	46	7	45
Denver	16	61	15	59
Dublin	8	46	7	45
Hankow	14	57	13	55
Hongkong	22	72	21	70
London	10	50	9	48
Lyons	10	50	9	48
Manila	29	84	28	82
Medan	25	77	24	75
Moscow	10	50	9	48
Mumbai	25	77	24	75
Nairobi	25	77	24	75
Osaka	15	59	14	57
Paris	10	50	9	48
Perth	22	72	21	70
Prague	10	50	9	48
Rangoon	25	77	24	75
Rio de	25	77	24	75
Rome	14	57	13	55
Salt Lake	10	50	9	48
Sao Paulo	25	77	24	75
Seoul	10	50	9	48
Shanghai	10	50	9	48
Singapore	25	77	24	75
Sydney	15	59	14	57
Taipei	15	59	14	57
Tel Aviv	15	59	14	57
Tokyo	10	50	9	48
Winnipeg	10	50	9	48
Zurich	10	50	9	48

—Cloudy, F—Fair, R—Rain, S—Sunny
—Snow, T—Thunder, M—Moon

Pointing the way to a cashless society

BY ALAN FRIEDMAN

BRITAIN took a step toward a cashless society last night when the chief executives of the Big Four clearing banks, plus Williams and Glyn's, joined forces to introduce point-of-sale (POS) terminals in UK retail outlets.

A POS system would allow customers of leading retail outlets, such as department stores and supermarkets, to insert a plastic card into a cashier's terminal and have the purchase price automatically deducted from the customer's bank account.

The decision, after five years of discussions, could involve capital costs of between £8m and £10m to develop a system of nearly 10,000 terminals. Costs would be shared between banks and retailers.

Mr Ian Morrison, of the Committee of London Clearing Bankers, last night said the decision had been taken because technology had progressed enough for the introduction of a "distributed network system."

Instead of a central processing centre, each bank could develop its own system and its own plastic cards with varying bank services attached. This would be cheaper to the banks and would provide more scope for competition, said Mr Morrison.

Although the most likely approach would be the development of plastic cards which could debit funds directly from current accounts, the banks also expect to involve credit card organisations such as Access and Barclaycard. In the case

of either bank cards or credit cards, the system which the customer's computer code-number would check automatically to see if the customer had enough credit to make the purchase. The development could also result in saving for the banks in clearing costs.

A small team is to be set up by the clearing banks to proceed with plans for a POS system, but it is expected to be between three and five years before the terminals are put into wide commercial use.

Better times in the world markets for oil products have come through with a bang to the Royal Dutch/Shell group's third quarter figures. Underlying net income, adjusted for inventory gains and stripping out the FAS 8 currency item, rose to \$481m from \$256m in the second quarter and \$329m in the third quarter of 1980. The nine month net income figure is only 20 per cent below last year's comparison, after having lagged last year's at the sixth month stage.

Some of the improvement over the second quarter reflects higher earnings from North America, boosted by currency translation, but far the most important factor is a turnaround, net of stock items, from an \$86m loss into a \$114m profit.

Mr Eagleburger is also expected to seek NATO's endorsement to deploy the Cruise and Pershing missiles while negotiations take place.

Some officials at today's meeting may not have a mandate to endorse the U.S. position immediately. But no government is likely to rock the NATO boat at this stage. The U.S. negotiating team, led by Mr Paul Nitze, a veteran negotiator, is thus likely to open the Geneva talks, which may well go on for two weeks initially, with unanimous NATO support.

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WASHINGTON SETS OUT ITS TERMS ON ARMS CONTROL

U.S. seeks support by Nato

THE U.S. today will seek formal endorsement for its new nuclear disarmament initiative from its European allies in the North Atlantic Treaty Organisation (Nato).

At an important meeting opening in Brussels this morning, the U.S. will also describe to its allies the detailed negotiating position behind President Reagan's announcement on Wednesday that Washington would be prepared to scrap plans to deploy a new generation of missiles in Europe if the Soviet Union dismantled the weapons which they are intended to counter.

The U.S. initiative has already been welcomed by several Nato governments, including Britain and West Germany, as well as France. These Governments have

tended to discount Soviet rejection of the Reagan proposals as a simple opening gambit in advance of the arms control talks which are due to start in Geneva on November 30.

However, the widespread relief with which President Reagan's initiative has been greeted within Nato has not obscured the realisation that the Geneva negotiations will be as complex as any yet held.

Mr Lawrence Eagleburger, U.S. Assistant Secretary of State, will seek this morning to reassure Nato's Special Consultative Group—a body of senior officials from the 13 member governments—that the U.S. decision is a serious attempt to make a new start in arms control negotiations.

U.S. officials insist that Washington will not present the so

called zero option to the Soviets in Geneva on a take-it-or-leave-it basis. They say that, within the broad principles of U.S. arms control policy which will govern the negotiations—the need for equal and verifiable reductions to the lowest possible levels—there can be considerable flexibility.

The U.S. and Soviet positions are far apart. The U.S. maintains, for example, that the Soviet Union has a six-to-one advantage in nuclear weapons in Europe against the Soviet insistence that a balance already exists.

Mr Eagleburger will seek Nato endorsement of a negotiating stance to limit the talks to ground-based intermediate-range missiles—the Soviet SS 20s, SS 4s and SS 5s and the planned U.S. Cruise and Pershing

missiles. The U.S. will reject Soviet suggestions that air or sea-launched weapons, including those in the British and French nuclear forces, should be included.

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'Last major cut' as ICL plans to axe 1,500 and close factory

BY GUY DE JONQUIERES

ICL, Britain's leading computer manufacturer, confirmed yesterday that it was seeking to reduce by 1,500 its UK staff of almost 18,000 and would close one of its factories.

It was also reviewing its overseas activities and expected to make "appropriate reductions" in its marketing operations to reflect the level of business in each country.

Mr Christopher Laidlaw, chairman of ICL, said that the proposals would result in a significant improvement in profitability. He hoped that this would be the last major reduction on a company-wide basis.

Mr Robb Wilmut, ICL managing director, announced the proposals with a very deep regret. But he said the mix of skills in the company must be changed and technological resources reallocated, he said.

The planned factory closure is at Plymouth Grove, Manchester, where ICL employs 330 people. The plant, which makes printed circuit boards for use in com-

puters, was opened just over two years ago and is one of the most modern of its kind in Europe.

Union officials did not appear to expect much resistance to the proposed closure. But they accused ICL of making serious errors in market forecasting, warned that there was a crisis of staff morale and said that the management had almost no credibility nationally.

Mr Gerald Kaufman, Labour MP for Manchester Ardwick, said he would seek a meeting with Mrs Thatcher and Mr Laidlaw to see if anything could be done to ease the "intolerable blow" of the closure.

ICL hoped that some of the staff reductions could be achieved through natural wastage but warned that redundancies were inevitable. It estimated that the cuts would require a further extraordinary £20m provision in its accounts for the year ended September 30 1981.

Half the job cuts being sought

are in manufacturing and supply, a further 430 in marketing and 200 in development divisions. The rest are in applications systems and services and in corporate divisions.

The latest reductions, if implemented, would bring to more than 9,000 the number of jobs shed by ICL in just over a year. The company, which employs 25,000 people worldwide, also shut a plant at Winsford, Cheshire, last year.

At present more than half the worldwide staff are employed in marketing and just over 5,000 in manufacturing activities. Almost half ICL's turnover comes from abroad, and it has a plant in Ulster, New York, in addition to its British factories.

ICL lost £50.6m in the six months to March 31. Since Mr Laidlaw and Mr Wilmut were appointed last May, the company has undergone considerable internal reorganisation and has negotiated collaborative ventures with companies in the U.S., Canada and Japan.

BL to shed bus and truck jobs in new cuts

By Kenneth Gooding, Motor Industry Correspondent

BL will announce more job cuts in its truck and bus division today. Union leaders fear up to 3,000 jobs could be axed and two plants may close.

The company has called the unions to an early morning meeting and is making simultaneous announcements at the factories.

The main centres are at Leyland in Lancashire, Bathgate and Albion in central Scotland, and the Guy plant at Wolverhampton and the Scammell site at Watford.

Mr George Younger, Scottish Secretary, told the Commons yesterday that BL would give employees details of the reorganisation plans, which would include a further reduction in the workforce, currently about 13,000.

Assurance

He would not give details of the job cuts but offered an assurance that neither of the two main plants in Scotland would be closed.

However, the unions expect that Leyland and both the Guy and Scammell plants, as well as an end to the production of agricultural tractors.

Mr Younger said: "I deeply regret any reduction in jobs but it is well known that the truck business has been going through extremely difficult times."

BL intended to bring capacity in the truck business into line with prospective demand, he said.

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Two Scots plants to escape cuts, Page 8
Strike review, Page 8

Trouble ahead for British Steel over refusal to fund pay deal

BY CHRISTIAN TYLER, LABOUR EDITOR

THE BRITISH Steel Corporation appeared to be heading for fresh industrial trouble last night over its refusal to fund a national pay deal for next year, and its plan to shed another 19,000 jobs by the end of March.

The threat was coming from rank and file leaders of the industry's main union, The Iron and Steel Trades Confederation, despite a disclosure that the corporation had reduced its losses dramatically in recent months.

They are now running at £1.6m a week compared with more than £4m a week recently. Yesterday BSC took the unprecedented step of asking the union to allow senior managers to attend a meeting of its 21-man national executive committee to try to secure the

ISTC's agreement to local negotiations on pay and manning.

However, a delegation of group personnel managers, led by Mr Peter Broxham, industrial relations director, received rejection.

The executive is to reconvene this morning to consider what action, if any, should be taken. BSC's efforts to win over the union, which led a 13 week national steel strike nearly two years ago, have been soured by the corporation's decision not to introduce a one-hour cut in the working week from next year, as had been implicitly promised at the end of the strike.

The ISTC executive was also angered last night by a suggestion from the management team that pay rises in return for job

losses would not necessarily continue after next year.

High levels of overtime working and the greatly improved financial position of the corporation led some union leaders to argue that the pay and jobs strategy was unjustified.

BSC has shed 70,000 jobs in under two years. The latest plan is to bring the total workforce down to 90,000. Of the 19,000 jobs to go, only 10,000 have been identified.

Instructions have been sent to all ISTC local officials not to take part in local negotiations—although the craft unions have consented—and in some plants such as the recently slammed-down South Wales mills, militant feeling is said to be running high.

Union merger likely, Page 8

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Banking figures

away funds from building societies to increase lending for house mortgages. As a result PSL2, the widest measure, which includes building society deposits, has grown at an annual rate of only 15 per cent since February.

Both figures have been flat for the civil servants' strike, but the Bank of England is not yet able to say by how much.

In October the amount of notes and coin in circulation fell by £76m, while in the last 12 months the amount of currency increased by only 5 per cent. Against this the total money stock measured by M3, including UK residents' deposits in other currencies, increased more than four times as fast in

the 12 months at 23 per cent. The figures, released by the Bank, show that in the month to mid-October domestic credit expanded by £1.58bn, seasonally adjusted, of which £778m represented an increase in bank lending to the private sector.

There was a substantial switch into foreign currencies by UK residents in a month in which sterling came under sporadic pressure. This added £960m to the foreign currency holdings of residents.

The overseas sector also switched out of sterling, borrowing £460m, and reducing its sterling deposits by £450m, in the month. This was offset by official purchases of sterling of £468m, reflecting the Bank's intervention.

Continued from Page 1

U.S. steel bid

to heavy job losses in their town.

Mr David Roderick, chairman of U.S. Steel, said the takeover did not diminish his company's commitment to steel, which accounts for 82 per cent of its \$12.5bn annual sales.

"Our investment in those operations will continue as planned," he said. The acquisition of Marathon would "achieve the major diversification that U.S. Steel has been seeking."

Marathon shares reopened after a suspension on the New York Stock Exchange at Wednesday's close. U.S. Steel shares opened yesterday at \$28, down \$1½ after the announcement of the friendly bid.

Sedco, the Texas oil drilling company which has been

accumulating Marathon shares this year, and which holds the largest single block of 7.7 per cent, appears likely to tender its stake to U.S. Steel.

Mr Gill Clements, Sedco's president, said his company held about 4.5m Marathon shares for which it had paid an average of \$80 a share.

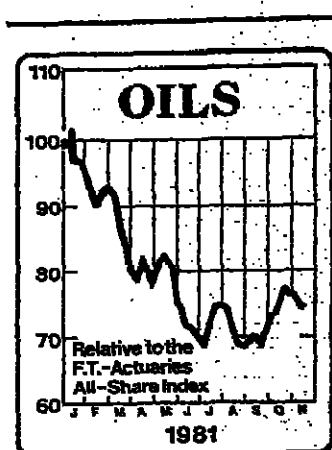
"I suppose in the back of our minds we always had a fantasy that we could do a deal with Marathon ourselves," he said. "But that's beside the point. I think U.S. Steel has offered a reasonable price, and I think they will be successful."

But the second largest single Marathon shareholders, the Bass family of Texas, with 5.1 per cent, would not comment

THE LEX COLUMN

Shell's recovery downstream

Index rose 8.2 to 511.7



proposing to pay out cash for Marathon on a scale which is equivalent to about 50 per cent more than its total capital spending over the last three years. And although the price is at a big discount to theoretical asset values, it looks enormous when compared with Marathon's current earning power.

There are tactical as well as strategic objections to this bid. By offering U.S. Steel an option to buy a large chunk of its assets should a third party win control, Marathon is doing its best to bar its own shareholders from the chance of a better offer. Such a ploy would never be allowed in London, for all that it is supposed to be a relatively free and easy market place.

Money markets

The new short tap attracted quite heavy subscriptions yesterday, which gave a flip to gilt-edged but compounded the recent problems in the overnight money market, where the Bank of England's estimate of the day's shortage had to be revised upwards to £500m. The Bank's unwillingness—even under its new code of practice—to deal directly with the clearing banks or even with the discount market late in the day (when, contrary to popular belief, some bill brokers are still working), is causing some strain.

Thus overnight money has often closed at extravagant levels recently, and on at least one occasion the clearers, stuck with an intractable shortage of credit, have overdrafted at the Bank of England—very much against the rules.

Another problem is that the discount houses are not taking much notice of the Bank's attempts to stop rates falling, and are unwilling to part with

bills—which they can without trouble with the banks (who are themselves, any day, forced to lower the rate yesterday to make discount paper; many are now bullish enough, 15 per cent for 5 days, rather than sell a 6m at 14½ per cent.

Boots

The contribution from industrial division is the fastest on that of the retailing with a trading profit that shows little change. Reported profits in the first half have risen 14 per cent to £57.2m, adjusting for exchange of current assets held along places on property disposal an increase in pension provisions, the improvement is to about 1 per cent.

In Boots, the Chemists, in existing stores is much but gross margins have squeezed while wages have moved ahead quite a bit. With volume growth tail at Timothy's, profits have fallen by 1 per cent.

In contrast the profits of industrial division have risen 24½ per cent, and while earnings have played a part has also been a 19½ per cent increase in pharmaceutical volume. The shares slipped yesterday to 200p, where yield is 5½ per cent.

Akroyd & Smith

After the publicity of a year ago, Akroyd & Smith's share and dividend have been enjoying a pickup. The company has a strong position in the market for the production of a 50.8m profit in the second half, before tax. Profits for the full year to September 25 are down £20.5m to £29m.

It seems that in spite of the efforts to get square, the company's equity took a hit as September progressed. Indeed, this turned out as well as it was. It was a capitalise on the speed of subsequent pick-up, which into its current financial. This must explain the 1m in the under-lying divide of the £1.9m current deficit. The shares put yesterday to 153p, where yield is 13½ per cent.

An approach to Property in the City

Tower Bridge, built in 1894, stands out above all Thames bridges for its integrity of design and its long tradition of bringing together people and property between two banks.

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